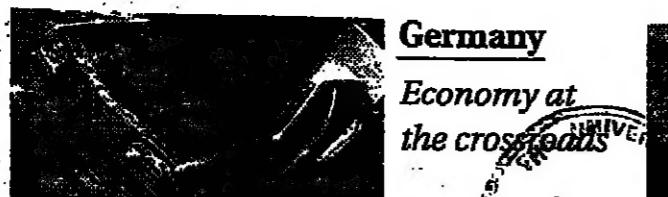


Maastricht

Why Ireland
should vote "no"

Page 19



Germany

Economy at
the crossroads

Page 18

SERIALS
DIVISION

Survey

Madeira

Pages 13 - 15

THE BIG LIE

Part 4
Inside Maxwell's
empire

Page 8



FINANCIAL TIMES

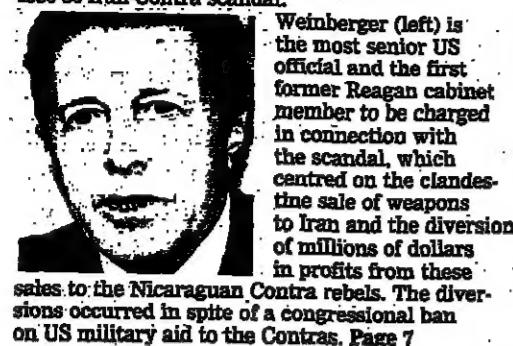
EUROPE'S BUSINESS NEWSPAPER

D8523A

Wednesday June 17 1992

Weinberger faces Iran-Contra scandal charges

Casper Weinberger, US defence secretary from 1981 to 1987, was indicted by a special prosecutor on five criminal charges, including perjury and making false statements, stemming from the 1983-86 Iran-Contra scandal.



sales to the Nicaraguan Contra rebels. The diversions occurred in spite of a congressional ban on US military aid to the Contras. Page 7

EFA plan: A compromise plan to keep Germany in the European Fighter Aircraft project could see a delay in its production to allow time for Bonn's budget crisis to ease. Page 30

Czechoslovak split feared: The break-up of the Czechoslovak federation appears imminent as Czech and Slovak leaders meet again to discuss the country's future, according to officials close to Czech negotiators. Page 2

Sarajevo hopes: United Nations officials are expected to start demilitarising Sarajevo airport and its surroundings today provided the ceasefire enforced since Monday holds. Page 2

NEDC wound up: The UK government severed its last link with the consensual approach to economic management by announcing abolition of the National Economic Development Council. Page 20; Observer, Page 18

UK deficit anxiety: Britain was heading for a record deficit this financial year, even though public-sector finances deteriorated by less than expected last month. Page 9; Lex, Page 20

Offer by tunnel builders: Contractors building the Channel tunnel said they would accept shares or similar certificates as part settlement of claims for extra payments of more than \$1bn they are seeking from Eurotunnel, owner of the project. Page 21; Lex, Page 20

German banking link-ups: Berlin's city government approved the merger of Berliner Bank, in which the city holds 56 per cent, and three other Berlin banks. Page 21

Philippines elections: Fidel Ramos, who helped topple a dictator and defeat six coup attempts, won the Philippines presidential race. Page 4

Sears, Roebuck: US retail and financial services company, responded to shareholder discontent by changing the way the company is governed. Page 24

Daimler: aerospace arm of Daimler-Benz, is paying \$75m for a 12% per cent stake in Space Systems/Loral, US commercial satellite manufacturer. Page 24

Tokyo growth fears: Japan's Economic Planning Agency may have to revise downwards its 3.5 per cent economic growth target for the year to next March. Page 4

Norweb: regional electricity company based in Manchester, north of England, reported a 95 per cent rise pre-tax profit to £17.5m (£20.9m) for the year to March 1992. Page 21; Details, Page 22; Lex, Page 20

DHL International: Lufthansa, German national carrier, and Japan Airlines are increasing their stakes in DHL International, the world's largest air courier company, from 5 per cent to 25 per cent each. Page 21

Veronese damaged: The largest painting in the Louvre, Paris, Paolo Veronese's "The Wedding at Cana", was cut in four places during restoration, when scaffolding slipped and experts checked it was properly hung.

Minolta Camera: is to restructure its US subsidiaries and introduce an early-retirement plan for employees in an unusual move for a Japanese company. Page 25

Swiss banking licences: are to be granted to all qualifying Japanese banks and securities companies before the end of the year. Page 22

Rostov killings: Eight sex-related murders by a single unidentified suspect have been recorded this year in and around Rostov-on-Don, Russia. They are believed unconnected to Andrei Chikatilo accused of 53 murders in the Rostov area.

IN STOCK MARKET INDICES

	IN STERLING
FTSE 100	2,615 (-22.7)
FTSE	1,658 (-5.8)
FTSE Smallcap 100	1,155.38 (+6.63)
FTSE All Share	1,283.20 (+0.79)
FTSE World Index	148.43 (+0.01)
Nikkei	10,953.53 (+43.30)
New York	3,329.49 (+25.41)
Dow Jones and Ave	408.32 (+1.97)
S&P Composite	302.50 (+0.22)
IN CLOSING RATES	
Federal Funds	10.5% (3.5%)
3-mon Tree Bill Yld	2.175% (3.705%)
Long Bond	10.152% (10.151%)
Yield	7.427% (7.848%)
IN LONDON MONEY	
3-mon Interbank	10.1% (10.1%)
Lib long gilt future - Sep 92	97.92% (97.92%)
IN NORTH SEA OIL (Argus)	
Best 15-day Avg	\$21.073 (21.1)
WT Gold	
New York Comex June	\$342.22 (343.1)
London	\$342.18 (343)
Tokyo close Y 127.00	

Austria	Stock	Hungary	P 182	Malta	Lm 50	S.Arabia	SR 9.00
Bulgaria	Din 1,000	Kr 180	Morocco	MD 111	Singapore	SR 9.10	
Denmark	Kr 200	India	R 20	Neth	P 130	Spain	Ps 200
Greece	Dr 100	Iceland	R 20	Nord	P 130	Sweden	Sk 14
Cyprus	Cr 100	Indonesia	R 3000	Nigeria	Nkr 150	Swez	Sp 14
Czech	Kcs 25	Ireland	Sh 150	Norway	Nkr 150	Switz	Sw 14
Denmark	Dkr 14	Italy	L 2500	Oman	Ort 20	Thailand	Bh 20
Egypt	Er 24.00	Jordan	J 120	Pakistan	R 25	Tunisia	Or 20
Finland	Fr 10	Korea	Won 2500	Philippines	P 140	Turkey	L 8000
France	Fr 18.50	Kuwait	Frs 500	Poland	Z 10	Venezuela	Cr 1000
Germany	DM 3.30	Lebanon	US\$ 1.25	Portugal	Z 10	UAE	Cr 100
Greec	Dr 250	Lira	Ec 100	Portuguese	Z 10		

FINANCIAL TIMES © FT No 31,786 Week No 25

Germany

Economy at
the crossroads

Page 18

SERIALS
DIVISION

Survey

Madeira

Pages 13 - 15

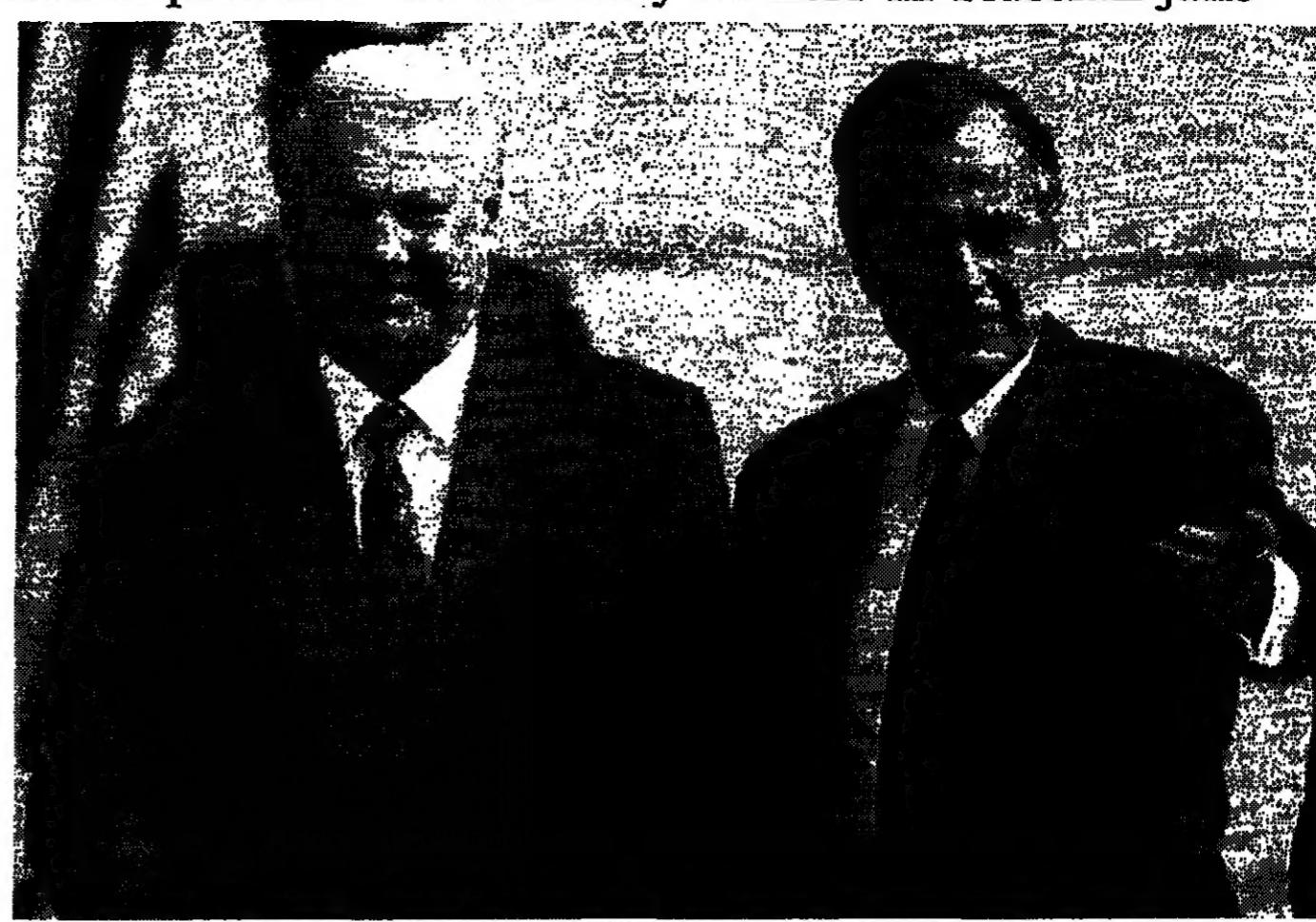
THE BIG LIE

Devil take the
hindmost

Page 8

Russian leader hints US Vietnam prisoners of war may be held in Russian jails

Yeltsin and Bush agree reduction in N-weapons



Boris Yeltsin (left), the Russian president, and US president George Bush in the grounds of the White House yesterday

By George Graham
In Washington

Mr James Baker, the US secretary of state, has been working for the last five months with his Russian counterpart, Mr Andrei Kozyrev, in an effort to negotiate a pact that would take nuclear disarmament beyond the cuts agreed to last year in the Strategic Arms Reduction Treaty (Start).

The two leaders announced that they had agreed a two-phase plan that will cut their nuclear weapons to between 3,000 and 3,500 by the year 2000, and eliminate the multiple warhead intercontinental ballistic missiles (ICBMs) that are viewed as the most menacing of nuclear weapons.

"With this agreement, the nuclear night recedes," Mr Bush said. Although the deadline for completing the arms cuts is 2003, Mr Bush said the cuts could be completed by the year 2000 if the US could help Russia to accelerate the destruction process.

Mr Yeltsin added that the agreement expressed the fundamental changes in relationship between Russia and the US, not that instead of laying down strict parity, each country could select its own force structure within the 3,000-3,500 target range.

"We know one thing: we shall not fight against each other," Mr Yeltsin said.

The agreement also provides for Russia and the US to work together on developing a "concept" for a system of global defence against missiles, as well as the possibility of sharing early warning information.

Mr Baker said the first phase of arms cuts would bring each country down to between 3,000 and 4,250 nuclear warheads.

Within these totals, each country would be limited to 1,250 ICBMs

including no more than 550 heavy missiles and 2,250 submarine launched ballistic missiles (SLBMs).

In the second phase, he said, the total number of warheads would be cut to between 3,000 and 3,500. All heavy and multiple warhead ICBMs would be destroyed and the number of SLBMs limited to 1,750 warheads.

The Russian leader raised this possibility during his flight to Washington on Monday, and struck a resonant chord in the US, where an overwhelming majority of the public believes that US servicemen listed as missing in action during the Vietnam War are still held captive.

After the announcement of the arms cuts, Mr Yeltsin said he believed American POWs may still be alive in the former Soviet Union and said he would join Mr Bush in pursuing a fair trial for them.

Mr Yeltsin said the first phase of arms cuts would bring each country down to between 3,000 and 4,250 nuclear warheads.

Mr Baker said the second phase would bring each country down to between 3,000 and 3,500.

All heavy and multiple warhead ICBMs would be destroyed and the number of SLBMs limited to 1,750 warheads.

The Russian leader raised this possibility during his flight to Washington on Monday, and struck a resonant chord in the US, where an overwhelming majority of the public believes that US servicemen listed as missing in action during the Vietnam War are still held captive.

After the announcement of the arms cuts, Mr Yeltsin said he believed American POWs may still be alive in the former Soviet Union and said he would join Mr Bush in pursuing a fair trial for them.

Mr Yeltsin said the first phase of arms cuts would bring each country down to between 3,000 and 4,250 nuclear warheads.

Mr Baker said the second phase would bring each country down to between 3,000 and 3,500.

All heavy and multiple warhead ICBMs would be destroyed and the number of SLBMs limited to 1,750 warheads.

The Russian leader raised this possibility during his flight to Washington on Monday, and struck a resonant chord in the US, where an overwhelming majority of the public believes that US servicemen listed as missing in action during the Vietnam War are still held captive.

After the announcement of the arms cuts, Mr Yeltsin said he believed American POWs may still be alive in the former Soviet Union and said he would join Mr Bush in pursuing a fair trial for them.

Mr Yeltsin said the first phase of arms cuts would bring each country down to between 3,000 and 4,250 nuclear warheads.

Mr Baker said the second phase would bring each country down to between 3,000 and 3,500.

All heavy and multiple warhead ICBMs would be destroyed and the number of SLBMs limited to 1,750 warheads.

The Russian leader raised this possibility during his flight to Washington on Monday, and struck a resonant chord in the US, where an overwhelming majority of the public believes that US servicemen listed as missing in action during the Vietnam War are still held captive.

After the announcement of the arms cuts, Mr Yeltsin said he believed American POWs may still be alive in the former Soviet Union and said he would join Mr Bush in pursuing a fair trial for them.

Mr Yeltsin said the first phase of arms cuts would bring each country down to between 3,000 and 4,250 nuclear warheads.

Mr Baker said the second phase would bring each country down to between 3,000 and 3,500.

All heavy and multiple warhead ICBMs would be destroyed and the number of SLBMs limited to 1,750 warheads.

The Russian leader raised this possibility during his flight to Washington on Monday, and struck a resonant chord in the US, where an overwhelming majority of the public believes that US servicemen listed as missing in action during the Vietnam War are still held captive.

After the announcement of the arms cuts, Mr Yeltsin said he believed American POWs may still be alive in the former Soviet Union and said he would join Mr Bush in pursuing a fair trial for them.

Mr Yeltsin said the first phase of arms cuts would bring each country down to between 3,000 and 4,250 nuclear warheads.

Mr Baker said the second phase would bring each country down to between 3,000 and 3,500.

All heavy and multiple warhead ICBMs would be destroyed and the number of SLBMs limited to 1,750 warheads.

The Russian leader raised this possibility during his flight to Washington on Monday, and struck a resonant chord in the US, where an overwhelming majority of the public believes that US servicemen listed as missing in action during the Vietnam War are still held captive.

After the announcement of the arms cuts, Mr Yeltsin said he believed American POWs may still be alive in the former Soviet Union and said he would join Mr Bush in pursuing a fair trial for them.

Mr Yeltsin said the first phase of arms cuts would bring each country down to between 3,000 and 4,250 nuclear warheads.

NEWS: EUROPE

Spectre of falling Balkan dominoes haunts Europe

Serbia's neighbours fear war could spill over into the rest of the region and beyond, writes Judy Dempsey

WHEN Mr Lawrence Eagleburger, the US assistant secretary of state, made a whistle-stop tour to Moscow and the Balkans last month, one thing was uppermost in his mind. He wanted to make sure that Bulgaria, Romania, Albania, and Russia would back any sanctions that the United Nations was soon to impose on Serbia, and its tiny ally Montenegro.

All these countries have now come out in support of the sanctions, not only in the belief that relations with the US would strengthen as a result. They fear civil war may engulf Serbia and want some guarantees that the US and the international community will prevent it from spilling over into the entire Balkan region. US diplomats have said they cannot provide such guarantees.

The fear of civil war in Serbia is now openly discussed among all the opposition parties in Belgrade. Such a war could involve supporters of the ultra-nationalist, armed Serbian Radical party, led by Mr Vojislav Seselj, who regard Serbia's nationalist president Slobodan Milosevic as having reneged on his commitment to create a Greater Serbia. It could also involve humiliated members of the Yugoslav army, thousands of whom have been forced by UN agreement – to which Mr Milosevic was a party – to withdraw to Serbia from the republics of Croatia, Bosnia-Hercegovina and Macedonia.

A Serbian civil war could also be sparked off by rising social discon-

The Balkans

SLOVENIA	
Population: 1.8m	90.5% Slovans
2.9% Croats	2.2% Serbs
4.4% Others	
Former Yugoslavia	
BOSNIA HERCEGOVINA	
Population: 4.4m	52.5% Moslems
22.0% Serbs	18.4% Croats
11.0% Others	11.1% Others
CROATIA	
Population: 4.7m	75.0% Croats
11.0% Serbs	14.0% Others
MONTENEGRO	
Population: 820,000	82.6% Montenegrins
13.4% Moslems	5.5% Albanians
11.6% Others	
SERBIA	
Population: 9.7m	68.5% Serbs
14.0% Albanians	4.2% Hungarians
1.6% Croats	21.3% Others
13.4% Others	
VOJVODINA	
Population: 2.0m	54.4% Serbs
5.4% Hungarians	18.9% Albanians
15.0% Montenegrins	15.5% Turks
21.3% Others	6.4% Others
KOSOVO	
Population: 2.0m	90% Albanians
5.0% Serbs	5.0% Montenegrins
4.0% Others	
FLASHPOINTS	



Countries which could become involved

ROMANIA	
Population: 23.15m	Hungarians 2.5m
Germans 120,000	Gypsies 2.2m
Jews 30,000	
BULGARIA	
Population: 8.9m (1989)	1.2m Moslems mostly Turks
ALBANIA	
Population: 3.25m	3.17m Albanians
55,758 Greeks	4,697 Macedonians
TURKEY	
Population: 50.954m	12m (est) Kurds
GREECE	
Population: 10.133m	

tant as sanctions, which are already biting, further erode living standards.

Above all, unrest could be triggered in the Serbian-controlled southern province of Kosovo, where the 2m-strong ethnic Albanian population, denied any rights since 1990, when Belgrade forcibly incorporated the province into Serbia, could be provoked into rebelling.

Western diplomats believe it would be difficult to contain a war in Serbia. If fighting broke out in Kosovo, neighbouring Albania could become involved through

helping the ethnic Albanians in Kosovo. This would play into the hands of Serb extreme nationalists, who have always argued that Albania harboured territorial ambitions there.

The ethnic Albanians in neighbouring Macedonia, who make up 20 per cent of the population, might be tempted to lend support to Kosovo. This would cause instability in the small, independent but still unrecognised republic because nationalists in Bulgaria, and Greece, could be tempted to revive historical claims on Macedonia.

"That is why the European Community should have recognised Macedonia last January," a western diplomat said. "The longer we put it off, the greater the chance of unrest in Macedonia, and in the region."

A war in Serbia would also mean that the 50,000-strong Moslem population in the Sandzak, south-west of Serbia, might also attempt to rebel against Belgrade's proxy Montenegrin reservists in the region.

"We still must not ignore the impact of what Turkey and the other Moslem states in the Middle East would do. They are disgusted

and shocked by the way in which the Moslems in Bosnia have been slaughtered by Serb irregulars," another diplomat said.

Further north, in the Serbian-controlled province of Vojvodina, the 350,000-strong ethnic Hungarian minority is already campaigning for more ethnic and cultural rights in the region. A war in Serbia could radicalise them even further, raising the prospect of unrest on Hungary's borders.

Moreover, UN officials and western diplomats believe a civil war in Serbia could allow Croatian Presi-

dent Franjo Tudjman to start a new offensive in Slavonia, in eastern Croatia, where UN peace-keeping forces are deployed.

Mr Jozsef Antal, Hungarian prime minister, fears that a civil war in Serbia, and recent developments in Czechoslovakia, could quickly open up the whole question of central Europe's post-war borders.

For instance, Hungarian diplomats believe that if Mr Vaclav Klaus, the new prime minister of Czechoslovakia, finds it impossible to reach an agreement on retaining

the Czech and Slovak federation with Mr Vladimir Mečiar, head of the nationalist Slovak Democratic party, the status of the 600,000 ethnic Hungarians in an independent Slovakia could be undermined.

The Hungarians in Slovakia have always wanted the retention of the federation. For them, the Czech lands act as a counterweight to Slovak nationalists. Without the federation, they believe Slovakia will become more nationalist and intolerant of ethnic rights for themselves, as well as for the small Ruthene and Ukrainian minorities.

Already, Mr Miklós Duray, who was elected to the federal parliament and who is head of Co-existence, a party that groups ethnic Hungarians and Poles in Slovakia, is calling for greater autonomy for Hungarians.

Hungarian diplomats privately argue that any discrimination towards the ethnic Hungarians in Slovakia would radicalise a wing of Hungary's ruling Hungarian Democratic Forum.

"The last thing Budapest wants is the development of a political situation in Slovakia in which the ethnic Hungarians will be pushed into seeking protection from, or unification with, Hungary," a Hungarian diplomat said.

"This would play into the hands of the nationalists in Romania, who would then say Budapest wanted to annex Transylvania (where over 2m ethnic Hungarians live). The whole region would be thrown into instability," he said. "That is why a war in Serbia would be so dangerous."

Czechs and Slovaks set to separate

By Ariane Genillard in Prague

THE break-up of the Czechoslovak federation appears imminent as Czech and Slovak leaders meet again today to discuss the future of the country, officials close to Czech negotiators said yesterday.

We are convinced that a separation is unavoidable. The Movement for a Democratic Slovakia (HZDS) has clearly told us that it wants an independent Slovakia regardless of economic difficulties," they said. The nationalist HZDS, led by Mr Vladimir Mečiar, won 37 per cent of the vote in the Slovak republic in the general election this month.

Mr Mečiar will meet Mr Vaclav Klaus, the newly-elected Czech leader, in Prague today for a third round of post-electoral negotiations. The talks will be aimed at forming a minimal federal government which, the officials said, would be charged with arranging the orderly liquidation of the 74-year-old federation.

Previous meetings have failed, with Mr Klaus categorically rejecting Slovak demands for "an economic and defence union of two sovereign states".

The officials said that such a union was an attempt by Slovaks to build the future institutions of an independent republic with federal subsidies.

"They want a financial and economic umbrella under which they will erode the federation," they said.

They added that the Czech side would refuse to finance the federal budget under such circumstances and that the federation could come to a de facto end by the close of the year.

Both Mr Klaus and the Mr Vaclav Havel, the Czechoslovak president, have stated that Mr Mečiar's demand for a sovereign and internationally recognised Slovakia are incompatible with the requirements of a common state.

Negotiations are due to continue today and on Friday in Prague. But the officials said that the two sides could even fail to form an interim federal government as they disagreed on how to share power within it.



UN forces planning today to demilitarise Sarajevo airport to make way for a food airlift

Russia and US have few hopes

By Jurek Martin
in Washington

NEITHER the US nor Russia appears optimistic about an early resolution of the problems in the former republics of Yugoslavia.

President Boris Yeltsin's spokesman said on Monday night before his summit with President Bush: "If we see there is a broad international consensus to stop the conflict, we will go along with it."

Mr Bush emphasised US willingness "to help in a humanitarian sense". But he rejected comparisons with the Gulf War, in which, he said, only the US was in the position to take the international lead. "Here the EC took the lead and I hope we'll stay shoulder-to-shoulder with them until this problem is solved."

However, Mr Ralph Johnson, the State Department under-secretary for European and Canadian affairs, said recently that he doubted that much of a European consensus existed beyond the short term.

On Monday, Mr Bush himself was bluntly warned by President Sali Berisha of Albania of the threat to fragile regional stability posed by Serbian territorial ambitions.

in the "armed struggle" against the Serbs.

Mr Izetbegovic said he was seeking military co-operation with Croatia "because we are fighting against the same aggressor – the Serbs."

UN secretary-general Boutros Boutros Ghali yesterday confirmed that forces from Croatia were fighting in Bosnia-Hercegovina, and appealed to Zagreb to withdraw them.

The forces, grouped under the Croatian Defence Council (CDC), now control large parts of northern Bosnia and western Herzegovina, where thousands of Serbs have been forced to flee into neighbouring Montenegro.

Western diplomats said that Serb irregulars and Serbia's proxy army in Bosnia, led by Mr Radovan Karadžić and General Ratko Mladić, will now have to decide whether to abide by the ceasefire.

Mr Izetbegovic yesterday said the Moslems would never again sit with "Serb terrorists" at the European Community-sponsored peace conference on Yugoslavia, which is expected to resume once Sarajevo airport is reopened.

UN troops bring Sarajevo airlift one step closer

By Judy Dempsey in Belgrade

UNITED Nations officials are expected to start demilitarising Sarajevo airport and its surroundings today provided the ceasefire enforced since Monday continues to hold.

Once the area has been demilitarised, UN officials are hoping a 1,000 strong Canadian battalion can be deployed by Sunday to take control of the airport.

This could then pave the way for airlifting food and medical supplies to the Bosnian capital of Sarajevo which has been besieged by Serb irregulars for the past ten weeks. Sarajevo radio reported the city was generally calm though snipers continued to intimidate the population. Two foreign journalists were wounded, one critically.

There are fears the ceasefire could break down following an agreement between Croatian president Franjo Tuđman; and Bosnian president Alija Izetbegović on Monday.

The presidents agreed to recognise each other's republics, exchange ambassadors, and seek military co-operation to resume once Sarajevo airport is reopened.

French warning to media buyers

By William Dawkins in Paris

FRENCH competition authorities have taken fresh action against the discount-buying muscle of media purchasing agencies, in a move likely to be welcomed by media owners across Europe.

The Competition Council, France's anti-trust agency, has written to 40 media and publicity groups warning that they may be illicitly distorting free competition on more than 90 counts.

It is concerned about the way France's advertising market has come to be dominated by media buying agencies, whose purpose is to use their volume power to get cheaper space for their advertising agency customers.

The top four – Carat, PMS, TMP and Eurocom – together account for almost 80 per cent of French media buying. They are keen to repeat the French model elsewhere in Europe, to the anxiety of many media owners who have seen their advertising margins dwindle or vanish during the recession.

The council alleges that Carat, Europe's largest media buyer, has forced media owners into "economic dependence", according to a French press report confirmed officially yesterday. Media buyers generally conceal from customers the rates paid for space bought on their behalf, adds the council. Discounts must be made clear to all, it argues.

The government has already signalled its anxiety about the growing strength of media buyers when last year it told Euro-

Sweden averts political crisis

By Robert Taylor
in Stockholm

A GOVERNMENT crisis was averted yesterday after Sweden's Centre party, part of the ruling coalition, decided to uphold its support for the country's EC membership bid despite strong opposition among party members and supporters.

Mr Carl Bildt, the prime minister, had warned the party that it would have to leave the government if it took an anti-EC stance. Sweden's moves towards EC membership have been upset recently by growing public opposition.

Yesterday the Organisation for Economic Co-operation and Development warned the government that its huge budget deficit and an uncertain economic future threatened its market reforms and the country's integration into the European Community.

The OECD annual survey

Ireland's anti-treaty group puts positive case for 'No'

By Robert Taylor
in Dublin

THE POSTER reads: "If you don't know, vote NO." It is the latest in an effective series produced by a group of anti-Maastricht campaigners in Ireland.

Tuning into people's emotions and doubts as they prepare to vote on the treaty tomorrow, the authors, a loose coalition of groups calling themselves the National Platform, have emerged as one of the country's most articulate voices against ratification.

The National Platform was founded four months ago by Mr Raymond Crotty, an economist whose name became known across Europe in 1987, when he held up ratification of the Single European Act by dragging the Irish government through the courts, eventually forcing it to hold a referendum.

His arguments, then as now, are that by handing more powers to Brussels, national sovereignty in the key areas of economic, defence and foreign policy decision-making has been, and is being, eroded.

Together with fellow Eurosceptics from the social science faculties of Dublin's universities, Mr Crotty has returned to the Europeans with a low-key campaign that has won support in many voters' minds about whether European union will bring Ireland the many benefits its supporters claim.

Run on a shoe-string budget of £25,000 (\$23,000), by individuals, and relying on volunteers, the campaign has badly shaken the government and party leaders, some of whom admit in private that the vote could now be very close.

Recent polls suggest that a high proportion of women voters are still undecided, and so could swing the balance.

But equally crucial will be

how voters view the No argument that Ireland may be seriously disadvantaged by economic union.

Mr Anthony Coughlan, a senior lecturer in social policy at Trinity College, and one of the Platform's leaders, pointed out several weeks ago that under ECU "we shall find ourselves members of a currency union that is not a fiscal union – that is, that has no system of common EC taxes and public services which would entail automatic transfers

Fiat to build car plant in Algeria

By Robert Graham in Rome

FIAT, the Turin-based automotive group, yesterday agreed to go ahead with a joint venture in Algeria to build a \$350m (£192.3m) car plant with Saads, the Algerian state vehicle concern.

The agreement, signed in Algiers, envisages a plant with a 50,000-unit annual capacity at Tiaret in west Algeria. The project has been under discussion since 1989 but has been dogged by arguments over size, credits and most recently political uncertainties.

The decision marks a significant overseas commitment by Fiat and reinforces the Italian government's aim of replacing France as Algeria's main trading partner. It is also a significant gesture of foreign investor confidence in Algeria's military-backed government.

Yesterday's agreement envisages the creation of a joint company with £32bn (£37.2m) of capital, 36 per cent held by Fiat and 64 per cent by Saads. Fiat has the option to raise its stake to an eventual 49 per cent.

The plant is planned to be operational within three years and in the meantime Fiat has the right to import into Algeria up to 12,000 cars a year. Part of the production - of a model based on the Fiat Uno - will be exported to North African and African markets.

Fiat said yesterday the project was intended to be integrated into its overall car production plans. However, it has prospered thanks to some £170m of soft credits made available to Algeria to finance the plant. The Italian government has also agreed to extend \$7.2m worth of export credit guarantees to Algeria, largely linked to the development of gas supplies. The Algerian government has undertaken to provide the infrastructure. Tiaret, on a plateau some 300km from the coast, has been regarded by some auto industry experts as a highly unsuitable greenfield site.

Corruption clean-up, page 4

Turkey pushes to bolster Russian connection

A string of trade and debt deals have put bilateral ties on a firmer footing, writes John Murray Brown



Demirel resolved problems in Moscow arising from gas protocol market. Turkey's best bet in Central Asia remains those deals based on barter arrangements in a region rich in natural resources but without the banking infrastructure and the creditworthiness to warrant extending loans.

The extended Russian gas deal - under which Russia agreed to repay its \$35m debt

	TURKEY					
	1987	1988	1989	1990	1991*	1992**
Exports to Soviet Union (\$m)	169	271	705	531	611	134
Percentage of total exports	1.7	2.3	8.1	4.1	4.4	3.7
Imports from Soviet Union (\$m)	307	442	825	1,200	1,100	216
Percentage of total Imports	2.2	3.1	4.0	5.8	5.2	4.3

*Former Soviet republics, predominantly Russia, first quarter. **Source: Turkish treasury

to Turkey - could well provide the model.

In 1990, Turkey's trade with the Soviet Union was worth \$1.7bn on the back of 1984 trade protocol under which Turkey imports Soviet gas in part exchange for Turkish goods and services. Business collapsed with the break up of the Soviet Union.

Turkey's Eximbank, which helped finance Turkish contractors in the region, and has extended more than \$1bn worth of credits to the Soviet Union in the past four years, has frozen all new lines.

For the Turkish contractor who decided to build a hospital in Yalta, the visit will have had little impact. Like a number of contracts financed on the back of this six-year-old Soviet-Turkish trade protocol, the hospital has been left half completed. Mr Demirel's Moscow visit

completed a string of high-level exchanges. According to Turkish officials, the breakthrough came during Mr Demirel's meeting with Mr Yegor Gaidar when the Russian first deputy prime minister gave assurances that Russia would settle a \$35m outstanding debt.

Mr Erdogan Hurbas, head of agreements at the Turkish treasury, says that Russia will repay over the next three months, and what's more in hard currency. It will be interesting to see how western banks react to such a move, given that Russia is in default of the \$60bn it owes to western finance houses. Turkey argues this is a contractual obligation under an international accord.

Between 1987 and 1990 Turkish-Soviet trade more than trebled to \$1.8bn. Turkey is facing a projected energy shortage and is certainly in desperate need of the Siberian gas which

today provides energy for industry and households and has done much to reduce pollution in cities like Ankara.

But Mr Demirel's projection that trade would increase five-fold over the next few years may prove optimistic.

Moreover, Russia is also demanding a new price structure, with the price set according to a central European benchmark as opposed to the Mediterranean price.

Turkey scored another success in Moscow when the Russians agreed that the proceeds from the gas agreement

- about \$270m in 1991

- should in future be paid by Botas, Turkey's pipeline company, direct to the Turkish Eximbank, and not the Vnesheconombank as before.

Under the current agreement, Botas pays hard currency upfront, according to its projected monthly gas needs.

Under the old terms, 70 per cent is dedicated to the purchase of Turkish goods and services and the remainder is a free currency portion to service Eximbank's credits.

As a result of this week's talks, the Eximbank says it will unlock its credit lines to Russia from this month.

Yeltsin decrees to boost trade

By John Lloyd in Moscow

MR BORIS Yeltsin, the Russian president, yesterday issued a series of decrees on trade and the exchange rates aimed at strengthening the rouble and providing a firmer basis for privatisation.

The decrees include a reintroduction of tariffs on imports to Russia - all tariffs were lifted earlier this year to encourage imports because of the shortage of food and other goods.

Mr Yeltsin's decrees, due to come into force from July 1, are also designed to underscore Russia's commitment to economic reform as it negotiates access to loans from the International Monetary Fund.

Apart from the tariff decree, Mr Yeltsin is also seeking to tighten up Russia's exports regime. Other decrees include:

■ Unifying the various exchange rates of the rouble into one floating rate, that set by the Central Bank, presently standing at Rbs55 to the dollar.

■ Allowing exporters to pay export tax in roubles rather than in European Currency Units (ECUs).

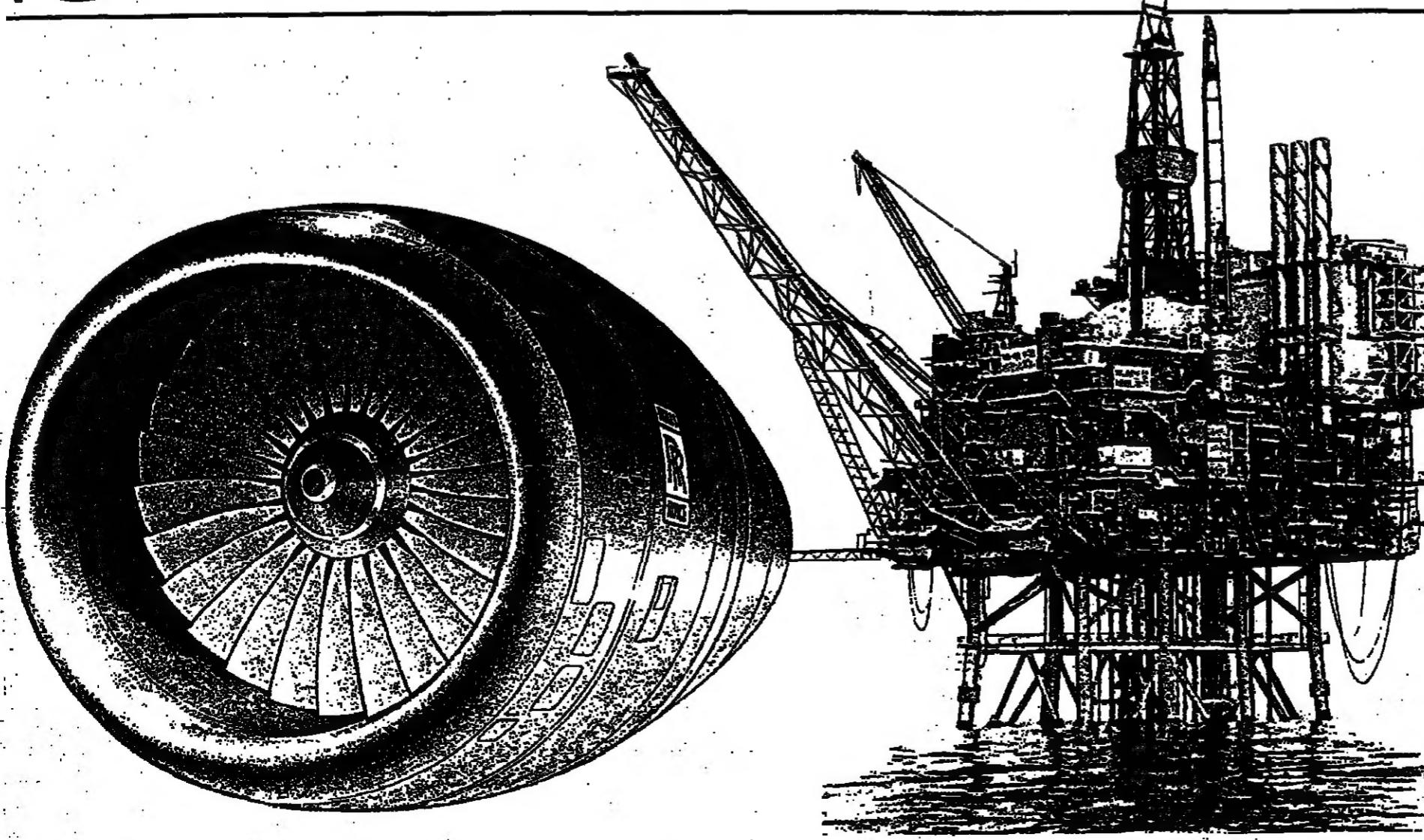
■ Forcing exporters to exchange half of the hard currency earned rather than, as at present, 40 per cent - but at the floating rate rather than at Rbs55 to the dollar at present.

Norwegian gas plant contract

NORSK Shell, the Norwegian arm of the international oil group Shell, has awarded Norway's largest ever single contract to a joint venture between M W Kellogg, the US engineering company, and Aker, the Norwegian industrial group, to construct an offshore gas processing plant, writes Neil Buckley.

Russia has also agreed to sell India rocket engines for its space programme, which had its first important success last month when an Indian-made rocket took an Indian-made satellite into orbit.

TOWER OF STRENGTH



POWER is at the heart of our product portfolio. Whether it is offshore generators or the new wide-chord fan on the Trent engine for the Airbus A330 and Boeing 777, the Rolls-Royce group commands global respect for its power engineering.

The diverse industrial power sector includes such names as Parsons (power generation), Reyrolle (switchgear) and Clarke Chapman (lifting gear) and makes up 40% of group sales world-wide.

Rolls-Royce has the base for powerful global competition.



THE SYMBOL OF POWER

NEWS: INTERNATIONAL

Japan likely to cut economic growth forecast

THE Japanese government's Economic Planning Agency yesterday indicated it might be forced to cut its 3.5 per cent economic growth target for the year to next March, in view of the continued sluggishness of the economy.

The agency's admission, which accompanied the release of economic data for the first quarter of 1992, could pave the way for increasingly urgent discussions among policymakers about possible government measures to revive the flagging economy.

A senior EPA official said: "Until now we have said we can achieve 3.5 per cent. Now we are saying 'It may be hard to achieve 3.5 per cent, though not impossible.' It is too early to tell."

Agency officials said the issue of possible government action was "very delicate."

The EPA, Ministry of Finance and the Bank of Japan insist it is still too early to consider boosting the economy through further interest rate cut and increased public works spending. But they are under pressure to act from politicians and from the US, which fears a sluggish Japanese economy could constrain growth elsewhere in the industrialized world.

The report the agency published yesterday showed the economy grew in terms of real GNP by 1.1 per cent in the first quarter compared with the previous quarter - an annualized growth rate of 4.3 per cent.

However, the EPA estimated

that 0.4 percentage points of the growth in the quarter were accounted for by the fact that the leap year had added an extra day of economic activity.

The figures are consistent with a slow braking of growth, with sluggishness spreading

Last year's growth rate of 3.5 per cent would be welcomed by most other industrialised countries, writes Stefan Wagstyl

throughout the economy.

Compared with the same period in 1991, the economy grew by 2.3 per cent - the lowest rate since 1986 and the fourth quarterly decline in succession.

Capital investment, the engine of growth in the late 1980s, fell 0.8 per cent compared with the same quarter in 1991, the first year-on-year decline since 1983.

For the fiscal year to the end of March the economy grew 3.5 per cent, little short of the 3.7 per cent government target and a rate that would be welcomed by officials and businesses in most other industrialised countries.

Nevertheless, Mr Takeshi Noda, the EPA's director general, said that in view of the leap year the figures for the January-March quarter looked better than they actually were.

Public's distrust of militarism is rekindled

Stefan Wagstyl reports on likely consequences of the hard-fought passage of the UN peacekeeping bill

THE TORTUOUS passage of the United Nations peacekeeping bill through the Japanese Diet, finally accomplished on Monday, is a measure of the difficulties the country faces in defining for itself a role in the world.

Opposition parties won little credit for reducing the Diet to a farce in their efforts to block the legislation. They were roundly criticised by Japanese newspapers for undermining the principles of parliamentary democracy by abusing Diet procedures.

Yet the opposition antics reflect the serious concerns many Japanese have about the bill which would permit the government to send Japanese troops on United Nations peacekeeping missions.

If the issue had been put to a referendum, the government would almost certainly have lost. Opinion polls indicated that more than half the population are opposed to any bill which would allow the armed forces to serve overseas.

A senior cabinet official acknowledged the extent of this hostility at a recent press conference when he told journalists: "I hope you are more

reviving the power of the military in Japan."

They also dislike the fact that the bill has been foisted upon them by an international elite - led by the Ministry of Foreign Affairs - seeking to increase Japan's role in global affairs.

Peace Net News, a magazine run by opponents of the bill, has argued that the passing of the legislation could lead to a revision of the constitution and even "to moves to introduce a system similar to compulsory military service".

Japan will send a delegation to Cambodia to study the military situation there following the passage of the peacekeeping law, Reuter reports from Tokyo. Mr Masamichi Hanabusa, a foreign ministry spokesman, said no date had been set for the mission.

Tokyo news reports said the team would leave within the next month to lay the groundwork for sending Japanese defence force personnel in September to join UN peacekeeping efforts.

Impartial (in judging the bill) than the Japanese people."

To outsiders it might seem strange that Japanese are so sensitive about the bill. After all, the legislation looks so innocuous - it authorises the government to despatch up to 2,000 people on UN missions, but only if they serve in non-combatant support roles, carry nothing more than small arms and withdraw at the first sign of trouble.

However, many Japanese have invested the legislation with much wider meanings. They see in it an attempt to revise the country's pacifist constitution and a way of

international society, we have to think of the need of sharing risks." But the arguments do not sway the bill's opponents. They are haunted by Japan's inability to fully come to terms with its aggression during the second world war. "The difficulties (over the bill) stem from the war," says Professor Akihiko Tanaka, an expert in politics at Tokyo University. "People do not trust the military."

Unlike Germany, Japan has never made a full and frank admission of its responsibility for invading Korea and China or starting the Pacific War.

While the late Emperor Hirohito and his son Emperor Akihito have apologised for various acts of aggression, as have government ministers, their words have often been undermined by subsequent backtracking by other political figures.

Japanese people have been kept in ignorance of basic information which are not included in school textbooks - such as the fact that the allies considered - and later rejected - trying Emperor Hirohito for war crimes. Instead, the belief grew that responsibility for the war rested entirely with a smallish group of military offi-

cers who were eliminated during the post-war occupation.

In these circumstances, it is understandable that many people are hostile to any talk of expanding the military's role today - even in UN peacekeeping operations.

These are small examples. On a bigger scale, both the US and Japan have protested to North Korea about its nuclear development programme. If Pyongyang did acquire such weapons, it would be quite reasonable to expect at least some government officials in Tokyo to consider whether Japan might respond by developing nuclear arms of its own.

Such incidents, and possible Japanese responses, could generate profound ructions in Japan. It is worth remembering that the event which most disturbed Japan's political stability since the war was the signing of the US-Japan security pact in 1951. The demonstrations in Tokyo were so serious that President Eisenhower cancelled a planned visit to Japan for fear of his safety.

Acutely aware of popular resentment of the peacekeeping bill, the government yesterday announced a publicity campaign to explain its purposes. Ministers will have their work cut out.

where in south-east Asian waters? If civil war in an Asian country forced Japan to evacuate its nationals, would American troops protect such a rescue mission?

These are small examples.

On a bigger scale, both the US and Japan have protested to North Korea about its nuclear development programme. If Pyongyang did acquire such weapons, it would be quite reasonable to expect at least some government officials in Tokyo to consider whether Japan might respond by developing nuclear arms of its own.

Such incidents, and possible Japanese responses, could generate profound ructions in Japan. It is worth remembering that the event which most disturbed Japan's political stability since the war was the signing of the US-Japan security pact in 1951. The demonstrations in Tokyo were so serious that President Eisenhower cancelled a planned visit to Japan for fear of his safety.

Acutely aware of popular

resentment of the peacekeeping bill, the government yesterday announced a publicity campaign to explain its purposes. Ministers will have their work cut out.

THAILAND URGES KHMER ROUGE TO CO-OPERATE WITH UN PLAN

By Victor Mallet in Bangkok

THE newly-appointed Thai government yesterday urged the Khmer Rouge, the left-wing Cambodian guerrilla group, to co-operate with a United Nations peace plan for Cambodia, following reports of renewed fighting this week in the north of the country.

Mr Arsa Sarasin, Thai foreign minister, met Mr Khieu Samphan, the

nominal Khmer Rouge leader, in Bangkok and said he asked him to soften his stand for the sake of Cambodia. "I told him, 'don't miss the boat,'" said Mr Arsa.

Western governments and the UN have asked Thailand and China, the main supporters of the Khmer Rouge, to press the organisation to adhere to the peace plan following its refusal to co-operate with the second phase, which provides for the cantonment

and disarming of the four factions, starting last Saturday.

Qian Qichen, the Chinese foreign minister, said during a visit to New Zealand yesterday that it was too early to write off the Cambodian peace process because the issue was "very complicated".

Cambodian government forces are reported to have launched a counter-offensive against Khmer Rouge guerrillas in the central province of Kompong Thom on Monday. Mr Yasushi Akashi, head of UN operations in Cambodia, blamed the Khmer Rouge and said government troops had the right to defend themselves.

The fighting will obstruct Mr Akashi's efforts to raise some \$600m (2324m) for Cambodia's rehabilitation at an aid conference in Japan.

Before leaving Cambodia for the Tokyo meeting, Mr Akashi described the ceasefire violations as "pretty

serious" and said the Khmer Rouge appeared to have returned to the offensive in northern Cambodia.

Yesterday Mr Khieu Samphan reiterated the Khmer Rouge view that it was impossible to co-operate fully with the UN until it confirmed there were no Vietnamese troops left in Cambodia and until it gave more power to the Supreme National Council at the expense of the Vietnamese-installed caretaker government.

NEWS IN BRIEF

Freedom delayed for German hostages

THE whereabouts of two German aid workers, the last western hostages in Beirut, remained unclear yesterday despite announcements that they were being freed, writes Lara Marloune in Beirut.

Mr Bernd Schmidbauer, the personal emissary of German Chancellor Helmut Kohl, kept his appointment with Lebanese President Elias Hrawi where he had expected to receive Mr Heinrich Strubig and Mr Thomas Kemper, whose release was announced by the Iranian news agency on Monday night.

A statement from the kidnappers had promised the Germans would be turned over at Mr Hrawi's residence. It was widely held that the two spent Monday night at Syrian military headquarters in Beirut. Responsibility for the delay was widely attributed to Damascus. Mr Schmidbauer thanked Mr Hrawi and Lebanese officials for "their valuable support" in freeing the Germans. But he pointedly failed to thank the governments of Syria and Iran.

W Australia ex-premier held

Australia's ruling Labor party yesterday suffered another political blow with the arrest of Mr Brian Burke, the former Western Australia premier, for alleged misuse of parliamentary expense accounts, writes Emilia Taggia in Canberra.

The arrest comes only months after the laying of corruption charges against another West Australian Labor figure, the former deputy premier, Mr David Parker.

Mr Burke, until recently Australia's ambassador to Ireland, was arrested in Perth by detectives from the Western Australian official corruption task force. He faces five charges alleging that he obtained more than A\$17,000 (27,000) from the parliamentary members' special travel account through false pretences. He was released on A\$20,000 bail.

Iraq halts domestic flights

Iraq said yesterday it was halting all domestic flights because of a lack of spare parts caused by United Nations sanctions, Reuter reports from Baghdad. Mr Nureddin al-Safi, Iraqi Airways director-general, said the airline had lost more than \$200m (2108m) as a result of sanctions and more than 4,000 employees were idle.

The sanctions have closed Iraq's airspace to international flights and grounded its civilian aircraft, permitting only two flights daily between Baghdad and the southern city of Basra using Ilyushin turbo-prop transport aircraft.

Mr Safi appealed to Iran, Tunisia and Jordan, where 33 of Iraq's civil aircraft are stranded, to allow the aircraft to return home. They were flown to sanctuary before the Gulf War began.

Indian workers strike

An estimated 15m workers went on strike in India yesterday in response to a one-day nationwide general strike called by left-wing unions to protest against the government's economic policies, especially the proposed closure of some public sector operations and the unemployment this would cause, writes KK Sharma in New Delhi. The response to the strike was partial in most parts of the country but well observed in West Bengal and Kerala. The stoppage was the second such protest since the government of Mr P V Narasimha Rao took office a year ago.

One person was killed in West Bengal in clashes between leftist workers and those supporting the ruling Congress party but for the most part the industrial action was peaceful. Rail and air services were particularly badly hit and banking operations, even in foreign branches, were paralysed.

Five killed in Kuwait blast

Five men working in Kuwait for a British company clearing munitions left over from the Gulf War have been killed in an explosion, AP reports from Kuwait. The Britons and four Indians were working near an ammunition dump 33 miles south of Kuwait City on Monday when the explosion occurred, said Mr Gary Dickson for the company, Royal Ordnance.

Royal Ordnance is nearing completion of a year-long contract believed to be worth \$100m to clear leftover ammunition.

Carrian ex-head's trial halted

The trial of Mr George Tan, the former chairman of the collapsed Carrian property and shipping company, was halted yesterday while the Crown asked the UK when Mr Lorraine Osman, a Malaysian banker, would be extradited to Hong Kong, writes Simon Holberton in Hong Kong.

Counsel for Mr Tan told the colony's district court that Mr Kenneth Clarke, Britain's home secretary, had signed a warrant on Monday clearing the way for Mr Osman's return to stand trial, with Mr Tan, on fraud and conspiracy charges involving HK\$46m (418m) of loans from Bumiputra Malaysia Finance.

Fidel Ramos wins Philippine election

MEETING in special session, are expected to proclaim the successor to President Corazon Aquino either by the end of this week or early next week. Mrs Aquino steps down on June 30 after a six-year term.

Mr Ramos, former defense secretary and armed forces chief, secured less than a quarter of the vote in a seven-cornered battle for the presidency. He edged out Mrs Santiago, a former cabinet minister who has vowed to launch nationwide protests against the result, alleging vote-rigging.

Mr Ramos was supported by Mrs Aquino. He had helped her to power in a 1986 popular revolt which ousted Mr Marcos, and kept her in office through six coup attempts.

Aware that he was elected by the smallest percentage in the country's history, Mr Ramos has already sought the support of opponents.

Both houses of Congress,

NZ drought threatens industries

By Terry Hall in Wellington

A SERIOUS shortage of electric power in the Philippines is expected to reduce economic growth this year, according to businessmen and economists.

Mr Jose Pardo, president of the Philippine Chamber of Commerce and Industry (PCCI), told the Financial Times that growth this year, earlier estimated at about 2.5 per cent to 3 per cent, could now be "at the most 2 per cent" because of the power shortage. "The 3 per cent growth is definitely out," Mr Pardo said.

The policy-making National Economic and Development Authority last week also cut the top range of its growth target this year from 3 per cent to 2.5 per cent, because of power disruptions.

The state-owned National Power Corporation (Napocor) has over the past four months been unable to meet demand for electricity in the main island of Luzon, including metropolitan Manila. Since October last year, Napocor has had to ration electricity to users in Mindanao Island.

Napocor's plants are mostly old and prone to break down when operating at peak periods. Most of its hydrothermal plants, furthermore, are out of commission because of widespread drought.

Intermittent power cuts lasted for 10 to 12 hours at their worst levels last month. This led to disruptions throughout industry with many factories in metropolitan Manila asking workers to report in the evenings when industrial areas get their electricity "rations".

Power cuts hit Manila growth aims

By Jose Galang in Manila

Nelson Mandela, the African National Congress president, marched with Cyril Ramaphosa (left), ANC secretary general, and Joe Slovo, ANC adviser, in Soweto yesterday. The ANC had a successful start to its mass action campaign yesterday, with most black workers observing Soweto Day by not going to work, and no reports of intimidation or violence related to the stayaway, Philip Gavith reports from Johannesburg. All the main cities reported large stayaway figures. The Johannesburg Chamber of Commerce and Industry said 88 per cent of city employees stayed away from work. June 16, the

day the Soweto riots began in 1976, is traditionally observed as a public holiday by the black community, so it was difficult to gauge the extent to which workers were responding to the ANC's call for mass action. Many companies have negotiated June 16 as a paid holiday for their workers. The streets of Johannesburg were devoid of the normal bustle of hawkers, black-run taxis and pedestrians. Soweto, by contrast, was a hive of activity, much of it centred on the Orlando stadium for the main rally of 70 of the ANC organised around the country yesterday.

A capacity crowd heard Mr Mandela say

mass action would continue so long as there was no progress at Cotesa, the forum for constitutional negotiations which have become deadlocked. He warned, however, that "strict discipline" would have to be observed and dismissed talk of violence being carried into white neighbourhoods, saying this would be a disaster of the "first magnitude".

Speaking yesterday in Ummadi, capital of the KwaZulu "homeland", President FW de Klerk said the government was anxious to move to power sharing in the shortest possible time, but would not be bulldozed into an unsuitable constitution.

Senior colleagues such as Mr Nordin Alf Laoussine, the energy minister, accept that the gravest challenge they face as they seek to implement reforms - as complex and painful as any taking place in eastern Europe - is the credibility gap between the people and the leadership built up through years of mismanagement.

He recently told US oil executives: "A large segment of the population has, I am afraid, lost confidence in the capacity of the leadership to provide jobs, housing, health care and its ability to combat corruption."

However, a series of corruption trials is unlikely to reduce backing for the more than 4,400 remaining alleged FIS supporters who still languish in desert camps, and risks further demoralising civil servants and senior technocrats. Algerian leaders may be

gambling that a clean-up is key to winning a measure of popular trust. Mr Mohamed Bouazza, who returned from 28 years' exile to head the HEC, has made clear his determination to root out corruption.

Senior colleagues such as Mr Nordin Alf Laoussine, the energy minister, accept that the gravest challenge they face as they seek to implement reforms - as complex and painful as any taking place in eastern Europe - is the credibility gap between the people and the leadership built up through years of mismanagement.

You can be
a household
name.
And
still be a
surprise.

KENWOOD

NEWS: AMERICA

Drug Enforcement Agency's activity suspended after court decides kidnapping of suspect was legal

Mexico furious over US ruling on extradition

By Damian Fraser
in Mexico City

MEXICO has reacted furiously to a US Supreme Court ruling that the kidnapping of a Mexican murder suspect was legal, and suspended all US Drug Enforcement Agency activity on its territory. It will also seek to re-negotiate its extradition treaty with Washington.

Mexico's Foreign Relations Ministry said the ruling was "invalid and unacceptable". It "transgresses essential principles of international law and ignores the extradition treaty which is the only legitimate and legally recognised way for obtaining the detention of a person in a sovereign state and later moving him to another".

The Mexican government called the kidnapping a criminal act.

The US Supreme Court ruled on Monday that Dr Humberto Alvarez Machain, indicted for the torture and murder of a DEA agent in 1983, need not be returned to Mexico at his kid-

napping and spiriting away to the US did not break any US law. The decision to repatriate Dr Alvarez was a question for the executive branch, the court said.

The ruling overturned an appeal court decision that the abduction was illegal.

Dr Alvarez was seized in 1990 by Mexican nationals who were paid a reward by US agents. He was handed over to waiting US agents at the border.

The Foreign Relations Minis-

try's anger reflects Mexico's extreme sensitivity - for good historical reasons - to encroachments on its sovereignty by the US. However, both Mexico and Washington will be keen to ensure the row does not spill over and affect other areas of bilateral relations, particularly current negotiations to form a North American free-trade area.

The government said it would not allow the DEA to operate in Mexico until "new criteria of co-operation are established that respect our legal order and safeguard our national sovereignty".

The DEA had been working closely with Mexican legal authorities, and enjoys some of the credit for helping Mexico seize record amounts of cocaine last year.

The Supreme Court decision puts the Bush administration in an awkward position.

While it supports the right to seek suspects abroad for trial in the US, it has also called for increased international

co-operation in the war on drugs.

Canada has also expressed concern over the US ruling. "I think it sends a very negative message," Ms Kim Campbell, justice minister, said.

It was possible the US could use the ruling to justify not following terms of the Canada-US extradition treaty, she added. Under the treaty, Canada can opt not to extradite someone or impose terms such as requiring that the person not be executed if convicted.

The Supreme Court decision was short on detail, the probable objective of the new organisation is to create an internal market within Pemex. The four divisions are expected to trade with one another on the basis of market-oriented transfer prices.

However, Pemex has blocked proposed management changes in the past and the efficacy of the latest plan will depend almost entirely on how successfully it is implemented.

THE Mexican government is to divide Petróleos Mexicanos (Pemex) into four semi-autonomous divisions in an attempt to improve productivity at the inefficient state oil company, writes Damian Fraser in Mexico City.

The four subsidiaries will be responsible for production and exploration; refining; natural gas and basic petrochemicals; and secondary petrochemicals. Each company will be free to decide its operating and investment plans, with full responsibility for financial results.

The subsidiaries will answer to a board of directors headed by the

director-general of Pemex and comprising members of the government and petroleum industry. A statement from Los Pinos, home of Mexican President Carlos Salinas, said the new structure would not affect any of Pemex's foreign financial obligations. Pemex is Mexico's largest company, with sales last year of \$18.6m, of which about 40 per cent were exports. The company, long seen as a

potent symbol of national sovereignty, came under intense criticism after an explosion in April that killed more than 200 people in Guadalajara, Mexico's second largest city.

The government quickly took advantage of the attacks on Pemex and announced shortly after the explosion that a restructuring was imminent.

The company will, nevertheless,

remain in the hands of the government after restructuring, although Pemex is expected to contract out more work to independent suppliers.

The division responsible for secondary petrochemicals will be expected to compete internationally, presumably without the benefit of subsidies from its parent company. Secondary petrochemicals are not reserved to the state under Mexico's constitution,

(the lowest accepted price). **APPLICANTS WHOSE COMPETITIVE BIDS ARE ACCEPTED WILL PURCHASE STOCK AT THE PRICES WHICH THEY BID.** Competitive bids which are accepted will be satisfied at prices above the lowest accepted price will be satisfied in full; competitive bids which are accepted and which are made at the lowest accepted price may be satisfied in full or in part only.

15. NON-COMPETITIVE BIDS

(i) A non-competitive bid must be for not less than £1,000 nominal and not more than £500,000 nominal of Stock, and must be in one of the multiples described in paragraph 13 above.

(ii) Only one non-competitive bid may be submitted for the benefit of any one person. Multiple applications or suspected multiple applications are liable to be rejected.

(iii) Unless the applicant is a member of the CGO Service, a separate cheque representing a PAYMENT AT THE RATE OF £35 FOR EVERY £100 NOMINAL OF STOCK APPLIED FOR must accompany each non-competitive bid; cheques must be drawn on a bank in, and be payable in, the United Kingdom, the Channel Islands or the Isle of Man.

(iv) The Bank of England reserves the right to reject any non-competitive bid. Non-competitive bids which are accepted will be for the amount for which the non-competitive bid applied for plus £35 for every £100 nominal of Stock applied for.

(v) If the non-competitive sale price is less than £100 per cent, the amount by which the non-competitive bid applied for exceeds the non-competitive sale price less £35 per cent will be refunded by cheque despatched by post at the risk of the applicant.

(vi) If the non-competitive sale price is greater than £100 per cent, applicants whose non-competitive bids are accepted may be required to make a further payment equal to the difference between the competitive sale price less £35 per cent and the amount allocated to them. An applicant from whom a further payment is required will be notified by letter by the Bank of England of the amount of Stock allocated to him and of the further payment due, but such notification will confer no right on the applicant to transfer the amount of Stock so allocated. The despatch of allotment letters to applicants from whom a further payment is required will be delayed until such further payment has been made.

(vii) The Bank of England may sell to applicants less than the full amount of the Stock.

(viii) The Stock will initially be issued to the Bank of England at a price such that it will not be a deep discount security for the purposes of Schedule 4 to the Income and Corporation Taxes Act 1988. Further issues of 9 per cent Treasury Stock, 2012 may be at a deep discount (broadly, a discount exceeding 1/2 per cent per annum) and in certain circumstances this could result in all 9 per cent Treasury Stock, 2012 being treated thereafter as a deep discount security. However, it is the intention of Her Majesty's Treasury that further issues of 9 per cent Treasury Stock, 2012 will be conducted so as to prevent any such Stock being treated as a deep discount security for United Kingdom tax purposes. Provided the Stock is neither a deep discount security, nor treated as a deep discount security, any discount to the nominal value at which the Stock is issued will not represent taxable income for the purposes of the relevant provisions.

(ix) Letters of allotment in respect of the Stock sold, being the only form in which the Stock (other than amounts held in the CGO Service for the account of members) may be transferred prior to registration, will be sent to the applicant at the point of the issue, but the despatch of any letter of allotment, and the balance of the amount paid on application, may at the discretion of the Bank of England withheld until the applicant's cheque has been paid. In the event of such withholding, the applicant will be notified by letter by the Bank of England of the acceptance of his application and of the amount of Stock allocated to him, subject in each case to the payment of his cheque, but such notification will confer no right on the applicant to transfer the Stock so allocated.

(x) No sale will be made of a less amount than £21,000 Stock. If an application is satisfied in part only, the balance of the amount paid on application will, when refunded, be remitted by cheque despatched by post at the risk of the applicant; if an application is rejected the amount paid on application will be returned by letter.

(xi) Letters of allotment may be split into denominations of multiples of £100 on written request to the Bank of England, New Issues, Southgate House, Southgate Street, Gloucester, GL1 1UW received not later than 21st August 1992. Such requests must be signed and must be accompanied by the letters of allotment (but a letter cannot be split if any payment is overdrawn).

(xii) Subject to the provisions governing membership of the CGO Service, a member of that Service may, by completing Section D of the application form, request that any Stock sold to him be credited direct to his account in the CGO Service on 25th June 1992. Failure to accept such delivery from an account in the name of the Governor and Company of the Bank of England, Number 2 Account, will result in a default in payment of the amount of Stock applied for (in respect of the relevant Stock). A member of the CGO Service may also, subject to the provisions governing membership of that Service, surrender a partly-paid letter of allotment to the CGO Service and for such Stock to be credited to his account in the CGO Service. The amount of Stock so surrendered will be debited to the account of the CGO Service as being entitled to such Stock, to the exclusion of all persons previously entitled to such Stock and any person claiming any entitlement thereto, both be treated as entitled to such Stock as if that member were the holder of a letter of allotment and be liable for the payment of any amount due in respect of such Stock. A member will be entitled at any time prior to registration to withdraw, in multiples of £100, Stock credited to his account in the CGO Service and to receive a refund of the amount of Stock applied for (in respect of the relevant Stock).

(xiii) Subject to the provisions governing membership of the CGO Service, a member of that Service may, by completing Section D of the application form, request that any Stock sold to him be credited direct to his account in the CGO Service on 25th June 1992. Failure to accept such delivery from an account in the name of the Governor and Company of the Bank of England, Number 2 Account, will result in a default in payment of the amount of Stock applied for (in respect of the relevant Stock). A member of the CGO Service may also, subject to the provisions governing membership of that Service, surrender a partly-paid letter of allotment to the CGO Service and for such Stock to be credited to his account in the CGO Service. The amount of Stock so surrendered will be debited to the account of the CGO Service as being entitled to such Stock, to the exclusion of all persons previously entitled to such Stock and any person claiming any entitlement thereto, both be treated as entitled to such Stock as if that member were the holder of a letter of allotment and be liable for the payment of any amount due in respect of such Stock. A member will be entitled at any time prior to registration to withdraw, in multiples of £100, Stock credited to his account in the CGO Service and to receive a refund of the amount of Stock applied for (in respect of the relevant Stock).

(xiv) Subject to the provisions governing membership of the CGO Service, a member of that Service may, by completing Section D of the application form, request that any Stock sold to him be credited direct to his account in the CGO Service on 25th June 1992. Failure to accept such delivery from an account in the name of the Governor and Company of the Bank of England, Number 2 Account, will result in a default in payment of the amount of Stock applied for (in respect of the relevant Stock). A member of the CGO Service may also, subject to the provisions governing membership of that Service, surrender a partly-paid letter of allotment to the CGO Service and for such Stock to be credited to his account in the CGO Service. The amount of Stock so surrendered will be debited to the account of the CGO Service as being entitled to such Stock, to the exclusion of all persons previously entitled to such Stock and any person claiming any entitlement thereto, both be treated as entitled to such Stock as if that member were the holder of a letter of allotment and be liable for the payment of any amount due in respect of such Stock. A member will be entitled at any time prior to registration to withdraw, in multiples of £100, Stock credited to his account in the CGO Service and to receive a refund of the amount of Stock applied for (in respect of the relevant Stock).

(xv) Subject to the provisions governing membership of the CGO Service, a member of that Service may, by completing Section D of the application form, request that any Stock sold to him be credited direct to his account in the CGO Service on 25th June 1992. Failure to accept such delivery from an account in the name of the Governor and Company of the Bank of England, Number 2 Account, will result in a default in payment of the amount of Stock applied for (in respect of the relevant Stock). A member of the CGO Service may also, subject to the provisions governing membership of that Service, surrender a partly-paid letter of allotment to the CGO Service and for such Stock to be credited to his account in the CGO Service. The amount of Stock so surrendered will be debited to the account of the CGO Service as being entitled to such Stock, to the exclusion of all persons previously entitled to such Stock and any person claiming any entitlement thereto, both be treated as entitled to such Stock as if that member were the holder of a letter of allotment and be liable for the payment of any amount due in respect of such Stock. A member will be entitled at any time prior to registration to withdraw, in multiples of £100, Stock credited to his account in the CGO Service and to receive a refund of the amount of Stock applied for (in respect of the relevant Stock).

(xvi) Subject to the provisions governing membership of the CGO Service, a member of that Service may, by completing Section D of the application form, request that any Stock sold to him be credited direct to his account in the CGO Service on 25th June 1992. Failure to accept such delivery from an account in the name of the Governor and Company of the Bank of England, Number 2 Account, will result in a default in payment of the amount of Stock applied for (in respect of the relevant Stock). A member of the CGO Service may also, subject to the provisions governing membership of that Service, surrender a partly-paid letter of allotment to the CGO Service and for such Stock to be credited to his account in the CGO Service. The amount of Stock so surrendered will be debited to the account of the CGO Service as being entitled to such Stock, to the exclusion of all persons previously entitled to such Stock and any person claiming any entitlement thereto, both be treated as entitled to such Stock as if that member were the holder of a letter of allotment and be liable for the payment of any amount due in respect of such Stock. A member will be entitled at any time prior to registration to withdraw, in multiples of £100, Stock credited to his account in the CGO Service and to receive a refund of the amount of Stock applied for (in respect of the relevant Stock).

(xvii) Subject to the provisions governing membership of the CGO Service, a member of that Service may, by completing Section D of the application form, request that any Stock sold to him be credited direct to his account in the CGO Service on 25th June 1992. Failure to accept such delivery from an account in the name of the Governor and Company of the Bank of England, Number 2 Account, will result in a default in payment of the amount of Stock applied for (in respect of the relevant Stock). A member of the CGO Service may also, subject to the provisions governing membership of that Service, surrender a partly-paid letter of allotment to the CGO Service and for such Stock to be credited to his account in the CGO Service. The amount of Stock so surrendered will be debited to the account of the CGO Service as being entitled to such Stock, to the exclusion of all persons previously entitled to such Stock and any person claiming any entitlement thereto, both be treated as entitled to such Stock as if that member were the holder of a letter of allotment and be liable for the payment of any amount due in respect of such Stock. A member will be entitled at any time prior to registration to withdraw, in multiples of £100, Stock credited to his account in the CGO Service and to receive a refund of the amount of Stock applied for (in respect of the relevant Stock).

(xviii) Subject to the provisions governing membership of the CGO Service, a member of that Service may, by completing Section D of the application form, request that any Stock sold to him be credited direct to his account in the CGO Service on 25th June 1992. Failure to accept such delivery from an account in the name of the Governor and Company of the Bank of England, Number 2 Account, will result in a default in payment of the amount of Stock applied for (in respect of the relevant Stock). A member of the CGO Service may also, subject to the provisions governing membership of that Service, surrender a partly-paid letter of allotment to the CGO Service and for such Stock to be credited to his account in the CGO Service. The amount of Stock so surrendered will be debited to the account of the CGO Service as being entitled to such Stock, to the exclusion of all persons previously entitled to such Stock and any person claiming any entitlement thereto, both be treated as entitled to such Stock as if that member were the holder of a letter of allotment and be liable for the payment of any amount due in respect of such Stock. A member will be entitled at any time prior to registration to withdraw, in multiples of £100, Stock credited to his account in the CGO Service and to receive a refund of the amount of Stock applied for (in respect of the relevant Stock).

(xix) Subject to the provisions governing membership of the CGO Service, a member of that Service may, by completing Section D of the application form, request that any Stock sold to him be credited direct to his account in the CGO Service on 25th June 1992. Failure to accept such delivery from an account in the name of the Governor and Company of the Bank of England, Number 2 Account, will result in a default in payment of the amount of Stock applied for (in respect of the relevant Stock). A member of the CGO Service may also, subject to the provisions governing membership of that Service, surrender a partly-paid letter of allotment to the CGO Service and for such Stock to be credited to his account in the CGO Service. The amount of Stock so surrendered will be debited to the account of the CGO Service as being entitled to such Stock, to the exclusion of all persons previously entitled to such Stock and any person claiming any entitlement thereto, both be treated as entitled to such Stock as if that member were the holder of a letter of allotment and be liable for the payment of any amount due in respect of such Stock. A member will be entitled at any time prior to registration to withdraw, in multiples of £100, Stock credited to his account in the CGO Service and to receive a refund of the amount of Stock applied for (in respect of the relevant Stock).

(xx) Subject to the provisions governing membership of the CGO Service, a member of that Service may, by completing Section D of the application form, request that any Stock sold to him be credited direct to his account in the CGO Service on 25th June 1992. Failure to accept such delivery from an account in the name of the Governor and Company of the Bank of England, Number 2 Account, will result in a default in payment of the amount of Stock applied for (in respect of the relevant Stock). A member of the CGO Service may also, subject to the provisions governing membership of that Service, surrender a partly-paid letter of allotment to the CGO Service and for such Stock to be credited to his account in the CGO Service. The amount of Stock so surrendered will be debited to the account of the CGO Service as being entitled to such Stock, to the exclusion of all persons previously entitled to such Stock and any person claiming any entitlement thereto, both be treated as entitled to such Stock as if that member were the holder of a letter of allotment and be liable for the payment of any amount due in respect of such Stock. A member will be entitled at any time prior to registration to withdraw, in multiples of £100, Stock credited to his account in the CGO Service and to receive a refund of the amount of Stock applied for (in respect of the relevant Stock).

(xxi) Subject to the provisions governing membership of the CGO Service, a member of that Service may, by completing Section D of the application form, request that any Stock sold to him be credited direct to his account in the CGO Service on 25th June 1992. Failure to accept such delivery from an account in the name of the Governor and Company of the Bank of England, Number 2 Account, will result in a default in payment of the amount of Stock applied for (in respect of the relevant Stock). A member of the CGO Service may also, subject to the provisions governing membership of that Service, surrender a partly-paid letter of allotment to the CGO Service and for such Stock to be credited to his account in the CGO Service. The amount of Stock so surrendered will be debited to the account of the CGO Service as being entitled to such Stock, to the exclusion of all persons previously entitled to such Stock and any person claiming any entitlement thereto, both be treated as entitled to such Stock as if that member were the holder of a letter of allotment and be liable for the payment of any amount due in respect of such Stock. A member will be entitled at any time prior to registration to withdraw, in multiples of £100, Stock credited to his account in the CGO Service and to receive a refund of the amount of Stock applied for (in respect of the relevant Stock).

(xxii) Subject to the provisions governing membership of the CGO Service, a member of that Service may, by completing Section D of the application form, request that any Stock sold to him be credited direct to his account in the CGO Service on 25th June 1992. Failure to accept such delivery from an account in the name of the Governor and Company of the Bank of England, Number 2 Account, will result in a default in payment of the amount of Stock applied for (in respect of the relevant Stock). A member of the CGO Service may also, subject to the provisions governing membership of that Service, surrender a partly-paid letter of allotment to the CGO Service and for such Stock to be credited to his account in the CGO Service. The amount of Stock so surrendered will be debited to the account of the CGO Service as being entitled to such Stock, to the exclusion of all persons previously entitled to such Stock and any person claiming any entitlement thereto, both be treated as entitled to such Stock as if that member were the holder of a letter of allotment and be liable for the payment of any amount due in respect of such Stock. A member will be entitled at any time prior to registration to withdraw, in multiples of £100, Stock credited to his account in the CGO Service and to receive a refund of the amount of Stock applied for (in respect of the relevant Stock).

(xxiii) Subject to the provisions governing membership of the CGO Service, a member of that Service may, by completing Section D of the application form, request that any Stock sold to him be credited direct to his account in the CGO Service on 25th June 1992. Failure to accept such delivery from an account in the name of the Governor and Company of the Bank of England, Number 2 Account, will result in a default in payment of the amount of Stock applied for (in respect of the relevant Stock). A member of the CGO Service may also, subject to the provisions governing membership of that Service, surrender a partly-paid letter of allotment to the CGO Service and for such Stock to be credited to his account in the CGO Service. The amount of Stock so surrendered will be debited to the account of the CGO Service as being entitled to such Stock, to the exclusion of all persons previously entitled to such Stock and any person claiming any entitlement thereto, both be treated as entitled to such Stock as if that member were the holder of a letter of allotment and be liable for the payment of any amount due in respect of such Stock. A member will be entitled at any time prior to registration to withdraw, in multiples of £100, Stock credited to his account in the CGO Service and to receive a refund of the amount of Stock applied for (in respect of the relevant Stock).

(xxiv) Subject to the provisions governing membership of the CGO Service, a member of that Service may, by completing Section D of the application form, request that any Stock sold to him be credited direct to his account in the CGO Service on 25th June 1992. Failure to accept such delivery from an account in the name of the Governor and Company of the Bank of England, Number 2 Account, will result in a default in payment of the amount of Stock applied for (in respect of the relevant Stock). A member of the CGO Service may also, subject to the provisions governing membership of that Service, surrender a partly-paid letter of allotment to the CGO Service and for such Stock to be credited to his account in the CGO Service. The amount of Stock so surrendered will be debited to the account of the CGO Service as being entitled to such Stock, to the exclusion of all persons previously entitled to such Stock and any person claiming any entitlement thereto, both be treated as entitled to such Stock as if that member were the holder of a letter of allotment and be liable for the payment of any amount due in respect of such Stock. A member will be entitled at any time prior to registration to withdraw, in multiples of £100, Stock credited to his account in the CGO Service and to receive a refund of the amount of Stock applied for (in respect of the relevant Stock).

(xxv) Subject to the provisions governing membership

NEWS: AMERICA

Five offences by former US defence secretary alleged

Weinberger on Iran-Contra charges

Jurek Martin in Washington and Alisa Friedman in New York

MICHAEL CASPAR WEINBERGER, the US secretary of defence during the Reagan administration was last night indicted by a special prosecutor on criminal charges stemming from the Iran-Contra scandal.

He thus becomes the highest-level US official and the first former cabinet member to be charged in relation to the scandal, which centred on the clandestine sale of weapons to Iran and the diversion of millions of dollars in profits to the Nicaraguan Contras.

The diversions, in 1985 and 1986, occurred in spite of a congressional ban on US military aid to the Contras.

Mr Weinberger is due to hold a press conference later today. Earlier, his lawyer had said any indictment would be "a moral and legal outrage" and that his client had committed no wrongdoing.

The 31-page charge sheet identifies

five alleged offences, two of perjury, two of making false statements and one of obstruction. Among them Mr Weinberger is accused of lying to Congress about his knowledge of the arms sales and of Saudi Arabian contributions to the Nicaraguan Contras.

The indictment of Mr Weinberger – defence secretary between 1981 and 1987 and now the publisher of Forbes magazine – follows an intensive effort by prosecutors to investigate allegations that top aides to President Ronald Reagan engaged in a cover-up and withheld information from Congress.

Yesterday Mr Craig Gillen, the deputy independent prosecutor, denied that Mr Reagan himself was a target of the investigations. "I don't want to leave any inference about other people," he said, in a reference apparently intended to include Mr Reagan and Mr George Shultz, the former secretary of state, who has also been questioned by the investigators. "This is about Caspar Weinberger," he added.

"Our investigation has been significantly narrowed by the events today," he added cryptically.

It remains uncertain whether the indictment could have an impact on President George Bush or lead to attempts by Mr Bush's opponents in the presidential election campaign to revive the scandal as an issue. Mr Bush has learned about the shipment when the scandal became public a year later.

The November 1985 shipment was explored in the congressional investigation in 1987 and featured as an element in the conviction of Mr Oliver North, the former National Security Council aide. Mr North's conviction was overturned last year on appeal.

A grand jury is a special US jury which decides whether there is sufficient evidence to put an accused person on trial. Proceedings are conducted in secrecy until charges are publicly filed.

If convicted on all charges, Mr Weinberger, 74, faces a maximum penalty of 25 years in prison and \$1.25m (2587,000) in fines.

diaries, recently obtained from the Library of Congress, which apparently contain several references to arms shipments to Iran in 1985.

He told the committee he did not know about the shipment of US Hawk anti-aircraft missiles from Israel to Iran in November 1985 – and only learned about the shipment when the scandal became public a year later.

The November 1985 shipment was explored in the congressional investigation in 1987 and featured as an element in the conviction of Mr Oliver North, the former National Security Council aide. Mr North's conviction was overturned last year on appeal.

A grand jury is a special US jury which decides whether there is sufficient evidence to put an accused person on trial. Proceedings are conducted in secrecy until charges are publicly filed.

If convicted on all charges, Mr Weinberger, 74, faces a maximum penalty of 25 years in prison and \$1.25m (2587,000) in fines.

Is the US system still working?

The Watergate burglary which led to the downfall of a president took place 20 years ago today. The outcome showed that most elements of the government were in good order. Jurek Martin wonders: Could the same be said today?



Richard Nixon in the White House with (from left) chief of staff H R Haldeman, appointments secretary Dwight Chapin and domestic adviser John Ehrlichman. All three sides were jailed for their part in the Watergate affair; the president was forced to resign 25 months after the initial break-in.

as it was during Watergate and Americans do not think the system is working any more. This is why they are for the moment fascinated by Mr Ross Perot and anyone else promising root-and-branch change or a return to the good old days, or both.

A big difference is that there always was a focus to Watergate, a concrete drama compressed into a current and vivid timespan and involving larger-than-life characters, from the serving president

downwards. The targets now are much more diffuse and the context even historical.

Did George Bush conduct clandestine negotiations with the Iranian mullahs in 1980, did Governor Bill Clinton smoke but not inhale marijuana in Oxford in 1989, did Mr Perot try to cut corners to get out of the Navy in 1955?

There are fine distinctions to be made here. The assassination of President John Kennedy in 1963 was Watergate only arguably excepted,

national trauma of the post-war years.

Fascination with the sex lives of dead presidents (those

all been exhumed) may be of legitimate historical interest.

But the justification becomes harder to make when current public figures are routinely impugned for events in their past, often long past and often with not even the implication of illegality, but by which they are now to be judged. Even that might not matter so much if the pursuit of the "character" issue were not conducted at the expense of investigation into more substantive and pertinent issues.

But this, too, can easily be dismissed as nostalgic whining for the good old days of white hats and black hats of Woodward and Bernstein versus the Nixon White House's Bob Haldeman and John Ehrlichman. It is perhaps more instructive to look at those salient parts of the functioning democracy and wonder where they are now.

It is sadly the case that there is no longer a pursuit only of excellence in the judiciary. The politicisation of the courts means the elevation of indifferent judges (Clarence Thomas) and the rejection of fine legal minds (Robert Bork). This may not be new but it has been carried in the last 20 years to disturbing lengths.

There is now, with too few exceptions, a predictable judiciary hewing to the narrowest interpretations of the law and disinclined to make stands on principle. That judges should be appointed on the basis of their views on abortion is a travesty of the intent of the US constitution.

Congress is in disarray, party discipline infrequent and the tendency to duck hard decisions increasing. There are men and women of principle from both parties, but the parties themselves are now more than loose and moving aggregations of special interests. Watergate produced the

great "class of '74", a reforming generation if ever there was one, but too many have now left in frustration.

In the twilight of the Reagan years, the tradition of independent-minded public service seemed alive, in the persons of men like Howard and James Baker, who formed an effective regency. But political loyalty is now at the sort of premium that devalues the notion of independence.

Mr Kemp and Mr Bill Reilly, head of the Environmental Protection Agency, may be admired for the lousy furrows they plough, but their capacity genuinely to influence policy seems diminished by naked political considerations. And yet they do not quit and thus really establish their independence, as secretary of state Mr Cyrus Vance did in 1980 over the abortive mission to rescue the US hostages in Tehran.

The media has changed, too. Recently Carl Bernstein vented his spleen at the debasement of standards in a magazine article and Ben Bradlee is on record as saying he would not have published the Pentagon Papers.

Thus, in a sense, the four great arms of the democracy, which performed so well in Watergate, now see their responsibilities differently – and are perceived differently in times which have changed so much. Which leaves the fifth, the presidency itself, which Richard Nixon so disgraced.

All that can be said is that nobody who has served in the office since – Ford, Carter, Reagan and Bush, in whom the common denominators are not always apparent – has let it down so badly.

For that reason, perhaps for that reason alone, the US is no worse off than it was 20 years ago. But if the rest of the moving parts are creaking it certainly makes choosing the right person for the presidency that much more important.

AUSTRALIAN AND OVERSEAS TELECOMMUNICATIONS CORPORATION

AOTC

EXPRESSIONS OF INTEREST

SUPPLY OF SERVICE MAINTENANCE MANAGEMENT SOFTWARE

AOTC is the principal telecommunications supplier in Australia with an annual turnover of 10 billion dollars. As part of an ongoing process of improving efficiency and customer service, AOTC is currently reviewing its requirements for Service Maintenance Management Systems. It intends to upgrade existing systems in this key area of its operations and is examining software alternatives.

To be considered the software must meet the following criteria:

- Provides integrated systems support for major service maintenance business activities including:
 - Customer Fault Reporting & Enquiries
 - Implementation of Service Contracts
 - Maintenance Activity Management
 - Network Outage Impact Determination & Management
- Currently in production operation in at least one telecommunications organisation with a minimum of 1 million customers
- Developed in a DB2, COBOL II environment to run under MVS/ESA or XA
- Have a proven capability to interface with other information systems in an integrated systems environment
- Be capable of processing in excess of 500,000 transactions per day
- Be supported by comprehensive functional and technical documentation
- The supplier must be able to assist during the implementation of the software and provide ongoing support and maintenance

Replies to be considered must specifically address the above criteria. Selected suppliers will then be given the opportunity to respond to the detailed requirements for the software.

Expressions of Interest for consideration will be received no later than 1 July 1992 by:

Mr Frank Loriente,

AOTC,

1st Floor, 560 Lonsdale St, Melbourne, Aust., 3001. Fax: 61 3 670 7679.

Presidential Address
102nd Annual General Meeting of the Chamber of Mines of South Africa

South African mining: A PRODUCTIVE FUTURE IN THE RIGHT CLIMATE

THIS IS AN ABRIDGED VERSION OF THE ADDRESS GIVEN BY MR T STEENKAMP AT THE 102ND ANNUAL GENERAL MEETING OF THE CHAMBER OF MINES HELD IN JOHANNESBURG ON JUNE 14, 1992.

This annual general meeting of the Chamber of Mines takes place at a time of great concern. Let me assure you that the expansion of manufactured exports occupies a position of primacy.

The mining industry is in a quite remarkable performance in cost containment. Of course, since labour accounts for about 50 percent of total working costs, it is clear that further cost reduction cannot be ruled out if the industry is to remain competitive. There is a large however, in the extent to which working costs can continue to be reduced by such means.

During 1991, more than 36 000 people employed on gold mines lost their jobs. So far this year there has been a shrinkage of about 15 000 miners. The number of shaft closures are an additional factor, especially when considered against the fact that 12 mines employing nearly 100 000 people were marginal during 1991.

These are tough challenges but not cause for despair. Our collective will to succeed, evidenced in the Power Accords' public commitment by the country's most influential individuals to work together to create the conditions essential to growth and the struggle against poverty and deprivation.

Within this setting, our policies must devise a constitution that will command common loyalty; they must then make it work in a context of enduring peace; and they must craft an economic system that will instill incentives for investment and the creation of wealth – not only for its own employees, but through the multiplier effect.

The international community has not been slow in demonstrating its approval of the end of the era of apartheid for which we have all paid so dearly. What their final judgement is being reserved, they have already greatly lightened the heavy burden of offtake.

During the latter part of 1991 the economy weakened significantly. This was the result of falling domestic demand, poor agricultural conditions, aggravated by a disastrous drought, and disrupted international trade in the major industrial economies. The high levels of inflation and interest rates continue.

It is against this depressing economic backdrop that the gold mining industry in particular has been witness to a diminution of its real profits to a level not seen since the sixties. Financial pressures on the industry have been exacerbated by a decline in prices that have been virtually static for the past four years and, in real terms, has fallen by more than 33 percent over that period.

Last year the gold mining industry produced 598 tons of gold which, with South Africa's share tons added, yields a figure just four tons below the 1990 figure of 605 tons. In the case of Chamber member mines this was done by increasing the industry's average grade to 5.20 grams per ton in 1991 from 5.05 grams per ton in 1990. While mining costs available to the industry to maintain its level of profit production, it does of course have the additional deleterious effect of shortening the lives of miners.

Considerable effort – much of it highly successful – has been devoted to reducing year-on-year working cost increases. For example, last year the working cost per kilogram of gold produced on Chamber member gold

mines was R26 138 – an increase of just 1.6 percent on the 1990 figure of R25 738. Considering that a mere five years ago in the mid-80s the percentage increase in working costs over the 1984 figure was in the region of 25 percent, this is really a quite remarkable performance in cost containment.

Of course, since labour accounts for about 50 percent of total working costs, it is clear that further cost reduction cannot be ruled out if the industry is to remain competitive. There is a large however, in the extent to which working costs can continue to be reduced by such means.

During 1991, more than 36 000 people employed on gold mines lost their jobs. So far this year there has been a shrinkage of about 15 000 miners. The number of shaft closures are an additional factor, especially when considered against the fact that 12 mines employing nearly 100 000 people were marginal during 1991.

These are tough challenges but not cause for despair. Our collective will to succeed, evidenced in the Power Accords' public commitment by the country's most influential individuals to work together to create the conditions essential to growth and the struggle against poverty and deprivation.

Within this setting, our policies must devise a constitution that will command common loyalty; they must then make it work in a context of enduring peace; and they must craft an economic system that will instill incentives for investment and the creation of wealth – not only for its own employees, but through the multiplier effect.

The international community has not been slow in demonstrating its approval of the end of the era of apartheid for which we have all paid so dearly. What their final judgement is being reserved, they have already greatly lightened the heavy burden of offtake.

During the latter part of 1991 the economy weakened significantly. This was the result of falling domestic demand, poor agricultural conditions, aggravated by a disastrous drought, and disrupted international trade in the major industrial economies. The high levels of inflation and interest rates continue.

It is against this depressing economic backdrop that the gold mining industry in particular has been witness to a diminution of its real profits to a level not seen since the sixties. Financial pressures on the industry have been exacerbated by a decline in prices that have been virtually static for the past four years and, in real terms, has fallen by more than 33 percent over that period.

Last year the gold mining industry produced 598 tons of gold which, with South Africa's share tons added, yields a figure just four tons below the 1990 figure of 605 tons. In the case of Chamber member mines this was done by increasing the industry's average grade to 5.20 grams per ton in 1991 from 5.05 grams per ton in 1990. While mining costs available to the industry to maintain its level of profit production, it does of course have the additional deleterious effect of shortening the lives of miners.

Considerable effort – much of it highly successful – has been devoted to reducing year-on-year working cost increases. For example, last year the working cost per kilogram of gold produced on Chamber member gold

mines was R26 138 – an increase of just 1.6 percent on the 1990 figure of R25 738. Considering that a mere five years ago in the mid-80s the percentage increase in working costs over the 1984 figure was in the region of 25 percent, this is really a quite remarkable performance in cost containment.

Of course, since labour accounts for about 50 percent of total working costs, it is clear that further cost reduction cannot be ruled out if the industry is to remain competitive. There is a large however, in the extent to which working costs can continue to be reduced by such means.

During 1991, more than 36 000 people employed on gold mines lost their jobs. So far this year there has been a shrinkage of about 15 000 miners. The number of shaft closures are an additional factor, especially when considered against the fact that 12 mines employing nearly 100 000 people were marginal during 1991.

These are tough challenges but not cause for despair. Our collective will to succeed, evidenced in the Power Accords' public commitment by the country's most influential individuals to work together to create the conditions essential to growth and the struggle against poverty and deprivation.

Within this setting, our policies must devise a constitution that will command common loyalty; they must then make it work in a context of enduring peace; and they must craft an economic system that will instill incentives for investment and the creation of wealth – not only for its own employees, but through the multiplier effect.

The international community has not been slow in demonstrating its approval of the end of the era of apartheid for which we have all paid so dearly. What their final judgement is being reserved, they have already greatly lightened the heavy burden of offtake.

During the latter part of 1991 the economy weakened significantly. This was the result of falling domestic demand, poor agricultural conditions, aggravated by a disastrous drought, and disrupted international trade in the major industrial economies. The high levels of inflation and interest rates continue.

It is against this depressing economic backdrop that the gold mining industry in particular has been witness to a diminution of its real profits to a level not seen since the sixties. Financial pressures on the industry have been exacerbated by a decline in prices that have been virtually static for the past four years and, in real terms, has fallen by more than 33 percent over that period.

Last year the gold mining industry produced 598 tons of gold which, with South Africa's share tons added, yields a figure just four tons below the 1990 figure of 605 tons. In the case of Chamber member mines this was done by increasing the industry's average grade to 5.20 grams per ton in 1991 from 5.05 grams per ton in 1990. While mining costs available to the industry to maintain its level of profit production, it does of course have the additional deleterious effect of shortening the lives of miners.

Considerable effort – much of it highly successful – has been devoted to reducing year-on-year working cost increases. For example, last year the working cost per kilogram of gold produced on Chamber member gold

mines was R26 138 – an increase of just 1.6 percent on the 1990 figure of R25 738. Considering that a mere five years ago in the mid-80s the percentage increase in working costs over the 1984 figure was in the region of 25 percent, this is really a quite remarkable performance in cost containment.

Of course, since labour accounts for about 50 percent of total working costs, it is clear that further cost reduction cannot be ruled out if the industry is to remain competitive. There is a large however, in the extent to which working costs can continue to be reduced by such means.

During 1991, more than 36 000 people employed on gold mines lost their jobs. So far this year there has been a shrinkage of about 15 000 miners. The number of shaft closures are an additional factor, especially when considered against the fact that 12 mines employing nearly

THE BIG LIE: INSIDE MAXWELL'S EMPIRE

Devil take the hindmost

PART 1

Maxwell was able to borrow billions because his bankers and advisers overlooked or failed to recognise the signs of risk. Then, as the crisis deepened, all the possible lines of defence failed — regulators, auditors and stockbrokers — and Maxwell began raiding the pension funds. Bronwen Maddox reports

TO THE END Robert Maxwell kept up the pretence that he was honest, that his empire was flourishing, and that his critics were malicious or wrong.

September 11 1991, seven weeks before his death, was his last ever performance at Maxwell Communication Corporation's annual meeting. Maxwell wore his favourite "sorcerer's" tie, bright blue, with yellow and red stars, lightning bolts ricocheting across it. In its centre was a large greenish food stain; the three secretaries at his side either had not noticed, or did not dare tell him.

"I hope to stay chairman permanently, but at the age of 68 I can give no assurances," Maxwell said with a touch of humour. The acknowledgement of his mortality was almost the only true thing he uttered in the following presentation.

Behind Maxwell's imperturbable expression, his empire was in crisis and he was already deep into one of the biggest business frauds of the century. Even so, two weeks later, on September 22, he wrote a blistering tirade in the Sunday Mirror saying that he treated pensioners from Mirror Group Newspapers better than other employers would have treated them.

In fact, Maxwell siphoned away £203m — most of it in 1991 — from his two public companies Maxwell Communication Corporation (MCC) and Mirror Group Newspapers (MGN) and from their pension funds.

In many ways, Maxwell's fraud was breathtakingly simple. On July 4 1991, for example, four months and one day before his death, the late publisher sat at his desk in his 60-foot long office at Maxwell House and signed over £75m of his pensioners' money to himself.

The contract, drawn up under Maxwell's instructions, was for the sale of shares in Scitex, a high-flying Israeli printing company and one of the most successful investments he made.

On one side of the contract was Bishopsgate Investment Management, the private Maxwell company which managed most of the £700m in the pension funds of the public Maxwell companies on behalf of 30,000 past and present pensioners. BIM owned the Scitex shares.

On the other side was Robert Maxwell Group, the company at the heart of Maxwell's secretive business labyrinth, whose ultimate owners lay in the tax-havens of Gibraltar and Liechtenstein.

Maxwell signed the contract as chairman of BIM. He then signed it again as chairman of Robert Maxwell Group: the pension funds would hand over their shares in Scitex to Robert Maxwell Group to sell in the stock market on the pension funds' behalf. Robert Maxwell Group would repay the pension funds.

That is what was supposed to happen. Robert Maxwell Group duly sold the shares on October 9 at an enormous profit. But, instead of giving the money back to the pension funds as agreed under the contract, Robert Maxwell Group gave the single biggest hole blasted in the pension funds.

Maxwell's action was not illegal at the time. However, when, on his death, his bankrupt companies could not repay the pension funds, the Scitex loss proved to be the single biggest hole blasted in the pension funds.

The Scitex scandal is typical of the Maxwell fraud. It was very fast, and very easy. It is typical in one other respect as well: the pensioners' money eventually found its way to Maxwell's banks, to pay down years of accumulated debt in his labyrinth of private companies.

It is clear now that signs of trouble in Maxwell's empire were visible from 1989 onwards. But they were either overlooked by Maxwell's lenders and advisers or their seriousness was not recognised.

All the lines of defence failed: Imro, the pension management watchdog; the auditors; merchant bank advisers; stockbrokers.

There are two main questions about the fraud: how was Maxwell able to steal more than £900m in just over nine months and could it have been stopped or detected earlier?

Some of the answers are complex — Maxwell set up his empire's tortuous finances to confuse observers and enable him to subvert the rules. But they are also simple. Neil Cooper — of Robson Rhodes, the firm of accountants appointed provisional liquidator to the pension funds — says of the Scitex loss: "It is difficult to put a more charitable interpretation on it — Maxwell just took the money."

Only a tiny core of Maxwell's executives had responsibilities that straddled both sides of the empire. Robert Maxwell and his sons Kevin and Ian were directors of all four parts of the group — although Kevin gave up his MGN position after its flotation in spring 1991. Beyond that inner circle Michael

Stoney and Ron Woods had both public and private Maxwell directorships.

Maxwell was able to seize money so quickly because the sweeping powers he had secured as chairman of his companies allowed him to move money between them with little reference to anyone else. His policy of divide and rule concealed what he was doing from all.

The fraud sucked £203m from three parts of the Maxwell empire — the two public companies and the pension funds — to feed the fourth, the "private side" as Maxwell called it, which was tottering under years of accumulated losses and debt.

This private side was a tangled web of 400 secretive investment companies. It included some of Maxwell's most disastrous gambles. The European newspaper, the New York Daily News, the troubled US newspaper he had rescued in March 1991; Berliner Verlag, his attempt to start Berlin newspaper; and AGB, the loss-making market research company.

Maxwell's death on November 5 exposed the fact that the private side had drained £248m from the pension funds' total assets of £570m. It had left behind only those assets that were hard to sell quickly — like a burglar taking the silver but leaving the dining room table.

From MCC — Maxwell's largest public company, valued at around £600m on the stock market when he died — the private side had taken £238m cash and assets.

From MGN — the second public company, valued at around £400m — the private companies had taken £27m cash.

Maxwell had amassed enormous powers. He had the right to sign cash out of MCC's bank accounts or sign away its assets on his signature alone, although two signatures were needed for MGN deals.

In 1988, crucially, he was allowed to create the mechanism that let him raid the pension funds. First, he pooled the £700m invested by the separate pension funds of all his companies. Then he created a company, with himself as chairman, to manage most of that pot: Bishopsgate Investment Management. All but one of its directors were also directors of his own private companies, including himself, Kevin and Ian — a situation as far removed from the "arms length" model envisaged by regulators for company pension schemes as can be imagined.

BIM took control of pension investment policy from the trustees of the individual pension funds who could no longer see what was happening. BIM also took physical control of many of the actual share certificates.

With hindsight, the licensing of BIM by Imro in 1989, under the Financial Services Act 1986, was a vital step in allowing Maxwell access to pension money. Although it had never come across a model

that is what was supposed to happen. Robert Maxwell Group duly sold the shares on October 9 at an enormous profit. But, instead of giving the money back to the pension funds as agreed under the contract, Robert Maxwell Group gave the single biggest hole blasted in the pension funds.

That is what was supposed to happen. Robert Maxwell Group duly sold the shares on October 9 at an enormous profit. But, instead of giving the money back to the pension funds as agreed under the contract, Robert Maxwell Group gave the single biggest hole blasted in the pension funds.

It is clear now that signs of trouble in Maxwell's empire were visible from 1989 onwards. But they were either overlooked by Maxwell's lenders and advisers or their seriousness was not recognised.

All the lines of defence failed: Imro, the pension management watchdog; the auditors; merchant bank advisers; stockbrokers.

There are two main questions about the fraud: how was Maxwell able to steal more than £900m in just over nine months and could it have been stopped or detected earlier?

Some of the answers are complex — Maxwell set up his empire's tortuous finances to confuse observers and enable him to subvert the rules. But they are also simple. Neil Cooper — of Robson Rhodes, the firm of accountants appointed provisional liquidator to the pension funds — says of the Scitex loss: "It is difficult to put a more charitable interpretation on it — Maxwell just took the money."

Only a tiny core of Maxwell's executives had responsibilities that straddled both sides of the empire. Robert Maxwell and his sons Kevin and Ian were directors of all four parts of the group — although Kevin gave up his MGN position after its flotation in spring 1991. Beyond that inner circle Michael

some banks dropped their usually rigorous standards in lending to the Maxwell empire. Maxwell raised the private side's loans of some £15m from 80 different banks. As the loans were often just for a few months, and were usually backed by assets — property and shares — many of the smaller lenders did not bother to assess the state of the whole empire.

They were also complacent. One clearing bank director says in retrospect: "We did not normally have these [low] standards — even for a very well-managed company among the top 200 on the stock market we would normally ask for more information."

The same director explains: "For 30 years he had done business in this way — it was unsatisfactory but he had always come up with the goods."

At the time of Maxwell's death NatWest was the largest lender to his private companies. It had taken more care than many to notice what was going on, however, and judged — rightly — that the situation was becoming unacceptable risky.

Over the preceding two years the bank had halved its total loans to his empire to £182m — almost all of that to the private side.

One executive from NatWest says: "We said: 'He's a touch overweight and ageing.' Then there was the bewildering speed and variety of the deals and we said maybe the top was spinning a bit too quickly."

Other banks had part of their loans paid off after the flotation of MGN on the stock market. One bank whose loans were partly repaid during 1991 comments in retrospect that the banks' demands for repayment could have had a destabilising effect on the group: "The pressure we were putting on the companies — if you deprive anyone of that amount of cash it's equivalent to de-capitalising a business."

Several banks became aware that the creditworthiness of the private side was deteriorating in May after the MGN flotation. Their response was to press for more assets — property and shares — to back their loans.

MGN, until it was separated by flotation, had been the private side's cash dispenser. But when it became a public company, obliged to pay dividends to shareholders, it was no longer able to donate its profits to Maxwell's private companies.

The picture began to change so fast that we would need new projections of where the cash was coming from nearly every fortnight," says a director of one UK clearing bank.

The director and his assistant went to ask Kevin Maxwell, just days after the flotation, where the private side would now get cash to pay its bills. Kevin's answer — hardly reassuring — was "arguably, it would have been better not to have floated MGN". The banker says: "I just gulped, but was reassured that asset sales would bring down debt."

In many cases banks did not inquire closely enough where the comforting packages of cash or assets came from. Increasingly during 1991 the answer was the pension funds.

Of the £248m eventually missing from the pension funds, £245m of shares had been liquidated and the cash given to banks. The destination of the Scitex proceeds is just one example of this.

The other £200m lost from the pension funds occurred when share certificates were simply handed over to banks as backing for loans. Robson Rhodes argues that banks should have known they were being given pension shares, because in most cases BIM's name was still written at the top of the share certificates. Neil Cooper says that as BIM had no role except managing pension funds, the banks need to answer where they thought the shares were coming from.

As the crisis gathered speed over the summer of 1991, Maxwell squeezed some fresh short-term loans out of a few banks — from Midland Bank, Bankers Trust, and the Bank of Nova Scotia — but the money was drying up fast. "By September we were desperate," one clearing bank director says. "We could see there was just no cash-flow at all on the private side."

During this accelerating panic, the banks did not confer with each other. John Melbourn, NatWest's chief executive in charge of group credit risk, explains: "Not only is it against the rules of client confidentiality to talk to other banks, we wouldn't talk to them in circumstances where we think we have to make sure to protect our own security."

Maxwell thus evaded the scrutiny of the banks. An important potential line of defence failed. The next possible tripple — the auditing of

the books — also failed to rescue the situation.

Coopers & Lybrand Deloitte — as auditors to all the Maxwell companies, apart from the Gibraltar and Liechtenstein trusts — had access to all parts of the empire for audit purposes. Coopers were not in a position to check the books of the company on a day-to-day basis.

Coopers now says: "Maxwell had done nothing wrong since the 1970s; from our point of view he'd played it by the book."

Coopers says it did not detect the pension fund fraud because the last audit date was April 1990, and the pilfering of assets happened after that.

That April the audit had shown some small irregularities in stock-lending procedures. A subsequent audit would almost certainly have shown that the same practices had grown in the intervening period. But the audit report was not finalised until April 1991.

Coopers says the 12-month lag is



within the Occupational Pensions Board recommended timetable and "pension fund accounts tend not to get priority in things; they normally take longer than public company accounts to be finalised".

A third audit team at Coopers was aware of worries at MCG on the days before Maxwell's death. During October Neil Taberner, the Coopers partner in charge of MCC, learned that the private companies owned around £100m to MCG.

Taberner did not communicate the information to Coopers teams looking at the rest of the empire, nor would he have had access to their views. Coopers operated a policy of strict separation between the four audit teams assigned to each arm of the Maxwell empire on the grounds of client confidentiality.

Coopers now says: "We are confident in the work we did. There is nothing we have particular concerns about. One greatly regrets the position of the pensioners."

As the crisis inside the Maxwell companies grew in 1991, there were a number of moments when outsiders caught glimpses of the problems that were to bring the empire down. As well as using BIM to manage the pension money, Maxwell used several respected City investment houses such as Invesco MIM, Capel Cure Myers, and Lloyds Bank Investment Management.

According to writs filed against MIM and Capel Cure Myers by the Mirror Group Pension Fund — the largest of the Maxwell pension funds — the fund managers were aware by April 1991 of worrying patterns in lending out shares that the Maxwell funds "Stocklending" is a legal and common practice among funds to boost their income, but the writs allege that the Maxwell funds "Stocklending" is irregular in many ways. Invesco MIM was worried enough, the writs say, to hold an internal meeting to discuss the matter in April.

Samuel Montagu, the merchant bank which had advised on the MCG flotation, was alerted to problems a month before Maxwell died.

On Thursday October 3 Ernie Burrington, MGN managing director, told Andrew Galloway, a Samuel Montagu director, that the Maxwells had taken £47m from the MGN bank accounts and would not give it back. Burrington said: "I

have no evidence of anything illegal, but the lack of information is worrying me. Would you — Samuel Montagu — ask him?"

Burrington's call to the bank followed a row he had in Maxwell's bedroom at the Labour party conference in Brighton the day before. Maxwell had accused the MGN directors of meeting in secret "cabals".

On Friday, the MGN directors had a strategy meeting at Knutfield Priory in Surrey. Burrington accompanied Maxwell out to the helicopter waiting to take him to London.

Many of the share deals were carried out through Goldman Sachs, the blue-chip US stockbroker. Goldman Sachs was told by Maxwell that the Liechtenstein and Swiss trusts buying the shares were entirely independent of him. Goldman Sachs says it acted properly.

When the empire finally collapsed, Maxwell's private companies had taken so much money from the rest of the empire that the pension funds were unable to keep up payments to the pensioners and MCC was pushed into administration under insolvency laws, to be dissolved and sold in pieces. MGN is the only part that remains alive, although weakened.

At the Sunday night meeting of the banks and accountants on December 3 when the scale of the fraud was exposed for the first time an "audible gasp" went round the table. Several bank directors left early telling the others that they had lost their jobs.

Imro's own internal investigation has concluded that it should have singled out problematic members of Imro for special attention.

But not much else has changed. Coopers is still the auditor for MGN. The Serious Fraud Office is still investigating the support scheme, but will not be bringing charges against Goldman Sachs. If there is any criminal trial, Goldman Sachs may well be called as witnesses for the prosecution to give evidence against those charged.

Even as his empire was slipping from his grasp, Maxwell — who never lacked bravado — could still take a joke against himself. In the spring of 1991 a banker was talking on the telephone to Maxwell. "I'm going to give up being chairman, and just meet presidents, and live on my boat in New York," Maxwell told him. "Oh look, there's a pig going past my window," the executive replied. "Is it a pink one?" Maxwell boomed.

TOMORROW PART 2
Sins of the father

the books — also failed to rescue the situation.

Coopers & Lybrand Deloitte — as auditors to all the Maxwell companies, apart from the Gibraltar and Liechtenstein trusts — had access to all parts of the empire for audit purposes. Coopers were not in a position to check the books of the company on a day-to-day basis.

Coopers now says: "Maxwell had done nothing wrong since the 1970s; from our point of view he'd played it by the book."

Coopers says it did not detect the pension fund fraud because the last audit date was April 1990, and the pilfering of assets happened after that.

That April the audit had shown some small irregularities in stock-lending procedures. In Coopers' view Kevin "had accepted the need for interim accounts", although no steps had been taken to prepare them by November when Robert Maxwell died.

A separate team of auditors from Coopers was responsible for the books of Robert Maxwell Group, which acted as group banker for much of the Maxwell empire, funnelling money in and out of all the companies, including many of the pension funds. The last audit of Robert Maxwell Group by Coopers

was in December 1990, eight months after the pension audit.

The pension liquidators now believe that, by late 1990, the pension funds were already lending some of their assets to Robert Maxwell Group in an irregular manner.

Coopers say that at the date on which Robert Maxwell Group was audited, they "detected no irregularities".

A third audit team at Coopers was aware of worries at MCG on the days before Maxwell's death. During October Neil Taberner, the Coopers partner in charge of MCC, learned that the private companies owned around £100m to MCG.

Taberner did not communicate the information to Coopers teams looking at the rest of the empire, nor would he have had access to their views.

During this accelerating panic, the banks did not confer with each other. John Melbourn, NatWest's chief executive in charge of group credit risk, explains: "Not only is it against the rules of client confidentiality to talk to other banks, we wouldn't talk to them in circumstances where we think we have to make sure to protect our own security."

Maxwell thus evaded the scrutiny of the banks. An important potential line of defence failed. The next possible tripple — the auditing of

the books — also failed to rescue the situation.

Coopers & Lybrand Deloitte — as auditors to all the Maxwell companies, apart from the Gibraltar and Liechtenstein trusts — had access to all parts of the empire for audit purposes. Coopers were not in a position to check the books of the company on a day-to-day basis.

Coopers now says: "Maxwell had done nothing

Transfer of Maxwell funds under scrutiny

By Alan Friedman
in New York

INVESTIGATORS on both sides of the Atlantic are trying to discover if Maxwell group pension funds were included in the transfer of more than \$200m last year from Maxwell private and public companies to the Daily News, the New York newspaper owned by the late Mr Robert Maxwell.

The inquiry is related to claims filed in the New York bankruptcy court seeking the recovery of \$210.4m of funds allegedly transferred to Daily News accounts at the Chase Manhattan bank.

The Daily News has denied any wrongdoing and Mr Marc Kirschner, a lawyer for The News, yesterday called the newspaper "an innocent pawn in this thing".

Conversations with two executives involved in some of the fund transfers suggest an atmosphere of confusion and mystery in New York about both the sources and destination of the money, just two weeks before Mr Maxwell's death last November 5.

The executives have told the FT that in the space of a few days, during a visit by Mr Max-

well to New York that began on October 22, 1991, at least \$20m of money arrived from Mirror Group Newspapers (MGN) in London and was ordered by Mr Maxwell to be sent on to a number of US and overseas banks.

Court records show the \$20m came from an MGN loan from the London office of Bankers Trust, the US bank. Court documents also show that the \$210.4m of claims filed against the Daily News include:

- A claim by MGN for \$90.5m, consisting of the \$85m loan plus interest, and a further claim for \$24.2m of funds that may have come from MGN. A third claim, of \$1.7m, relates to a transfer made by MGN's Racing Times subsidiary in the US to the Daily News.

- Four separate claims made by Arthur Andersen, the administrators of Maxwell private companies, totalling \$34m. The largest of these are a \$34.2m claim on behalf of Robert Maxwell Group PLC and a \$28.8m claim on behalf of London and Bishopsgate Group Limited.

Mr George White, a former managing director of Sporting Life - the MGN racing news-

paper - who served as president of MGN's Racing Times in the US between April 1991 and February 1992, recalled being disturbed because "the money was coming from weird places."

"I raised the question in London as to why we at Racing Times weren't getting our money directly from the Mirror Group. I was told not to ask, that it was anybody's guess," Mr White added.

Mr White said that Mr Maxwell personally co-ordinated a number of fund transfers, often asking newcomers to execute his wishes.

"He would always make use of the newest people. They would be less questioning. They hadn't become aware of his tricks. It all fitted in with the old man's strategy of keeping people in the dark."

It remains unclear whether some of the more than \$200m being investigated included \$20m that Mr Maxwell received from the Tribune Group in Chicago as part of his Spring 1991 deal to acquire the Daily News. Some of the funds transferred through the New York accounts of the Daily News were used to pay various debts incurred by Maxwell compa-



IRA suspected as London sustains further bomb blast

British police stepped up their investigations yesterday into an alleged mainland bombing campaign by the Irish Republican Army (IRA) after a car bomb exploded in central London.

Police suspect the IRA was responsible for the bomb planted in a hijacked taxi (above), which exploded near Piccadilly Circus shortly after midnight. No-one was hurt in the blast although buildings in surrounding streets were damaged.

It was the first time on the mainland that the IRA had delivered a bomb in a hijacked vehicle, one of its favourite tactics in Northern Ireland.

Tuesday's explosion was the third Irish

bomb attack in London in nine days and highlighted the difficulties security services face in combating the wide variety of tactics employed by terrorists.

Police said Tuesday's 1kg device was left on the back seat of a taxi hired by two men who forced the driver at gunpoint to drive around London's theatre district. They told the driver they were from the IRA before forcing him to drive to a street near Piccadilly, where they said their bags contained a bomb which would explode in 15 minutes, and ran off.

The IRA has used bombs, incendiary devices and mortar bombs to blow up telephone boxes, clubs, shops, mili-

Senator used in abortive S&L bid

By Alan Friedman

THE late Mr Robert Maxwell used former Republican senator John Tower to seek US government assistance in 1988 for an aborted attempt to acquire 15 insolvent Texas savings and loans institutions, according to a former US bank regulatory official.

Mr Tower, who died in a plane crash last year, was a paid consultant to Mr Maxwell who also served on the board of Macmillan, the publisher owned by the Maxwell Communications Corporation (MCC).

In August 1988, Senator Tower went to see Mr Danny Wall, chairman of the Federal Home Loan Bank Board, the now defunct agency that previously regulated the US savings and loan industry.

The former Texan senator met Mr Wall to argue on behalf of a bid by Mr Maxwell for a group of 15 failing savings and loan institutions that were later declared insolvent, sold as a single package and renamed the "Bluebonnet Savings Bank".

"Senator Tower came in to see me on August 2, 1988 to say he was representing Mr Maxwell. In the end we received a

letter saying Mr Maxwell was no longer interested," Mr Wall said.

A Congressional investigator told the FT that "Maxwell hired Tower to try and grease the savings and loan deal" because of his political clout. But Mr Wall said he saw "nothing nefarious" in Mr Tower's approach on Mr Maxwell's behalf.

Mr Tower left the US Senate in 1985 and was later appointed by the Reagan Administration to head the panel investigating the Iran-Contra scandal. After leaving the Senate Mr Tower had a series of business ties to Mr Maxwell, for whom he acted as a paid consultant.

In April 1989 Mr Tower was assigned by Mr Maxwell to the board of directors of Macmillan. Mr Maxwell also paid the former Senator to serve as chairman of two Macmillan subsidiaries - Pergamon Brassey International-Defence Publications, a publisher, and the Armed Forces Journal, a monthly magazine.

The Macmillan appointment came just a month after the US Senate rejected President George Bush's nomination of Mr Tower as Secretary of Defence.

Tube line extension plan likely to collapse

By Richard Tomkins,
Transport Correspondent

PLANS to extend London Underground's Jubilee Line to the London Docklands redevelopment zone looked on the brink of collapse last night as Mr John MacGregor, transport secretary, ruled out the possibility of government intervention to save the line.

Mr MacGregor made it clear he was not prepared to let London Underground start work on the £1.7bn extension unless the private sector contributed the money originally promised by Olympia & York, the developers of Canary Wharf, now in administrative receivership.

"As I have made clear, we need £100m in cash during the construction period; that is what was promised, and no public funds are available in replacement," Mr MacGregor said.

Mr MacGregor made his position clear in a reply to the Federation of Civil Engineering Contractors, which had urged him to consider rescuing the private sector contribution so that work on the project could begin.

Olympia & York had agreed to pay £40m towards the line's construction by March 31 this year and another £60m by March 31 next year. It had also promised a further £300m, but this was to be paid in stages over a period of 25 years from the end of the construction period.

Work on the line is due to start now with completion in 1996. If Mr MacGregor's statement is taken literally, it appears to allow for payment of the initial £100m to slip by up to three years, because it would still fall within the construction period.

Car industry chiefs deny scope for price cuts

THERE IS no scope for any general reduction in the price of British cars, leading figures in the motor industry told Mr Michael Heseltine, President of the Board of Trade, yesterday.

They said there was no "pot of gold" in their pockets and the public was being misled into believing car prices in Britain were unjustifiably high.

Mr Heseltine met Mr Ian McAllister, chairman of Ford of Britain; Mr William Elbert, chairman of Vauxhall; Mr Geoffrey Whalen, managing director of Peugeot Talbot; Mr Colin Hope, chairman and chief executive of T&N and president of the Society of Motor Manufacturers and Traders; and Sir Hal Miller, SMMT chief executive.

The meeting was held against the background of a recent European Commission report which said that there were differentials of more than 40 per cent in the prices of some car models across European Community markets.

The Commission's competition commissioner, Sir Leon Brittan, has called on car makers to improve price transparency and reduce price differentials. Sir Hal said he and his colleagues had told Mr Heseltine no further probe into prices could be justified.

A recent two-year investigation by the Monopolies and Mergers Commission largely cleared the British motor industry of anti-competitive practices.

Sir Hal said: "The general public has been misled into expecting somehow that car prices will be reduced. You only have to look at the results of car manufacturing companies and their profitability, or the lack of it, to see that is just not possible."

Europe's changing appearance may seem confusing.



We have the knowledge to help you unravel fact from fiction.

Step by step, a Europe free of frontiers appears on the horizon. But as the new single market takes shape it's apparent that this new entity will still be extremely heterogeneous.

As national customs barriers fall, in order to stay competitive, business will have to take account of the reality of the single market - the local customs which remain. Which is why, more than ever, it's critical to have a bank with a European perspective as your business partner. A bank like ABN AMRO Bank which can justifiably claim Europe as its domestic market.

Because for over 130 years, we've been familiar with Europe. Our policy of staying close to the customer, speaking his language and knowing his environment has lead to our network of 1570 branches in 20 countries throughout the continent. A network which will continue to grow as our

plans for expansion in several other European countries become manifest.

It's what you might expect of one of the world's top twenty banks with a sound financial base of US\$ 242.7 billion in assets and US\$ 9 billion in shareholders' equity.

ABN AMRO Bank is fully integrated into its various national markets providing us with an unequalled perspective of this heterogeneous continent, allowing us to distinguish fact from fiction, changing a hit and miss approach to a sure-fire strategy.

CREATING THE STANDARD IN BANKING.

ABN·AMRO Bank

ARGENTINA, ARUBA, AUSTRALIA, AUSTRIA, BAHAMAS, BELGIUM, BRAZIL, BRITISH WEST INDIES, CANADA, CHANNEL ISLANDS, CHILE, CZECHOSLOVAKIA, DENMARK, ECUADOR, FRANCE, GERMANY, GIBRALTAR, GREAT BRITAIN, GREECE, HONG KONG, HUNGARY, INDIA, INDONESIA, IRELAND, ISLE OF MAN, ITALY, JAPAN, JEPHA, KOREA, LEBANON, LIECHENSTEIN, LUXEMBOURG, MALAYSIA, MEXICO, MOROCCO, NETHERLANDS, NEHERLANDS ANTILLES, PANAMA, PARAGUAY, PEOPLE'S REPUBLIC OF CHINA, POLAND, PORTUGAL, RUSSIA, SAUDI ARABIA, SINGAPORE, SPAIN, SRI LANKA, SWEDEN, SWITZERLAND, TAIWAN, THAILAND, TURKEY, UNITED ARAB EMIRATES, UNITED STATES OF AMERICA, URUGUAY, VENEZUELA, VIREIN ISLANDS. HEAD OFFICE: TONGSAIDAE 22, 1102 HSBC AMSTERDAM, THE NETHERLANDS. TELEPHONE: 020 462 33 32.

NEWS: UK

Abolition of National Economic Development Council

Tories defuse political clash

By Philip Stephens,
Political Editor

IT HAD ALL the hallmarks of a classic Majorite compromise. Depending on which camp you asked yesterday, the abolition of the NEDC represented a victory for Mr Norman Lamont's economic liberalism or the foundation stone for Mr Michael Heseltine's promised industrial activism.

In political terms it was a neat way of defusing a potential clash between two of the most powerful figures in the cabinet over how the government should conduct its dialogue with industry.

Mr Lamont, who has long been sceptical about the highly publicised and politicised set-piece discussions in the NEDC

on broad economic strategy, could justly claim that he had scrapped the last vestiges of 1960s corporatism.

It was the chancellor who instituted the post-election review of the council's future, in effect pre-empting any move by Mr Heseltine to increase his influence over its deliberations.

The president of the board of trade was long advocated that the sponsorship of the NEDC, under its director general Mr Walter Eltis, should move to the department he took over after the general election. He has also made it clear that henceforth the Department of Trade and Industry (DTI) will adopt a much higher profile in championing the cause of British industry.

In a remark that reflected the obvious tensions between

the two figures, Mr Lamont yesterday stressed that only a small number of officials from the National Economic Development Office would be switched to the DTI. Nor could Mr Heseltine expect extra money. The ultimate loser - Mr Eltis - yesterday expressed his regret and disappointment at the decision to head-off a potential cabinet row by closing the NEDC.

Mr Heseltine, however, has already announced he will reorganise the DTI's industrial divisions along sectoral lines. Under plans which he intends to announce next month, more of the department's efforts will be directed towards identifying areas where the government can help specific groups of industries. Mr Heseltine is particularly keen to identify those areas where British companies are weak in competing with overseas rivals so that the government's export assistance can be more closely targeted.

The Treasury, ever suspicious of such policies, will no longer be able to claim that such a strategy would be an unnecessary duplication of the work done by the NEDC.

More broadly, Mr Heseltine is pushing ahead with a strategy designed to give the DTI a much stronger role in co-ordinating across Whitehall policies which affect industry and trade. He is not interested in the classic interventionism of the 1960s and 1970s but he does believe that he can establish himself as industry's champion within the government.

political exile, constantly subject to suspicion and hostility.

On balance Nedo was not a success across its 30-year life. It did not succeed in its original aim of being the mechanism for public policy to improve industrial competitiveness. It was better at small things - economic reports and sectoral initiatives - than big things such as planning.

Its weaknesses were a reflection of the institutions which were its parents. The leadership of the TUC and the CBI could not deliver their members to agreements made at Nedo. In Germany social partnership at the national level is underpinned by a web of regional relationships. There is no such web in the UK.

Most importantly the central state was unwilling to devolve any of its power over economic policy to an independent body. Nedo was always overshadowed by the Treasury.

It was never a fully accepted part of the machinery of the state nor fully outside it. So it was deprived of influence over policy making on the inside but never had the political independence it needed to produce radical ideas.

Britain fails to emulate French-style consensus

Agreed policies were hampered by splits, writes Charles Leadbeater

indicative planning in the post-war rebuilding of French industry.

Nedo's planning role was discredited by the failure of Labour's national economic plan in the mid-1960s. Nedo was established when French planning was already becoming less effective and it lacked many of the tools which the French experience suggested were needed for planning, such as control of credit and exchange rate management.

It was the closest Nedo got to creating a social and political consensus over economic planning and industrial strategy.

It was also indicative of one of the weaknesses, which has dogged Nedo from its birth in 1962 to yesterday's announcement that it is to be disbanded, the confusion between its different roles.

Nedo was created by Mr Harold Macmillan's Tory government in 1962 as an attempt to mimic the apparent success of

the early months of 1972 some of the most powerful men in Britain, trade union leaders, civil servants, businessmen and politicians met regularly to plot the nation's economic future.

They drew up national economic plans which paved the way for the voluntary incomes policy the Heath government introduced in late 1972.

They met at the offices of the National Economic Development Office (Nedo). A former senior Nedo economist recalls: "We tried to agree on the rate of profit required to finance the investment needed to increase productivity by enough to finance the unions' real wage claims."

It was the closest Nedo got to creating a social and political consensus over economic planning and industrial strategy.

It was also indicative of one of the weaknesses, which has dogged Nedo from its birth in 1962 to yesterday's announcement that it is to be disbanded, the confusion between its different roles.

Nedo was created by Mr Harold Macmillan's Tory government in 1962 as an attempt to mimic the apparent success of

the early months of 1972 some of the most powerful men in Britain, trade union leaders, civil servants, businessmen and politicians met regularly to plot the nation's economic future.

They drew up national economic plans which paved the way for the voluntary incomes policy the Heath government introduced in late 1972.

They met at the offices of the National Economic Development Office (Nedo). A former senior Nedo economist recalls: "We tried to agree on the rate of profit required to finance the investment needed to increase productivity by enough to finance the unions' real wage claims."

It was the closest Nedo got to creating a social and political consensus over economic planning and industrial strategy.

It was also indicative of one of the weaknesses, which has dogged Nedo from its birth in 1962 to yesterday's announcement that it is to be disbanded, the confusion between its different roles.

Nedo was created by Mr Harold Macmillan's Tory government in 1962 as an attempt to mimic the apparent success of

the early months of 1972 some of the most powerful men in Britain, trade union leaders, civil servants, businessmen and politicians met regularly to plot the nation's economic future.

They drew up national economic plans which paved the way for the voluntary incomes policy the Heath government introduced in late 1972.

They met at the offices of the National Economic Development Office (Nedo). A former senior Nedo economist recalls: "We tried to agree on the rate of profit required to finance the investment needed to increase productivity by enough to finance the unions' real wage claims."

It was the closest Nedo got to creating a social and political consensus over economic planning and industrial strategy.

It was also indicative of one of the weaknesses, which has dogged Nedo from its birth in 1962 to yesterday's announcement that it is to be disbanded, the confusion between its different roles.

Nedo was created by Mr Harold Macmillan's Tory government in 1962 as an attempt to mimic the apparent success of



Walter Eltis yesterday: disappointed by decision

There are clear limits to his ambitions - not least the prospect of a tough public spending round in the autumn and the instinctive suspicions of many in the Conservative party about his activist instincts. But some of his friends were feel-

ing confident enough yesterday to remind journalists of the title of the book in which he first advocated a more prominent role for Nedo - Where There's a Will.

Editorial Comment, Page 16

Labour condemns 'vandalism'

BRITAIN'S opposition Labour party yesterday condemned the abolition of the NEDC, claiming it ran against moves in other countries towards a consensus on industrial policy, writes David Owen.

Mr John Smith, Labour "shadow chancellor", said: "It is an act of industrial vandalism. All our most successful competitors encourage rather than frustrate the creation of consensus. All this wretched government can do is abolish the only forum which brings together industry, finance and

unions to discuss solutions." Citing three NEDC reports which Mr Smith said criticised the government on education, electronics and engineering, he said: "The government's reaction to criticism, however constructive, is that the critics are to be eliminated."

The proposals were welcomed by Mr Edward Heath, former prime minister. "Vital discussions between all parts of industry for the future of this country" would be undertaken by the trade and industry secretary, he said.

Mr Denis Skinner, the Labour MP, said he would not miss the NEDC. It was time trade union leaders got back to their real jobs, rather than "mixing with bosses and supping claret."

Britain in brief



NY Names seek appeal over Lloyd's

New York lawyers acting on behalf of dissident US Names, intend to appeal against a US court decision dismissing part of their action against Lloyd's of London.

The case is the biggest of a series of actions brought by US Names, who are alleging that Lloyd's breached US securities laws when they were recruited. On Monday Judge Maurice Laske dismissed proceedings brought by 91 Names against 319 Lloyd's syndicates.

The US district court judge ruled that the action could not be brought against the syndicates because under English law they have no legal existence.

Syndicates are annual joint ventures, formed by Names, the individuals whose capital supports underwriting at the Lloyd's market. Ms Minna Schrag of Praktiker Rose Goetz Mendelsohn, said the Names would appeal. Action against three other classes of defendants - managing agencies, members' agencies and Lloyd's itself - would continue.

UK borrowing put at £3.1bn

Public-sector finances deteriorated by less than expected last month, but economists warned that Britain was still heading for a record deficit this financial year.

The public sector borrowing requirement in May was £3.1bn including privatisation proceeds of £200m mainly from shares in the Scottish electricity companies. This brings the cumulative total of the PSBR since April - the beginning of the financial year - to £6.5bn compared with £5.6bn in the same period last year.

Mr James Barty, UK economist at investment bank Morgan Grenfell, said: "The two monthly figures we have had

so far are on the whole consistent with a PSBR of £3.2bn."

Osman escapes extradition

Mr Lorraine Osman, Britain's longest-serving remand prisoner, has escaped immediate extradition to Hong Kong on multi-million dollar fraud charges.

Home Secretary Kenneth Clarke, who signed an extradition warrant on Monday, agreed not to remove Mr Osman to Hong Kong after his lawyers launched a fresh bid to win his freedom.

They issued proceedings after learning through a tip-off that Mr Clarke had made his order and that the 60-year-old Malaysian banker, now in his seventh year as an unconvicted remand prisoner, was in danger of being flown out of the country. This latest move in a case which is causing growing alarm among MPs will be heard by Lord Justice Woolf next Monday. The judge will consider Mr Osman's record eight applications in seven years to free him.

Bristol bank investigated

The accounts of Deacon Hoare & Co, a small Bristol-based bank which went into liquidation last week, are being investigated for possible irregularities. Mr Peter Rilett, the liquidator appointed by the court from Peat Marwick's Bristol office, confirmed last night that he was looking at movements of money from the bank into other companies which shared some directors.

TUC claims breakthrough

TUC The Trades Union Congress (TUC), the umbrella organisation for most UK unions, has claimed a breakthrough in the eight-year dispute with the government over union membership restrictions at the Government Communications Headquarters (GCHQ).

The TUC said the government had responded to pressure from the International Labour Organisation (ILO) and was reopening talks with civil service unions.

THE ONLY 747-400 AND FIRST TO ARRIVE



On 2 July, Singapore Airlines introduces its first non-stop service to New York. The exclusive MEGATOP 747 departs Brussels at 10 a.m. every Tuesday, Friday and Saturday and Frankfurt at 8.35 a.m. every Monday, Thursday and Sunday, arriving in New York (JFK) ahead of others and in good time for lunch. So now you can relax all the way to the Big Apple whilst enjoying inflight service even other airlines talk about.

SINGAPORE AIRLINES

MANAGEMENT

Paul Cheeseright assesses the Investors in People scheme

Setting standards for the working classes

In 1988, a Royal Commission noted that Britain was suffering from "not merely a deficiency in technical education but... in general intelligence". In the intervening 12 years, governments have made numerous efforts to do something about it. The latest attempt is Investors in People, launched two years ago, but still surrounded in confusion.

Conceived by the National Training Task Force, which advised the government on training, and gestated by the Department of Employment, it is now passing to harassed Training and Enterprise Councils. IP, as we must now learn to call it, is a standard which represents, as a Birmingham Tec guide has it, "a benchmark against which employers can measure their progress in developing effective employee training and development policies." The underlying appeal to business of IP is the effect on the bottom line.

"The real pay-back... will come if you look at training in the same way as any other investment. You target it to meet specific business needs," says the official literature.

Cynics might claim this is just another injunction to business, longer on rhetoric than on reason.

Certainly the Tecs have no illusion about the size of the task. Underlying IP are targets agreed by government, educators and business that by the year 2000, half of the employed workforce should be qualified to level three of the National Vocational Qualification or its academic equivalent. By 1996, half of the medium-sized and larger organisations in the UK should have attained the IP standard.

To reach it, companies have to follow four principles. They must

make a public commitment to develop all employees to reach specified corporate objectives. They must regularly review all training and development needs and identify the resources for this in their busi-

tancy. But, as it emerged at this conference, the immediate anguries are not promising.

IP may be the umbrella under which everything else sits, but it does not yet offer shelter to many companies. The IP standard, unveiled in November 1990, had by May been reached by just 54 companies. In Birmingham, only eight organisations are working towards it. In Manchester, 82 companies out of a possible 36,000 are going through the IP system.

This springs partly from the structure of their budgets.

IP is just an add-on to the training budget and one Tec chief executive described it as a product "worked up on the hoof as we have had the job of trying to deliver it".

The scale of effort and funding directed at the sale of IP to recession-hit companies has been highly variable from one Tec to another. The variations imply uncertain priorities.

If, as was suggested at Windsor, nearly 90 per cent of the national workforce at the end of the century is already working, there is a case for putting more of a Tec budget behind IP for the employed, rather than seeking to train the unemployed.

The refrain from Tecs in areas of high unemployment, is that care for

TRAINING ON TRIAL

ness plan. They must act to train employees when they are recruited and subsequently. They should continually evaluate their training and development, revising targets and commitments.

"If we don't do it, we will not be in business in a few years time," suggested one Tec chief executive at a recent IP brainstorming conference in Windsor called by Full Employment UK, a training consul-

Training Award, applications for which have recently been widely advertised by the Department of Employment.

• They can be seen to be taking part in local programmes - Birmingham Tec's Investment for Skills, for example.

However, there is confusion among companies over which route to take and most Tecs are in no position to offer clarification.

This springs partly from the structure of their budgets.

IP is just an add-on to the training budget and one Tec chief executive described it as a product "worked up on the hoof as we have had the job of trying to deliver it".

The scale of effort and funding directed at the sale of IP to recession-hit companies has been highly variable from one Tec to another. The variations imply uncertain priorities.

If, as was suggested at Windsor, nearly 90 per cent of the national workforce at the end of the century is already working, there is a case for putting more of a Tec budget behind IP for the employed, rather than seeking to train the unemployed.

The refrain from Tecs in areas of high unemployment, is that care for

the jobless come first; if there is to be stress on IP, there should be separate money for it.

Even if this dilemma is resolved, the Tecs are still confused about how, and to whom, IP should be

marketed. The conference indicated concern about internal Tec staff development: in 1992, few Tecs

would be able to reach the IP standard they are concerned to see others adopt.



Power to personnel people

By David Goodhart

DO good personnel policies contribute to corporate profitability? Can human resource management specialists add value in the same way that their colleagues in production, sales or finance do?

This is the Holy Grail of personnel management and researchers from Lancaster University and the University of Wales claim to have found it.

Looking at the performance of 50 UK manufacturing companies (mainly in engineering and electronics) over 10 years, the researchers found that those with more sophisticated human resource management systems had better return on capital.

"Before this research, many companies were believed to benefit from good human resource policies but it was difficult to assess the impact," said Steve Fox of Lancaster University Management School.

Now, for the first time, claims Fox, an "association" between policy and profit has been established.

The researchers took five personnel functions - recruitment and selection, management education, performance appraisal, reward and remuneration and company career planning - and looked at four measures of how they were practiced.

The four measures were: how systematically were they conducted; how well integrated with each other; how well integrated with corporate strategy and how meritocratically applied.

They found that financially successful companies scored above average on all four measures. A particularly strong relationship was found between financial success and the integration of personnel policies with corporate strategy.

Is this really a first? Fox says there have been many individual company case studies but no studies that look so systematically at so many companies.

More fundamentally, is the whole project based on a tautology? Well-run companies are generally more successful than badly-run companies and well-run companies are likely to have well-run human resource management policies too.

How back pain can make you lose your marbles



Mention back pain to a group of managers, and you will set off a deluge of personal horror stories. Anyone who thinks bad backs are reserved for those who make a living moving pianos should think again. According to the Journal of Spine, more than 50 per cent of people in industrialised countries suffer from back pain at some point in their lives.

The more sedentary you are, the greater the risk of severe back trouble.

Back pain does not just reduce your mobility on the tennis court and up the career ladder, it is also

expensive for your employers. In the US alone, back ailments are the second leading cause for going into hospital (after pregnancy), cost industry \$14bn (£7.6bn) a year and \$3m lost working days.

The back is a complicated structure: 33 vertebral bodies, the bony building blocks, are stacked on top of each other.

Between them are rubbery, fluid-filled discs, which cushion the weight of the upper body. Then there are the muscles (roughly 140) and ligaments, which hold the spine erect in a natural, flattened S-curve, the optimum shape for flexibility, weight bearing and shock absorption.

As long as the concave curve in the lower back is preserved, the disc can usually tolerate the com-

pression that comes from the pressure of the body's weight.

Problems begin when you eliminate that inward curve of the lower back by habitually bending forward, thus compressing the disc backward.

The technological advances of this century - TV, the telephone, computers and cars - have all contributed to the current epidemic of back problems.

All involve the worst possible activity for the back: long-term sitting.

But even if you spend most of your time on your backside, there are ways of avoiding back trouble.

• Regular aerobic exercise is crucial to maintain strength of the back muscles. brisk walking is ideal. Complement these activities

with some night-time stretching or yoga.

• Get rid of that pot belly and get your weight under control. Added weight distributed up front will only put more strain on the back muscles. The spine gets most of its support from the massive abdominal musculature, not the back muscles themselves. Tone up the abdominal muscles by flexing them while sitting on aircraft or driving.

• Lift objects properly. Perform the "marble test". In the morning, put a marble in your breast pocket. During the day, if the marble rolls out of your pocket, it is because you bent over, instead of squatting to pick something up. Let your legs do the bending. When lifting, keep the object very close to your body.

• In your car or at your desk, sit up and avoid stooping. During the day, tense your abdominal muscles to give them the strength they need to support your back. Make sure your chair supports your lower back well.

• When travelling or shopping, divide the weight of your bags evenly so as not to strain one side more than the other.

• While driving long hauls, keep your knees higher than your pelvis. Maintain the natural curve of your spine by placing a cushion or a rolled-up towel behind your lower back to lead support. Do not twist your body getting in and out of your car. Re-align your back every hour or so by standing, placing your hands in the lower back and bending backwards.

Dr Michael McGannon

The author is medical director of the Instead Business Health course.



VISA MAKES THE WORLD GO ROUND.

Visa's sponsorship is helping athletes from around the world prepare for the Olympic Games.

WORLDWIDE SPONSOR
1992 OLYMPIC GAMES



BUSINESS AND THE ENVIRONMENT

Since the day he took office as administrator of the Environmental Protection Agency in 1989, William Reilly has been caught in the crossfire between competing enthusiasts. On one side are the environmentalists who see the EPA as inexorably slow at implementing hard-won laws to protect the nation's land, water, and air. On the other is much of the business lobby and the anti-regulatory zealots in the White House, ardently battling a nightmare of costly paperwork and pollution control requirements.

International attention focused on the clash between the adversaries at the Rio Earth Summit, where Reilly sought to save face for Bush, who is finding his claim to be "the environmental president" increasingly ridiculed. A White House leak of a Reilly memo on discussions over a biodiversity treaty killed all chances of compromise.

It was in character for Reilly to attempt a settlement in Rio where the overwhelming sentiment was on the side of the environmentalists. In his years as president of the Conservation Foundation and the World Wildlife Fund, two leading conservation groups, he built a reputation as a conciliator, and he brought to the EPA his bias towards negotiation rather than confrontation.

It is in character for Bush to try to appeal to both sides of the debate, wrapping himself in the flags of environmentalism and anti-regulatory activism at the same time. In the controversy over preserving the Northern Spotted Owl at the expense of logging jobs, he explained his position in typical fashion: "We want to save the little furry feathered guy and all of that, but I don't want to see 40,000 logs thrown out of work."

Reilly's moderation has disappointed many environmentalists who had hoped for a champion rather than a middleman at the EPA. They believe it is his job to represent environmental causes in the administration's inner councils where business interests are supported by the Energy and Commerce Departments and Vice President Dan Quayle's Council on Competitiveness.

With 17,000 employees – about 15 per cent of whom are political appointees – the EPA has a 22-year track record. Created by Richard Nixon in 1970 when environmentalism was in its infancy as a political force, the agency was a composite of federal regulatory groups welded together to attack the degradation of the nation's resources.

Since then Congress has passed a series of far-reaching laws to protect air and water quality, to control pesticides and toxic substances, and to clean up wastes. However, the regulatory process which has

The Environmental Protection Agency's inability to solve the US's pollution problems is losing it the respect of everyone, says Nancy Dunne

Complacency breeds contempt



developed to implement the laws is apparently complicated.

Usually on the orders of Congress – which has taken to mandating deadlines to speed the rulemaking process along – the EPA proposes a regulation, takes public and other agency comments, holds public hearings and proclaims a final regulation. The rules are challengeable in court, and in the litigious society of the US today, three-quarters of the regulations get challenged. At the very least, the court action adds about 18 months to the process, so that it takes the agency at least two years to create a regulation.

Jim Bovard, a former analyst for the Competitive Enterprise Institute, a conservative think tank, says the EPA creates rules which give the agency more power over industry and the US economy than is justified. Legislation requires thousands of pages of regulations and stacks of paperwork; an Eastman-Kodak application for a permit to handle hazardous waste was seven feet tall.

With the need to appear to be

doing something about the economy, the White House deregulators increasingly have been getting the upper hand in disputes with the EPA. Last month, Bush ruled in favour of the Council on Competitiveness to allow companies which buy "emissions allowances" to increase their toxic air pollution by up to 30,000 pounds a year without

"Rules that implement the pollution control requirements in the Act are being stalled, weakened and quashed while rules that provide exemptions, waivers or bail-outs move quickly"

notifying the public.

Rick Hind, legislative director for Greenpeace's toxics campaign, expresses his frustration with an administration which still claims to be environmentally conscious. "Bush will crow about the Clean Air Act, but he can't make up his mind. He wants to be the environmental president but he doesn't

want to protect the environment."

Senator Max Baucus, one of the forces behind the Clean Air Act, in March released a stinging indictment of the administration. Critical regulations had been languishing for months at the White House along with overzealous regulations controlling 189 toxic chemicals.

"Rules that implement the pollution control requirements in the Act

are being stalled, weakened and quashed while rules that provide exemptions, waivers or bail-outs move quickly," the senator said.

Even the attempts Reilly makes to push the administration on environment get little appreciation. "Reilly was brought in to put a pretty face on the agency, but lately the EPA has been getting even worse than during the Reagan years," Hind says.

Somewhere in a corner of EPA is William Sanjour, a "whistle blower" who has served the agency for 20 years and has been isolated by his superiors for calling attention to the agency's failings. The administrator, he says, is invariably a "team player" who "can make all the speeches he wants about cutting down Brazilian forests and environmental ethics, but he must not do anything to make waves."

Sanjour says employees who like to see "concrete results" do not last long at EPA. "When it comes to drafting and implementing rules for environmental protection, getting results means making enemies of powerful and influential people," he said. "No, they don't usually get fired, but they don't get advanced either, and their responsibilities are transferred to other people and they usually leave the agency in disgust."

"The kind of people who get ahead are those clever ones who can be terribly busy while they procrastinate, obfuscate and can consistently come up with sufficiently

plausible reasons for not accomplishing anything."

Sanjour talks about one deadline for action after another missed with little notice. Enforcement cases against influential polluters are started, not by the EPA, but by a combination of environmental organisations, the media or local citizens, he said. It often takes years of haggling before the agency will act. When fines are ultimately imposed, they are less than the polluter earned by breaking the law.

Another agency critic, Jerry Taylor, director of natural resource studies at the libertarian Cato Institute, insists that the EPA "wildly mispend its resources" and is entirely driven by politics. "It pursues issues that get them on page one," he said. "If there is a public outcry about something, it jumps and solves the problem whether the science is good or not."

The agency's own independent science advisory board issued a report saying that its most pressing concerns are given the least amount of attention while the most unimportant are given the most. Taylor said:

The EPA itself admits to a "mixed" record of accomplishments, but its critics say the most noteworthy gains have come on the heels of court rulings which required it to act. Although the car and human populations have grown, the air has become cleaner. Substantial progress has been made in phasing out sulphur dioxide emissions, but emissions of nitrogen oxides have grown. Hydrocarbon and carbon monoxide emissions have dropped by 26 per cent and 38 per cent respectively, but 110 urban areas failed to meet the national ozone standards set for 1988.

While many waterways have been cleaned through wastewater treatment and controls on industrial plants, toxic chemicals are a continuing problem. Fish have returned to some lakes and rivers, but they are disappearing from others. Population pressures are increasing the sources of pollution and at the same time leading to increased demand for clean water.

Polluters are now considered not only harmful and irresponsible but criminal, and enforcement has improved. The EPA is now focusing on prevention of pollution; efforts are being made to redesign manufacturing processes, substitute harmful materials for less dangerous ones and recycle waste.

"Most people in the environmental community would say the EPA is not strong enough," says Blaise Early, director of the pollution and toxics programme at the Sierra Club. "But relative to other environmental agencies around the world, the EPA is probably doing a reasonably good job."

Green jobs at the top

Leading US companies are paying greater attention to environmental matters through executive-level appointments, according to a survey by Arthur D Little, the international consultants.

Almost half of the top industrial corporations in the US have vice-presidents in charge of environmental affairs, the survey shows, with sectors like electronics and forestry – until recently perceived as low risk in terms of the environment – seeing the greatest increase.

Arthur D Little looked at the top 100 companies in the Fortune 500 index and found that 49 had environmental vice-presidents in 1991, up from 38 the previous year. Of the top 50 corporations, 31 had executives directly responsible for environmental affairs compared with 25 in 1990.

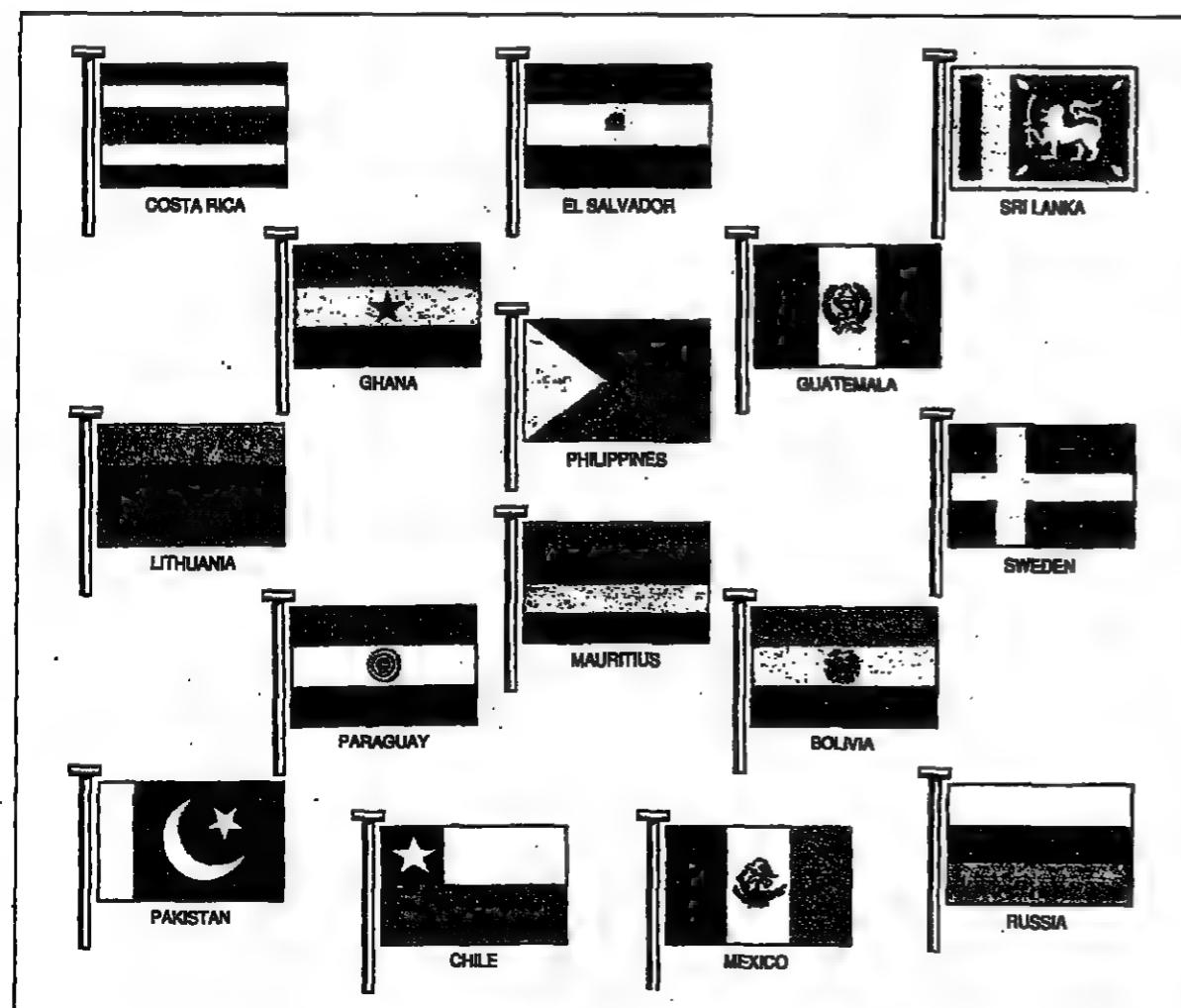
The US forest products industry, facing increasing public pressure concerning issues like deforestation and recycling, saw the greatest increase; all but one of the seven leading forestry products companies in the top 100 had such executives last year compared with only half of such companies in 1990.

Stephen Potoracki, director of Arthur D Little's environmental health and safety practice, said that public and government scrutiny of industry was expanding from the oil and chemical sectors. "Only recently have controversies over deforestation, paper recycling and dioxins used in the paper-making process elevated environmental affairs in the minds of some companies in the forest products sector."

The electronics sector had been similarly affected by scrutiny of its use of chlorofluorocarbons (CFCs). "Despite the fact that major CFC manufacturing companies have made strides in developing CFC substitutes for the electronics industry, public pressure has caused companies to take very visible steps in their efforts to be environmentally responsible."

Chemical and oil companies in the US have been well represented by environmental affairs executives for the past few years, with six of the eight chemical companies in the top 100 having vice-presidents in charge of environmental affairs.

Hilary de Boer



MIC OPERATES IN MORE COUNTRIES THAN ANY OTHER CELLULAR TELEPHONE COMPANY

MIC is a major international cellular telephone company, with joint venture interests in 15 countries spanning the globe from Africa to Asia to Latin America to Europe.

KEEP IN TOUCH WITH **MIC**

MILLICOM INTERNATIONAL CELLULAR S.A.
75 Route de Longwy, L8005 Bertrange, Luxembourg

FOR A COPY OF THE MIC SA 1991 ANNUAL REPORT, SHORTLY TO BE PUBLISHED, PLEASE WRITE OR FAX (LUXEMBOURG) 322 457 352

CAIXA GERAL DE DEPÓSITOS

Caixa Geral de Depósitos is the country's leading credit institution, with a market share of 26% of total deposits and balances of overall internal credit granted by the banking system. Since its foundation it has been a credit institution of the public sector with the character of a universal bank on a national scale. At international level it occupies 6th place among those of EC, regarding volume of deposits.

The C.G.D. operates on the interbank, money, exchange and capital markets providing services to firms. We have a long history related to the world of finance and our consistent growth over the years has made us, by far, the largest Portuguese bank with a worldwide correspondent network in over 100 countries.

Caixa Geral de Depósitos has 72 agencies overseas and Branches in Brazil, France and Spain.

CAIXA GERAL DE DEPÓSITOS

International Department
Rua 1º de Dezembro 118
1118 Lisboa Codex
Portugal
Tel: + 351 1 3474581
Fax: + 351 1 3421974
Telex: 42547 CASSOEP

MADEIRA OFFSHORE
Caixa Geral de Depósitos
Av. Arriaga 17/19 3rd fl
9000 Funchal, Madeira
Tel: + 351 91 31020
Fax: + 351 91 33092

INDIA 1992

The FT proposes to publish this survey on June 26 1992.

This survey will be read in 160 countries worldwide, including India where it will be widely distributed. In Europe 92% of the professional investment community regularly read the FT. If you want to reach this important audience, call

Louise Hunter
071 873 3238
or Fax 071 873 3079.

Data source: Professional Investment Community 1991 (MPC Int'l)

FT SURVEYS

FT FINANCIAL TIMES CONFERENCES

WORLD ELECTRICITY

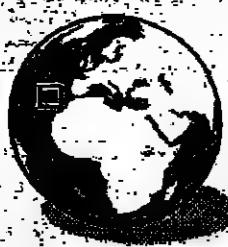
9 & 10 November, 1992

London

The Financial Times/Power in Europe World Electricity conference – the sixth in a well received series – will review developments in key electricity markets and focus on the issues of current concern for the power business.

For further details, please return this advertisement, together with your business card to:

Financial Times Conference Organisation
128 Jermyn Street, London SW1Y 4JJ, UK
Tel: 071-825 2223 Fax: 071-825 2125 Telex: 27347 FTCONF G CXBHS



FINANCIAL TIMES SURVEY

MADEIRA

Wednesday June 17 1992

13

Madeira is riding the crest of an expanding economy. Development has been boosted by the expansion of tourism and by Portugal's membership of the European Community which has showered the islands — one of Europe's poorest regions — with aid.

Patrick Blum reports

Better times on the way

MADEIRA, a small group of islands in the Atlantic some 900km south of Europe, known for its natural beauty and a sleepy lifestyle is buzzing with activity.

A visitor returning after several years' absence may berate the loss of tranquillity in Funchal, the regional capital, as construction workers hammer away at roads and buildings and rush-hour traffic chokes up the city centre, but for most, Madeirans these are signs of better times.

After several decades of near-isolation and grinding poverty, life in Madeira is improving noticeably and expectations have risen. Madeirans are still poor by European standards — per capita income in Madeira is less than 30 per cent of the EC average and only 60 per cent of that on the Portuguese mainland — but living conditions are better than they were a generation ago when emigration was the only alternative for many Madeirans looking for jobs and a better life.

About 100,000 emigrants of Madeiran descent live abroad, roughly four times the islands' current population of 263,000. Today, emigration has stopped, and some Madeirans have returned, wealthier than when

they or their parents left, to start up new businesses. Unemployment has declined to 4.8 per cent, though under-employment remains widespread in traditional industries.

There are several reasons for the change. The 1974 revolution in Portugal, of which Madeira is a distant region, brought for the first time a significant measure of autonomy to the islands, and local politicians were quick to grasp the new opportunities.

Relations with Lisbon may be strained at times by Madeira's capacity to make a nuisance of itself, but the fearless crusade launched by Mr Alberto Joao Jardim, Madeira's somewhat eccentric but astute president, in defence of the Islands' interests has paid off.

Madeira today runs much of its own affairs, it has its own elected assembly, and the regional government can spend its tax revenue as it sees fit.

Economic development was boosted, first by the expansion of tourism, then by Portugal's membership of the European Community which has showered Madeira — one of Europe's poorest regions — with aid.

Tourism, now the islands' most important source of revenue, expanded rapidly in the



Funchal: once known for its sleepy lifestyle, the regional capital is now buzzing with activity

Picture: Alison McLean

1970s and 1980s — between 1976 and 1981 the number of visitors more than doubled. The Islands' somewhat old fashioned image and its lack of beaches helped to avoid the pitfalls of over-development and mass tourism, but the industry created thousands of new jobs and demand for new services.

Then, as an autonomous region of Portugal, Madeira benefited considerably from the economic boom that followed Portugal's entry into the Community in 1986.

Whether vision or chance was behind the decision to keep Madeira within the EC — unlike the Canaries which stayed outside — no-one knows for sure.

Moreover, a large proportion of EC-related investments have yet to be made, and the next few years will see development accelerate. That help will be vitally important as many of Madeira's traditional activities are declining or face an uncertain future as international competition intensifies. The completion of Europe's inter-

national market by 1993 poses an additional challenge to Madeira.

Agriculture is the second most important activity, employing 21 per cent of the workforce, but it is inefficient and hampered by difficult terrain — only one third of the land can be cultivated.

Bananas are the main crop, contributing 45 per cent of the value of exports, but Madeira faces increasing competition from producers outside the EC. The area under banana cultivation is to be cut back, and quality raised in an effort to safeguard the crop's future. "We can't stop producing bananas. If we stopped now, we would become a desert," says Mr de Sousa.

Madeira's famous fortified wine — not all of which is sweet — still accounts for almost 20 per cent of exports, but it is facing increasingly difficult market conditions in spite of attempts to promote it as an upmarket drink such as port.

To overcome these drawbacks, the government is

encouraging diversification into market gardening produce, other tropical fruit and exotic flowers, but in the long run agriculture is likely to lose ground to newer industries.

Traditional industries are also facing difficult times.

Madeiran embroidery is renowned for its quality, but it has become dependent on Italy as its principal market, and even there, cheaper imports from China are undermining the future of Madeiran exports. Many believe the industry's survival is at stake as fewer people are willing to do the painstaking and poorly paid work involved, and as markets are undercut by the arrival of cheaper, if less elaborate, products from other sources.

To compensate for the decline of traditional industries, the government is placing high hopes on tourism and the service industries, and on transforming Madeira into an international business centre.

After several years of gestation, and slow beginnings, the offshore financial end services



KEY FACTS

Area: 795 sq km consisting of four islands Madeira and Porto Santo (both inhabited) and Ilhas Desertas and Salvagens (uninhabited). Climate: Temperate. Warm summers (average temperature 21 deg centigrade) and mild winters (average 18 deg centigrade). Name: Autonomous Region of Madeira (part of Portugal). Population: 263,000 (1991). Labour force: 129,000 (1991), of which primary sector 21.5 per cent, secondary sector 30 per cent, tertiary sector (48.4 per cent). Unemployment: 4.8 per cent (1991). Inflation: 9 per cent (1991). GDP: Close to Esc100bn (government source). Government: Social Democratic Party Led by Mr Alberto Joao Jardim, president. Currency: Escudo. Average exchange rate (five months to May 31, 1992): \$ = Esc246.727, £ = Esc138.99.

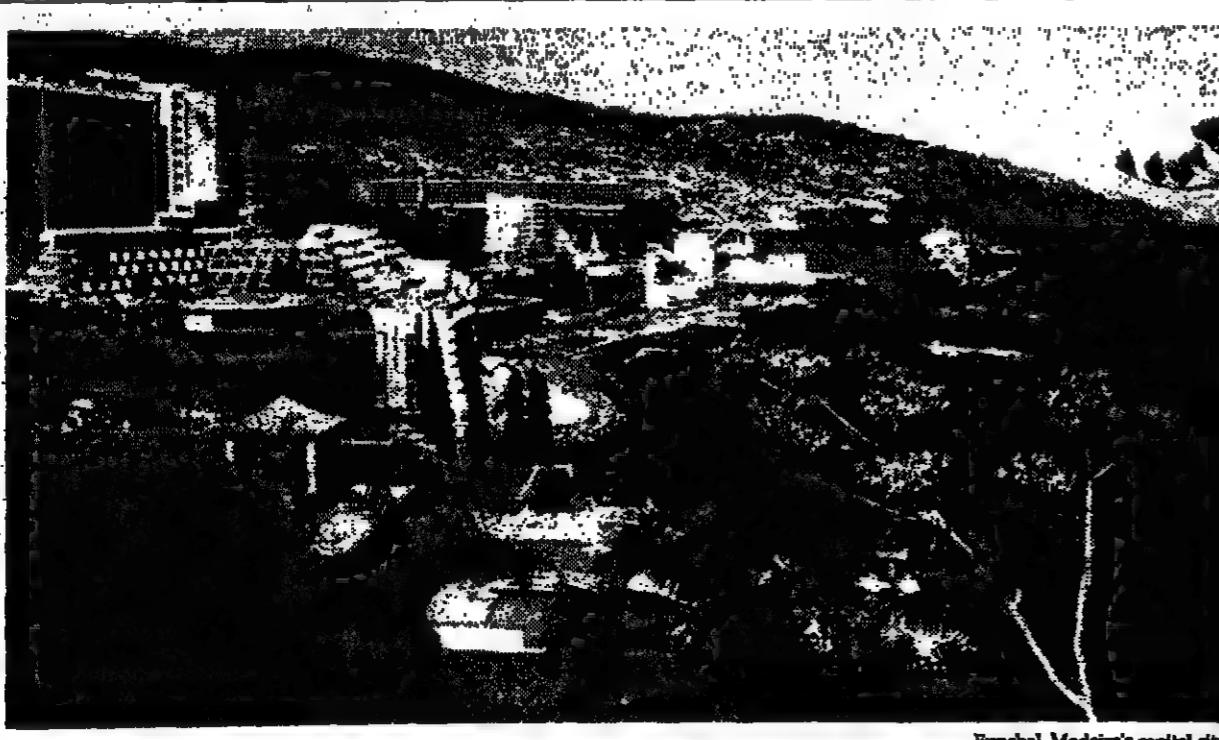
is to retain its attraction as a mid-market destination for those looking for quiet holidays in an attractive natural environment.

Some diversification to encourage visitors in the low summer season, and conference-related travel, may also help, though again, it will need to be carefully thought out so as not to clash with maintaining Madeira's traditional clientele.

The future is open, and Madeira is in the fortunate position of being able to make its choices now as it rides the crest of an expanding economy.

Elections to the regional assembly are due in October and Mr Jardim's social democratic party is expected to increase its majority further. This gives the present team a unique opportunity to decide which way Madeira will go.

Mr de Sousa says: "This decade will be a crucial one for Madeira. At the end of it we will not be rich, but the most important things will have been done. I'm optimistic."



Funchal, Madeira's capital city

we are successful when you succeed

THE MADEIRA INTERNATIONAL BUSINESS CENTRE

the parts form the whole
we provide the parts
for you to complete the whole
in MADEIRA INTERNATIONAL BUSINESS CENTRE
with its tax efficient system

no exchange controls
political and economical stability
and the four main investment areas

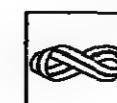
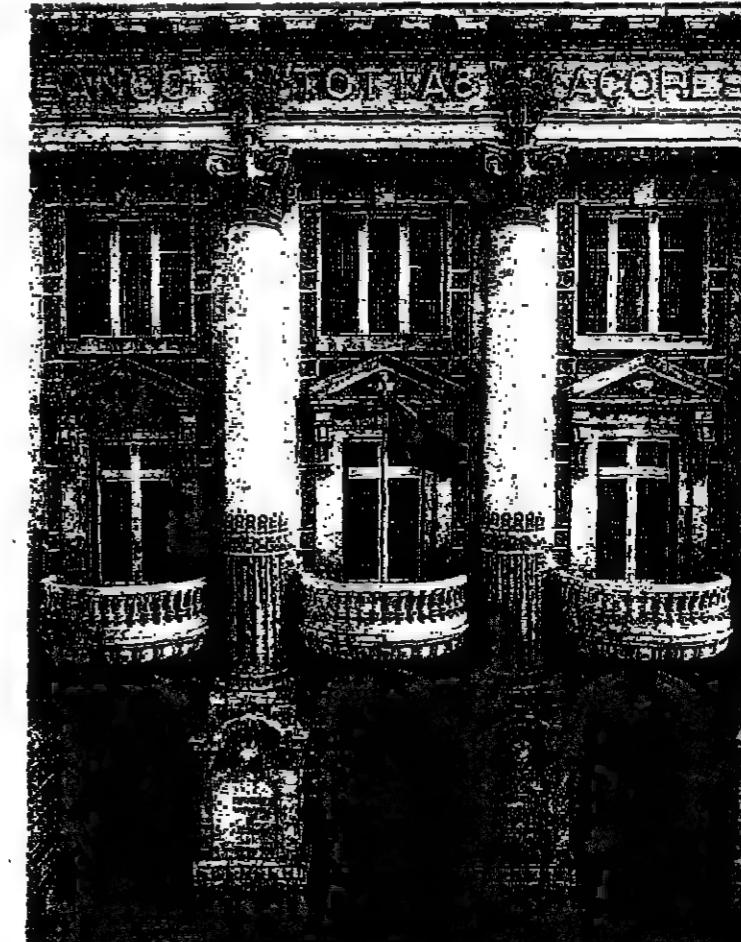
INDUSTRIAL FREE TRADE ZONE
INTERNATIONAL SERVICES CENTRE
OFFSHORE FINANCIAL CENTRE
INTERNATIONAL SHIPPING REGISTER

you will be able to
minimize risks
reduce overheads
freely transfer funds and
benefit from tax and financial incentives
with the advantage
of still operating within the EEC

For further information contact
SDM - MADEIRA DEVELOPMENT COMPANY
RUA IMPERATRIZ D. AMÉLIA • P.O. BOX 4164 • 9052 FUNCHAL CODEX • MADEIRA • PORTUGAL
TELEF. (91) 25466 • TELEFAX (91) 28950 • TELEX 72271P

Meet the Bank in Portugal.

An experienced and solid bank where expertise and modern financial dynamics are a by-word. We know the country like we know the people. With 210 domestic branches and our prime international network we are able to fulfill your business and financial needs wherever they might be. Just ask anyone about us or ask your business partner in Portugal - you will be most probably talking to one of our customers! Satisfied clients are one of our most common assets; you can become one too. Come to TOTTA - the most experienced Portuguese bank in international business.



BANCO TOTTA & AORES

Tradition • Experience • Dynamics
since 1843

HEAD OFFICE, Rua das Flores, 1 - 1000 Lisboa - PORTUGAL
LISBONA REPRESENTATIVE OFFICE, Rua das Flores, 1 - 1000 LISBOA - PORTUGAL
NEW YORK OFFICE, 200 Madison Avenue - New York - N.Y. 10016 - USA
NEW YORK AFFILIATE, 200 Madison Avenue - New York - N.Y. 10016 - USA
FRANKFURT OFFICE, Postfach 10 02 01 - D-6000 FRANKFURT - FRG
TOKYO REPRESENTATIVE OFFICE, 10F, Shinjuku Street Tower - 1-12-15, Shinjuku, Tokyo - 160 - JAPAN
OSAKA OFFICE, 2-12-12, Kita, Chuo-ku, Osaka - 540 - JAPAN
DUBLIN OFFICE, 10th Floor, 10 St. Stephen's Green - Dublin 2 - IRELAND
SINGAPORE OFFICE, 20th Floor, 200 Orchard Road - Singapore 238883 - SINGAPORE
MILAN REPRESENTATIVE OFFICE, Via M. Poli, 10 - 20121 MILANO - ITALY
AMSTERDAM REPRESENTATIVE OFFICE, Leidsestraat 10 - 1016 CG AMSTERDAM - NETHERLANDS
CANADA REPRESENTATIVE OFFICE, 4th Floor, 100 King Street West - TORONTO - CANADA
BOSTON OFFICE, One Financial Center - Boston - MA 02110 - USA
LONDON REPRESENTATIVE OFFICE, 4-6 Finsbury Square - London - EC2M 7AA - UK
CARIO OFFICE, 21, El-Mashreq Street - 11511 Cairo - EGYPT
JOHANNESBURG OFFICE, 10th Floor, 100 Jan Smuts Avenue - 2001 Johannesburg - SOUTH AFRICA
PORTO - BRASILIA, PRINCIPAL REPRESENTATIVE OFFICE, Rua Presidente Vargas, 111 - 20000-000
MAPUTO - Maputo, 2 - MAPUTO - MOZAMBIQUE
MEXICO CITY - Mexico City, Mexico - MEXICO
Buenos Aires - Buenos Aires, Argentina - ARGENTINA

MADEIRA 2

Patrick Blum traces the EC connection

New work opportunities for the young

YOUNG women watch assiduously as a chef prepares the pastry for a traditional Madeira cake - a heavier, richer and far nicer sweet than the bland imitation sold in British supermarkets under that name.

The large kitchen is spotless with an array of modern ovens and working tables and a full range of cooking utensils. The students who listen so attentively are on a cookery course subsidised by the European Community. When the course is over they will take up a job in one of the island's hotels or restaurants. In the not-so-distant past they would probably have remained at home in a small village and done menial work at low rates of pay. Choices were limited, especially for women.

But all that has changed. EC membership and a generous dose of EC funds have helped to create new opportunities for most of Madeira's young people as well as to help transform the island. Still poor by European standards, the island's economy is growing rapidly.

The scale of the change is striking. New roads, bridges, clinics and schools have been built or are under construction; new services and new jobs have helped to broaden choice for most Madeirans, especially for the young. Officials say emigration has stopped, and Madeiran society is slowly opening up.

"The European Community is perhaps the most important factor for our future. All our [new] infrastructures have been made with EC support. With-

out that support we could not have done it," says Mr Miguel de Sousa, vice-president of the Madeiran regional government.

Madeira is benefiting from so many different EC programmes that it is almost impossible to assess exactly the amounts involved, but according to Mr de Sousa, Madeira will receive about Ecu50bn (\$375m) in EC aid in the period 1990-93, an investment representing more than 10 per cent of its annual gross domestic product during the four years.

This includes a special EC multi-fund programme - known as Pop-Madeira - for the four-year period, under which Madeira will receive EC aid of Ecu215m (\$276m) towards investments totalling Ecu313m. The programme is divided into eight sub-programmes with Community support ranging from 67 per cent to 75 per cent of total investments - the highest ratio of EC support in the Community due to Madeira's classification as a peripheral region with special development needs. Projects are aimed at developing infrastructures, tourism, energy resources, communications, transport, social and health services, modernising agriculture, fisheries and industry, providing training and protecting the environment.

It does not include additional EC support for specific projects such as the necessary modernisation and expansion of the international airport which is expected to cost around Ecu80m at 1991



Students watch a master chef at work

prices, with the EC providing 75 per cent of the finance.

Mr de Sousa says the level of execution of EC-backed projects so far is close to 100 per cent.

As the economy is being modernised, old traditional industries are giving way to new ones, and preparing a new workforce or retraining older workers takes on added urgency. This is an area where EC help is also playing an important role. Professional training is 100 per cent EC-funded, and this has encouraged some companies to set up in Madeira. Training is carried out either at the workplace or at the Centro Regional de Formacao Profissional (CRFP), set on a hill overlooking Funchal.

Mr Carlos Estudante, director, says: "We have low unemployment of around 4.8 per cent, but we have a very young population. Education and training are very important for us."

The centre has several workshops, classrooms, as well as the kitchen where students are learning how to bake cakes. Some students live in, others come daily, depending on their courses which can last three years.

Twice a year, EC officials visit Madeira to check on the development of training programmes which have been allocated Ecu6.1m (\$46m) from its social fund for the period 1990-93. The regional government will contribute close to Ecu1.5m bringing total planned expenditure on training to around Ecu1.5m for the period. Over 14,000 trainees representing almost 14 per cent of the present workforce of 130,000 will have benefited from EC-supported training programmes by the end of 1993.

But the centre not only provides courses in a wide variety of subjects from cookery to industrial design and computing, it is also responsible for supervising in-house training programmes carried out by companies. Its inspectors check that EC funds given for training are properly used, and that apprentices and trainees are given an appropriate formation. Mr Estudante says: "We want to make sure the training is of the right quality and that it creates real jobs for Madeirans, otherwise it would be wasted."

Tourism is the islands' leading source of revenue

A balmy resort off the beaten track

MADEIRA'S natural beauty, temperate climate and lack of crime are its greatest attractions, according to a recent survey carried out for the regional government.

What spoiled things, they said, was the heavy traffic, noise and pollution in the capital, Funchal, where the holiday hotels are concentrated.

At Reid's, the palatial 101-year-old hotel that caters to the top end of the tourist market, a related concern is frequently expressed. "What guests don't like is all this building work," says Mr Peter Späth, the hotel's German-born general manager. "They have seen other examples like the Canaries and Torremolinos, and they're scared it will become the same here."

These two complaints epitomise the difficulty facing Madeira's tourist industry: how to achieve further growth without harming the island's natural assets and antagonising the very segment of the market on which tourism depends most heavily.

The majority of tourists are middle-aged or elderly people from Britain, Germany and Scandinavia, who escape the north European winter for the tranquillity and balmy temperatures of an Atlantic island lying 400 miles west of

Morocco. A good proportion come back again and again.

Madeira has attracted tourists for 200 years, building its reputation in the last century as a health resort for Europe's wealthy and titled. At first they came on ocean liners, later on flying boats, until the opening of the airport at Funchal in 1964 put the island on the modern tourist map.

It has so far avoided the mass market - there are, for example, only 15,000 hotel beds compared with nearly 200,000 in the Canaries, and they are concentrated in four-and five-star hotels. But tourism is profitable and the industry is expanding fast. It has become Madeira's leading source of revenue, contributing 23 per cent of GDP and employing about a fifth of the workforce directly and indirectly.

Today, Madeira depends on tour operators for nearly 70 per cent of its market. The change is not to every islander's taste. "We're even getting tourists who bring their own food," sniffs an elderly expatriate.

In the past few years, many summer visitors have begun to arrive from Portugal, Spain, Italy and France. The low season is confined to May and June, and international conferences are being encouraged to take up the slack.

About 470,000 visitors are

expected this year, the same number as last year, when Madeira benefited from an extra influx of tourists scared away from the Mediterranean by the Gulf war.

The success of the industry inevitably suggests further growth. Demand is reflected in the 75 per cent occupancy rate in Madeira's hotels. Ageing populations in Europe and America mean more, better-off customers with time on their hands, and Madeira has a particularly young population available to serve them.

But the government is aware of the dangers of rapid development. "The quality of the environment will be important," says Mr Miguel de Sousa, vice-president in charge of the economy. "People will seek quality. If Madeira is successful, it will be on that basis."

The plan is therefore to limit the increase in accommodation so that the island has a maximum of 22,000 beds by the end of the century and to set guidelines for new developments. Mr Carlos Alberto Silva, director of tourism, admits that Madeira has not been strict enough with developers in the past. "Now we're making new investments more sensitive, using roofs with tiles to keep the local character," he says.

High-rise concrete hotels are still springing up in and around Funchal, but there are examples of more harmonious building, such as the 38 apartments and six town houses that comprise the luxurious Reid's Gardens development, with red-tiled roofs and architecture which blends with the

famous hotel on the promontory above.

The government is encouraging new, smaller hotels and guesthouses in the west of the island. A highway between Funchal and Ribeira Brava, 40 km to the west, is due to be built at the end of 1994. It will cut the journey from half an hour to 10 minutes and bring the countryside to the city, says Mr Silva. It will also ease the congestion in Funchal, where half the island's 250,000 people live.

Another important development will be the 1,000-metre extension of the airport runway, due to be completed in 1996 or 1997. This will allow intercontinental flights, enabling the island to promote itself in the US and Japan, and in South America, where many Madeiran emigrants live.

Few young families come to Madeira because it has no sandy beaches. But there is a skin beach on Porto Santo, an hour and half's boat ride or 15 minutes' flight away. The number of beds there has doubled to 500 in the past three years, and further expansion is planned, up to a maximum of 2,500 beds, in the hope that tour operators will begin to sell package holidays there - the island, although otherwise undeveloped, has a 3,000 metre runway.

The lack of beaches on Madeira has encouraged the industry to develop other outdoor activities and niche markets. Deep sea fishing and diving is becoming popular. Two new golf courses, of 18 and 27 holes, are under construction outside Funchal. Up to 30 different walks are available along the irrigation channels, or levadas, that criss-cross the mountains. For the business market, a 1,500-capacity conference centre is due to open in two years' time outside Funchal.

So far there has been little foreign investment, but some of the big international hotel chains are beginning to show an interest.

All this bodes well for the industry, though not in every case for the environment. Some islanders and long-standing visitors fear that Madeira's beauty will be ruined by tourism.

Others are more optimistic, believing that the island's cliff-lined coasts and rugged, impenetrable interior will prove their own best defence against the excesses of man.

Alison Maitland

Profile: DIONISIO PESTANA

Hotelier caters for tourists

DIONISIO PESTANA, like his father Manuel, has an instinct for a good business venture, especially if it involves breaking new ground.

Imagination and hard-nosed management have helped make him one of Madeira's leading entrepreneurs. His Group Pestana, with net assets of about Ecu5m in tourism, property, air travel and offshore activities, is the island's biggest. By his account, it has also become Portugal's largest hotel group in terms of assets.

Mr Pestana, 40, was brought up in South Africa and only discovered his ancestral home land in 20s. His father emigrated to Mozambique nearly 50 years ago in search of a better life. He built up property interests in southern Africa, and then, in 1986, spotted Madeira's tourism potential.

In those days, bricks had to be brought from the mainland, and the island had little infrastructure. "It took four years to build," he says. "The progress since then has been like day and night. Today we can build faster than on the mainland. We're building a 200-room hotel in one year."

As well as the Carlton, the group owns the five-star Casino Park Hotel and the concession for the adjacent casino, designed by the Brazilian architect Oscar Niemeyer. It has built timeshare and freehold apartments and in 1988 acquired 20 per cent of the Portuguese charter airline, Air Atlântico.

Dionisio Pestana spotted the island's tourism potential

In those days, bricks had to be brought from the mainland, and the island had little infrastructure. "It took four years to build," he says. "The progress since then has been like day and night. Today we can build faster than on the mainland. We're building a 200-room hotel in one year."

As well as the Carlton, the group owns the five-star Casino Park Hotel and the concession for the adjacent casino, designed by the Brazilian architect Oscar Niemeyer. It has built timeshare and freehold apartments and in 1988 acquired 20 per cent of the Portuguese charter airline, Air Atlântico.

It was just two years after the Portuguese revolution, and this gave the young outsider an edge. "The potential was so great," he says. "We were really enthusiastic about doing things and buying, and the Portuguese were very conservative and afraid. They had lost confidence completely."

That year the group also took the unusual step for a Madeiran business of investing on the mainland, buying 25 per cent of the Salvador Group, which has five hotels in the Algarve.

Current projects include an 800-bed hotel in an 18th century palace in Lisbon, to be opened in 1994, a smaller resort hotel on the Estoril peninsula close to the capital, and three hotels in Madeira. "If all goes well, we'll open an hotel every year for the next five years," says Mr Pestana. "That would double our capacity."

The idea behind the main land investments is to market a "Pestana package" to tour operators, giving credits for all the group's hotels so that holidaymakers can spend time in Lisbon and the Algarve, as well as in Madeira.

Mr Pestana's success, and the ease with which he has been able to develop, especially in the much sought-after waterfront zones of Madeira, has not made him universally popular.

But he appears confident of his ground, attributing the sector's dynamism to Mr Alberto Joao Jardim, the regional president. "If it's an investment that will get people employed, he will endorse that project, and he doesn't want to see any stumbling blocks."

With tourism now the island's mainstay, the industry

is debating where best to focus next. Mr Pestana voices the dilemma: "Madeira used to be a winter resort. But summer is the best time, with late sunsets and the youth back here from university. We need to capitalise on that."

That means more night entertainment in the capital. But Funchal is overcrowded, and new hotels should be developed elsewhere on the island. There's the rub. "The more we decentralise," he says, "the less chance we have of creating the entertainment."

To diversify, the group bought 70 per cent of the Madeira Development Company when it was established in 1988 to manage the island's offshore business centre and free trade zone.

That investment gave rise to another Pestana novelty - windmills. Taking advantage of the tax-free environment, and the 50 per cent European Community funding for energy-saving projects, the group plans to build 18 wind machines with a total capacity of 3MW.

The electricity company will buy the energy for the island grid, the group's flat annual electricity bill should be halved, and Mr Pestana concludes proudly, "the project should pay off in three to five years."

Alison Maitland

The latest of many visits and they get better each time

Reids Hotel
MADEIRA
since 1891
Grand Hotel

P-9000 FUNCHAL • MADEIRA • PORTUGAL • TEL (91) 763001
one of
The Leading Hotels of the World

Reids Hotel U.K. Representative Office
P.O. Box 277 • London SW1V 2QL

RESERVATIONS TEL 071 821 9901

MADEIRA
FIDUCIA
MANAGEMENT LDA

Incorporation of Madeira's Offshore Companies
Preparation of Deeds
Advice on International Financial Operations
Ship Registration
Tax Planning

Rua 21 de Janeiro, 814-912
8000 Funchal, Madeira, Portugal
Tel. (351-1) 3613527/744 Fax (351-1) 20001

If you require further copies of this survey please

contact either

Roberto Alves in Lisbon - tel: 808284

or

Lindsay Sheppard in London - 071-873 3225

FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER



Picture: Alison Maitland

The farms consist of terraced steps built up the mountainside

Agriculture is an important activity, says Alison Maitland

Farmers have an uphill struggle on the slopes

WHEN Portuguese navigators first set eyes on Madeira in 1419, they found an island covered in dense forest. Fires were lit to clear the land for cultivation and legend has it that the island burned for seven years.

Today the regional government of Madeira - the word means wood in Portuguese - plans to extend what remains of the ancient forest by replanting it with species of laurel and mahogany found only there and in the Canaries and the former Portuguese colony of Cape Verde.

Under a four-year forestry programme worth Ecu1.5bn, to which the European Community will contribute, the authorities aim to buy up small woodland holdings to protect saplings from grazing sheep, stop soil erosion and stamp out fires that are often started as a result of quarrels.

The programme is just one aspect of the government's efforts to make more efficient use of the land and improve the competitiveness of Madeira's main exports.

Agriculture is literally an uphill struggle. Madeira, the largest island in an archipelago, is the summit of a mountain range which erupted from the sea bed, its highest point 1,661 metres above sea level. Fishing is unproductive because the waters are too deep, so Madeiran farmers concentrate on the land, exploiting its fertile combination of volcanic soil and wood ash. The farms consist of terraced steps built up the mountainside or to the sheer rock face or to the trees that crown the summit.

The terraces are kept in place by neat, grey stone walls and the land is irrigated by a network of more than 1,000km of *levadas*, or channels, which bring water from the wet north to the drier south. Cows live in small sheds because the land is too steep and too precious to let them graze. Vegetables are grown underneath vines in winter to double the capacity of the plots. And on the most precipitous slopes farmers descend with ropes to tend their vines.

Others are more optimistic, believing that the island's cliff-lined coasts and rugged, impenetrable interior will prove their own best defence against the excesses of man. Once dominating the economy, agriculture is now the island's second most important activity, contributing 13 per cent of GDP in 1986, the latest available figure. Some 22 per cent of the workforce was engaged in agriculture last year, down from 36 per cent 20

years ago. Bananas, the main crop, account for about 45 per cent of exports, followed by Madeira's famous sweet wine, with 15-20 tonnes a year.

Production remains highly inefficient. Over 80 per cent of the farms are less than half a hectare in size, and many are dispersed, making economies of scale difficult. About 20 per cent of the population is illiterate, mainly in rural areas, and young people have found jobs in the service industries around Funchal. Farming methods are often out of date.

MADEIRA 3

Vintners hit by the fashion for lighter drinking wines

Old favourite revived

SHAKESPEARE'S hapless Duke of Clarence was drowned in a whole butt of it after being stabbed. George Washington drank a pint a day. It was used to toast the American Declaration of Independence, and the Russian tsars had a fine collection that was recently unearthed when their Communist successors fell from power.

Madeira's potent sweet wine has been known to the world for over four centuries, and its extraordinary powers of longevity have been an enduring source of marvel. Winston Churchill, another devotee, once exclaimed in amazement when he realised the wine he was drinking had been made during Marie Antoinette's lifetime.

These days Madeira has been left on the sideboard by the fashion for lighter drinking wines, and the old-established shippers on the island are fighting to keep their markets and upgrade a product which has lost its cachet.

"There's a great antipathy to fortified wines in the world," says Mr Michael Blandy, chief executive of the Madeira operations of the Blandy group, founded on the island in 1851. "It goes along with the antipathy towards spirits and obviously it's an area of considerable concern for us."

Too small to compete in the international wine market

alone, Blandy's sold a 51 per cent stake in its Madeira Wine Company to Symington's, the leading port wine shippers, in 1989, to take advantage of the latter's strength in distribution and marketing. Blandy's still holds 40 per cent of the company, which sells the leading brands established by British houses — such as Blandy, Coscart Gordon and Leacock — and accounts for 33 per cent of total sales of Madeira.

One of the company's aims is to reduce the proportion of wine sold in bulk. This year bulk sales are expected to amount to 750,000 litres out of a total of 1.4m litres. Most of this goes to France and a few other European countries, for cooking.

"What we want to do is promote the drinking wine. Selling bulk to the cooking market does quite the opposite," explains Mr Blandy. Following promotion of bottled wine in France, the company expects to sell 85,000 litres there this year.

The once jazzy bottle labels have been redesigned, using refined lettering and sober colours. Production techniques are also being improved, with better filtration of the wine and more sophisticated controls during the unique evaporation or heating process.

This procedure, which gives the wine its slightly burnt taste,

were developed by accident. The first Madeira grape, the sweet Malmsey, was introduced from Crete in the 15th century by Prince Henry the Navigator.

Around the start of the 18th century, the story goes, a shipload of casks was sent to a British regiment in India, but undelivered. Upon return to Madeira, after the long journey across the Equator and back, it was found that the taste of the wine had actually benefited from the heat and the rolling of the ship. The baking process was simulated on land, first using sunlight and later hot water pipes to keep the wine lodges warm. Fortification began a few years later, when rumours of war kept ships away, and merchants on the island brandy to preserve their stocks.

At the height of its popularity in the early 19th century, at least 17,000 pipes (of 500 litres each) of Madeira were shipped each year, according to an account by Noel Cossart in André Simon's *Wines of the World*. But the vines were struck down, first by mildew in 1851, and then by phylloxera, which hit Europe in 1860. At the turn of this century, an average 5,000 pipes were being shipped a year. Today, sales total a little under 8,000 pipes, or 4m litres, a year.

While production has been static for a decade, the European Community has played an important role in upgrading quality, funding a programme under the supervision of Madeira's wine institute to root out the poorest vines and replant with superior ones in the limited 2,000 hectares available for viticulture.

Under EC rules, too, Madeira may only carry the name of one of "the noble varieties" — Malmsey, Bual, Verdelho and the dried, Sercial — if it contains at least 25 per cent of that grape in the blend.

The main overseas markets for bottled Madeira are the UK, Scandinavia, Japan, and north America. The wine institute attends all the European wine fairs, and next year will visit the US and Japan.

In its promotional forums to win the world back to fortified wine, the institute has had to contend with a niggling problem over names in the US and Russia. It won its case in Illinois but was unsuccessful in the US where a wine is produced in California's Napa valley. Alison Maitland



The future of the free trade zone looks more positive

Reaching out to the world

WHEN the first phase of development of Madeira's free trade zone and manufacturing park is completed this summer, an important milestone will have been reached in the island's efforts to establish itself as an international business centre.

After three hesitant years during which growth was hampered by bureaucracy and outdated legislation which required almost as much effort to overcome as developing the necessary infrastructure, the future looks more positive.

"It's a turning point for us," says Mr Francisco Costa, chairman of the Madeira Development Company (SDM) which is responsible for developing and promoting the trade zone and the offshore financial centre.

Since the offshore centre was established, 21 banks and more than 500 trading and services companies have set up offices in and around Funchal, the regional capital, but the most visible signs of offshore activity can be seen at the free trade zone near Canical and the island's international airport and 30km from Funchal.

Some 38 hectares of rocky hills have been levelled for factories, industrial plots and access roads. A new deep-sea port is starting to take shape, and is set for completion by September. The port is seen as crucial for the future as it will permit direct shipping in and out of the zone, cutting costs and time involved in transporting goods by road. It will be under private management — an international tender for the management contract will be issued this summer.

With only 10 companies registered for manufacturing so far, growth has been modest, but Mr Costa is convinced conditions are ripe for much faster development. Several companies have recently put in applications to operate in the zone, and he expects many more.

Those already established

have come from Portugal, South Africa, Brazil and Hong Kong, attracted by fiscal incentives — no tax until 2011 — the prospect of European Community subsidies for training, low labour costs, access to EC markets, and political stability. They produce clothes, plastics, cigarettes, jewellery, optical and electrical equipment and food products.

Mr Stanley Lain, of Sheenoter Industries of Hong Kong, manager of a clothing factory, says low labour costs, good incentives and Madeira's location between Europe and the US were deciding factors. The factory has 114 employees, including five from Hong Kong, and it exports to the US, Canada and Japan. Access to the European market is limited by textile quotas and the need to buy materials from the EC. The company would like to expand its production capacity, now at around 60,000 items annually, but this will depend on winning EC approval for an exemption to the quota system as the additional production would be aimed primarily at Europe. All production workers are young women from the nearby towns of Canical and Machico, Madeira's second largest city. "There are no problems finding workers here," Mr Lain says. The company received £250,000 from EC funds for the training.

As with all offshore centres there is always the risk some of the funds may come from illegitimate sources, and Madeira's banks are keen to keep the centre clean. "It's something we discussed among the banks, because if there is a suspicion of any money-laundering in one bank, all the banks and the system will suffer, so we check carefully all new clients," says Mr Benito.

Patrick Blum

OFFSHORE FINANCIAL SERVICES

Smiles on the bankers' faces

OF ALL offshore activity, banking and services have developed fastest. Though the number of banks is still relatively small — there are 20 banks and one insurance company — they have attracted a considerable volume of business. And if the smiles on most bankers' faces is anything to go by, it has been exceptionally good business.

No-one will say how much is deposited or what is the amount of funds the banks are managing for individuals and private companies, but most bankers agree that the volume of business has been well above their expectations.

Success has brought its own problems. The financial authorities in Lisbon have been concerned that Portuguese resident companies have

used the offshore centre to reduce their tax liabilities. The government is planning legislation to close loopholes for resident companies, but this will not affect non-residents. Nevertheless, the issue has delayed other legislation as well as exacerbating tensions between the Madeiran authorities and the capital on the mainland.

What local banks fear is that the dispute over taxation could undermine efforts to establish the centre internationally, and bankers stress this is a domestic matter that involves only

Portuguese residents. "All these mutterings about changing the rules are not helpful," says one banker.

For the time being international interest is growing. "We've had lots of inquiries from Latin America, especially Brazil and from eastern Europe," says Mr Lino Benito, operations executive at the offshore branch of Banco Espírito Santo (BESCL), Portugal's third largest bank. "For many investors the offshore centre is a door opening on to business opportunities in Europe," he says.

Portugal's decision to bring the escudo into the exchange rate mechanism of the European Monetary System (EMS) has also encouraged investors because it enhances exchange rate stability.

A high proportion of investments also comes from other offshore centres such as Guernsey and the Isle of Man. "Investors don't want to put all their eggs into one basket, and Portugal's EC membership is an advantage over other locations. Investors tend to start

with small investments at first, increasing them as they become more familiar and confident with Madeira," he says.

Other bankers confirm these trends. "Interest in Madeira is growing, and it is beginning to feature in the international scene," says Mr Anthony Adams, head of international private banking at Banco Comercial Portugues (BCP).

BCP was the first bank to set up an offshore branch in Madeira more than three years ago, and it claims to have the largest share of the offshore

business. Its business is divided between private and corporate banking, with most deposits from private clients and lending mainly to the corporate sector. Many clients are drawn from Portuguese emigrant communities in Brazil, South Africa and Venezuela.

As with all offshore centres there is always the risk some of the funds may come from illegitimate sources, and Madeira's banks are keen to keep the centre clean. "It's something we discussed among the banks, because if there is a suspicion of any money-laundering in one bank, all the banks and the system will suffer, so we check carefully all new clients," says Mr Benito.

Patrick Blum

The handicraft industry is in severe difficulties, says Alison Maitland

Embroiderers get the needle

GRETA PHELPS FIGUEIRA, great-great-niece of the Englishwoman who introduced traditional Madeira embroidery to the world, is despondent.

"The industry is finishing," she says. "It can't have any future because nobody wants to learn embroidery. The young ones don't want to do it. They used to be kept at home, now they can get jobs in hotels."

Her ancestor, Miss Elizabeth Phelps, the daughter of a wine trader, took samples of the embroidery to London in the 1860s. "I think it was Queen Victoria who gave her a boatload of linen to bring back to have embroidered," says Mrs Phelps Figueira. The word spread, and the cottage industry grew to become one of Madeira's main sources of revenue.

Today, people no longer have time to handwash and iron beautiful embroideries, and "90 per cent of the tourists aren't genuinely interested in buying embroidery," she says. Now 71, she came to the island to marry more than 30 years ago, and she and her husband, Aurelio, still run an embroidery shop, Figueira and Phelps, in Funchal.

Her gloom may not be fully shared by others in the industry, but there is widespread acceptance that Madeira's handicraft industry, which includes tapestry and wickerwork, is in severe difficulties because of its low productivity.

About 30,000 people, or 23 per cent of the workforce, are occupied, mostly part-time, in handicrafts, and they contribute just 5 per cent of GDP. Some 20,000 women do embroidery, often in addition to farmwork. They are paid by the number of embroidery points they sew, and their annual earnings average between Esc10,000 and Esc120,000, according to the Institute of Embroidery, Tapestry and Handicrafts. A further 1,500 people are employed in facto-



About 20,000 women do embroidery

ries, designing, cutting, washing, ironing and packing the embroidery for sale.

Mr Fernando Sousa Viola runs such a factory near the port in Funchal. He employs 45 people to process embroidery which he buys from 4,000-5,000 women

across the island.

In the factory office, hand-written ledgers, creaking wooden doors and frosted glass panelling are reminders of a bygone age, but Mr Sousa Viola has a modern business sense. He saw the writing on the wall 15 years ago and concentrated on high-quality exports for the wealthy, who employ others to look after their fine linens.

He specialises in elaborate tablecloths that can take three or four years to make and cost as much as £2,000 each, and bed linen embroidered with the customer's initials or family crest. His main clients are

in the UK and Germany, though he is hoping for an opening in the US.

The outlook for the industry is not brilliant, he says. "Madeira embroidery will not end, but it will be only for rich people, and the quantity will be much less." Government and industry officials suggest that the number employed in embroidery needs to fall by half or even three-quarters.

That is already happening. Many young women prefer the better pay and environment of hotel work. "Embroidery affects the eyes. You sit there and have no contact with people," says Mr Sousa Viola. Even established embroiderers now refuse to work on the most intricate designs.

Traditional export markets are finding cheaper sources. Italy, for example, used to take 75 per cent of the island's embroidery exports, but Chinese competition, which Madeirans say is of lower quality, has reduced that to 70 per cent. Baskets and furniture, which are made from willow without nails or glue, are also being undercut in their main market, the UK, by cheaper Chinese and Polish wickerwork.

Exports of handicrafts still bring in about Esc17m a year, twice the level of purchases by tourists. While counting on growth in tourism, the regional government is also studying ways of improving the export drive, says Mr Fernando Severino Fernandes, president of the handicrafts institute.

The institute, set up in 1978, runs small training programmes for young women in rural areas with a 75 per cent contribution to the cost from the EC Social Fund.

Conditions for the embroiderers have improved. Apart from annual pay increases, they are entitled to health care and a minimum pension at 62 in exchange for 2 per cent of their income. Productivity is encouraged with annual bonuses.

MADEIRA MANAGEMENT COMPANHIA LIMITADA

The Funchal office provides professional services to the legal and accountancy professions and is Madeira's leading management company with in-house lawyers and accountants.

Services include:

- Ready made Companies Lda & S.A.
- Administration of Investment Trading & Shipping Companies
- Domiciliation of Madeiran Companies
- Legal & Accountancy Support

We are seeking to develop our international client base and invite enquiries from professional firms and organisations interested in the use of Madeira for international tax planning. For our FREE explanatory 60 page colour brochure contact:

Dr. David Fiske de Gouveia BSc MBA

Managing Director

Madeira Management Companhia Lda.

Rua dos Murcias No. 68, P.O. Box 7,

9000 Funchal, Madeira, Portugal.

Tel: (351) 9120666 Fax (351) 9127144



BANCO ESPIRITO SANTO E COMERCIAL DE LISBOA



HEAD OFFICE

Av. Arriaga, 10, 1000-020 Lisboa, Portugal
Tel: (351) 21 73 00 00
Telex: 237 000 BESCL PT
Fax: 237 000 00 00

Local Branches, Commercial Manager

Luís Olavo Ferreira, Deputy Representative

Local Branches, Commercial Manager

SFO can compel answers

REGINA v DIRECTOR OF THE SERIOUS FRAUD OFFICE, EX PARTE SMITH
House of Lords (Lord Templeman, Lord Bridge of Harwich, Lord Ackner, Lord Lowry, and Lord Mustill); June 11 1992

THE SFO can compel a person who has been charged with fraud to answer questions and provide information for the purpose of a fraud investigation, and is not required to caution him.

The House of Lords so held when allowing an appeal by the Director of the Serious Fraud Office from a decision of the Divisional court of the Queen's Bench Division that the respondent, Mr A.P. Smith was not obliged to answer questions in a fraud investigation and must be cautioned first.

LORD MUSTILL said Mr Smith was the chairman and managing director of Wallace Smith Trust Co Ltd.

On April 30 1991, he was charged with being party to carrying on the company's business with intent to defraud creditors. On May 7, he was admitted to bail.

In June, he was served with formal notice by the SFO that he was required to answer questions or furnish information in matters relevant to a fraud investigation.

The notice stated: "Failure without reasonable excuse to comply with these requirements is a criminal offence."

The interview was to take place on June 26.

Mr Smith sought *certiorari* to quash the decision to seek to enforce compliance.

Pursuant to section 67 of the Police and Criminal Evidence Act 1984, the Secretary of State had issued a Code of Practice for the Detention, Treatment and Questioning of Persons by Police Officers.

By paragraph 10 of the Code, a person suspected of an offence must be cautioned before questions were put to him: "You do not have to say anything unless you wish to do so, but what you say may be given in evidence."

By paragraph 16.5, questions might not be put to a person after he had been charged

unless necessary to minimise harm to others or clear up ambiguity, or in the interests of justice. Before they were put he must be cautioned.

By section 2(2) of the Criminal Justice Act 1987, the SFO had power to "require" a person whose affairs were to be investigated to answer questions or furnish information.

By section 2(8), his statement might only be used in evidence against him on a prosecution for making a false or misleading statement, or (b) for some other offence in which he gave evidence inconsistent with the statement.

The expression "right to silence" did not denote a single right, but referred to a disparate group of immunities which differed in nature, origin, incidence and importance, and as to the extent to which they had been enshrined by statute. Distinct motives had caused those immunities to become embedded in the law.

The first motive reflected the common view that one person should so far as possible be entitled to tell another to mind his own business. Secondly, there was a long history of reaction against abuse of judicial interrogation.

Next, there was the instinct that it was contrary to fair play to put the accused in a position in which he was exposed to punishment whatever he did - if he answered he might condemn himself, and if he refused he might be punished.

Nobody could expect the police simply to cease work on the case and rely at trial only on the material revealed up to the moment of charging.

The Director's powers of investigation were concerned with the "affairs" of the suspect, and those must extend beyond the matters which caused the charge to be laid.

The second submission was that whatever the words of the Act might mean, they must be understood as qualified by a tacit exception, preserving the ancient right of silence.

The Divisional Court declared that before asking questions relating to an offence with which a person under investigation was charged, the SFO must inform him that he was not obliged to answer, but that if he did, what was said might only be used in evidence against him where he was charged with making a false or misleading statement, or where the answer was inconsistent with any evidence he might give at a later trial.

On the present appeal, counsel for Mr Smith had not

pressed either of the grounds on which the Divisional Court decided in his favour. - namely that the SFO was entitled to ask questions after charge but only after administering a fresh caution (see *ex parte Saunders* (1988) 138 NJ 145); and that the caution would be a reasonable excuse for refusal to answer within section 2(3) of the 1987 Act.

Counsel was right to take that course.

Either the Director was empowered to pose questions and compel an answer, or she was not. If she was, a caution which presupposed an answer could not be compelled would be a self-contradictory formality which Parliament could not have intended. If she had no powers of compulsion, after charge, the issuing of another caution made no difference.

For Mr Smith it was submitted first, that on the true interpretation of the statute, the investigation and hence the Director's compulsory powers, came to an end when Mr Smith was charged (see *A v HM Treasury* [1979] 1 WLR 1056).

The Director's powers under section 2(2) and (3) were to require the person to answer questions and furnish information or to produce documents, with respect to "any matter relevant to the investigation".

Once that was recognised the reasoning in Mr Smith's argument fell away. There was no reason to force on to section 2 an unspoken qualification with which it had nothing to do.

As a matter of interpretation, the Director's powers did not cease with regard to the questioning of a person under investigation when he was charged. The general provisions of the Code yielded to the particular provision of the 1987 Act in cases to which the Act applied. Neither history nor logic demanded that any qualification of what Parliament had clearly enacted ought to be implied.

The appeal was allowed.

Their Lordships agreed.

For Mr Smith: Andrew Collier QC and David Hood (Gardiner).

For the SFO: Sidney Kenbridge QC and Nigel Fleming QC (Treasury Solicitor).

permitted by the Code.

That large implication was said to be justified because Parliament must have intended to preserve the long-standing immunity against questioning after charge.

The argument was unconvincing.

First, the notion that the moment of charging marked a watershed in the relationship between suspect and police was not strictly accurate since the duty to abstain from questioning ceased as soon as the officer considered there was sufficient evidence for a prosecution to succeed, and there might then be an interval before the decision to charge.

Secondly, this particular immunity was much less ancient than other rights of silence. It appeared to reflect a practice developed in the latter part of the 19th century, to abstain from questioning not after charge, but after the suspect had been taken into custody.

Paragraph 16.5 of the Code was not directly linked to the ancient and deep-rooted privilege against self-incrimination.

That privilege aimed to protect all citizens against being compelled to condemn themselves. It was in essence a development of the law relating to the admissibility of confessions.

Once that was recognised the reasoning in Mr Smith's argument fell away. There was no reason to force on to section 2 an unspoken qualification with which it had nothing to do.

As a matter of interpretation, the Director's powers did not cease with regard to the questioning of a person under investigation when he was charged.

There was a strong presumption against interpreting a statute as taking away the right of silence, but statutory interference with the right was almost as old as the right itself.

If Mr Smith was to succeed he must show a qualification to be implied into section 2(3), that nothing in the Act should require the person under investigation to furnish information with respect to any suspected offence for which he had been charged, except to the extent

caused by the charge.

The appeal was allowed.

Their Lordships agreed.

For Mr Smith: Andrew Collier QC and David Hood (Gardiner).

For the SFO: Sidney Kenbridge QC and Nigel Fleming QC (Treasury Solicitor).

Rachel Davies

Barrister

Sperryn adds his voice to London chamber



It took Simon Sperryn, chief executive of the Manchester Chamber of Commerce, two weeks to complete the negotiations which led to yesterday's announcement that he is to become chief executive of the London Chamber of Commerce and Industry.

Sperryn who, apart from one short break in industry, has spent his entire working life working for a chamber, was approached at short notice to replace Malcolm Stephens, who is leaving the London chamber in September after 10 months. (See *Observer*, Page 27.)

Although the London chamber is larger than its Manchester counterpart - 3,500 members against 2,800 and 115 staff compared with 75 - many of the problems are the same. Asked about the most significant achievements of the Manchester chamber during his six-year tenure, Sperryn highlights the forging of links between schools and industry in a local "compact" and the creation of the Greater Manchester visitor and convention bureau to promote the area.

An amateur singer, Sperryn, 46, has also been chairman of the Manchester Camerata, a freelance chamber orchestra. He also lists drawing, riding and reading among his leisure interests.

Non-executive directors

Peter Hearne has been appointed part-time chairman of GEC AVIONICS, part of the GEC-Marconi defence company.

He joined Elliott Brothers (London), GEC Avionics' predecessor, in 1959.

He has held several senior posts in the company, most recently as president of GEC-Marconi's US operations, retiring from full-time service in April.

Richard Fortin at LORD RAYLEIGH'S DAIRIES.

Hugh Stewart, a former chief executive of Westland, at WELLMAN.

Terry James, retired chairman of Schering Holdings, at MTM.

Lord Lane of Horsell at RELIANCE SECURITY GROUP.

Paul Lever, chairman of Lionheart at BSM GROUP.

Albert Hargreaves at APOLLO METALS.

Michael Orr at MARSTON, THOMPSON & EVERSHED.

Sir Gordon Higginson, vice-chancellor of Southampton University, at BRITISH MARITIME TECHNOLOGY.

Michael Borlenghi as chairman at BRITISH FITTINGS GROUP.

Dennis Hughes at the CO-OPERATIVE BANK.



Attempts to rationalise this splintered business support network have had some success in Manchester. The 10 chambers of commerce in the north west of England and Wales are forming a federation with the ultimate prospect of a merger. This may prove more difficult in London where there are strong traditional rivalries between the local chambers.

Asked about the most significant achievements of the Manchester chamber during his six-year tenure, Sperryn highlights the forging of links between schools and industry in a local "compact" and the creation of the Greater Manchester visitor and convention bureau to promote the area.

An amateur singer, Sperryn, 46, has also been chairman of the Manchester Camerata, a freelance chamber orchestra. He also lists drawing, riding and reading among his leisure interests.

Harry Brown has been appointed md of CREDIT AND GUARANTEE INSURANCE.

Robert Van Giesen, an md of Chubb & Son Inc, has been appointed chairman of CHUBB INSURANCE COMPANY OF EUROPE.

Tom Carpenter is promoted from deputy chairman to become chairman of E.W. PAYNE, part of Sedgwick. Jonathan Gilbert is to become chairman of SEDGWICK ENERGY, and Derek Ford, its deputy chairman, is also md.

Merry-go-round at Laporte and ICI

The appointment merry-go-round at Laporte, the UK's second largest chemical group, continues, following the departure of two directors from Solvay, the Belgian chemicals group. The two companies recently dissolved their Interox joint venture.

Laporte's board meets today to confirm the appointment of Errol Menke (left) to the main board. The 38-year-old American will leave the US where he was chief executive of the hygiene and process chemicals division and take charge of the construction chemicals division. Menke, who joined the company in 1982, will be based in Luton and report to David Wilbraham, the chief operating officer.

At the same time, the board will also



confirm the appointment of Ray Knowland, president of the UK-based Chemicals Industry Association, as a non-executive.

The appointments also follow the resignation from Laporte's board last month of Hans Seidl, who is to become chairman of

Laporte GmbH in Germany, and chief executive of the organic chemicals division. Christopher Beasley was appointed last month as company secretary to replace Andrew Beekley who is taking up private practice.

Meanwhile at ICI, Paul Drechsler (right) has been appointed to the new post of regional vice-president of Imperial Chemical Industries' international operations in Latin America South. He also becomes president of ICI Brasil. Drechsler was previously a senior business manager at ICI's film business.

Adrian Bromley, Drechsler's predecessor, returns to the UK as business general manager of the chemical products operations.

FT FINANCIAL TIMES CONFERENCES

NORTH SEA OIL & GAS

- New Investment Challenges

6 & 7 July 1992, London

This topical conference will review North Sea activity, examine the current investment challenges facing companies operating in the North Sea and assess the outlook for the equipment and service supply industry. Speakers taking part include:

Dr Chris S Gibson-Smith
Chief Executive, Europe
BP Exploration Operating Company Limited

Mr Sam Laidlaw
Managing Director
Amerada Hess Limited

Mr Knut Aam
President & Managing Director
Phillips Petroleum Company Norway

Mr Peter D Gaffney
Senior Partner
Gaffney, Cline & Associates Ltd

Ms Judith Z Steinberg
Chairman
NOGEPA

Mr Edmund A Wallis
Chief Executive
PowerGen plc

A FINANCIAL TIMES CONFERENCE
in association with NORTH SEA LETTER and EUROPEAN OFFSHORE NEWS

Financial Times Conference Organisation
128 Jermyn Street, London SW1Y 4JJ
Tel: 071-925 2323 Fax: 071-925 2125 Telex: 27347 FTCONF G

Name _____
Position _____
Company/Organisation _____
Address _____

City _____
Post Code _____ Country _____
Tel _____ Tlx _____ Fax _____

Type of Business _____

FT FINANCIAL TIMES CONFERENCES

Please send me conference details

Please send me details on exhibiting

at the conference

HA

* Share prices can fall as well as rise.
Past performance cannot be relied upon as a guide to future performance.

Helping You Control Your World

© 1992 Honeywell Inc.

ARTS GUIDE

ARTS

Television/Christopher Dunkley

Socialism, and other old jokes

BBC2's new Thursday night series *Pandora's Box* has, according to its billing, a fascinating purpose: "To explore the cultural impact of 20th century society" using "archive clips from feature films, cartoons, and home-movies". Furthermore, the opening programme was fascinating in some ways, yet also deeply irritating because although it kept claiming to be about science and the failure of science, it was actually about socialism and the failure of socialism (or sometimes sociology and the failure of sociology).

The trap which the programme fell for itself was clear from the start when we were told "To those who began the revolution in Russia 75 years ago, science was a grand liberating force. They believed Karl Marx had discovered the scientific laws of society which they would now use to unlock the gates to a new world where everyone would be equal and free".

In that one paragraph science and politics have already been clumsily conflated, and semantically matters went downhill from there. The cynical might say that this seemed like the last gasp of the fellow traveller, desperately seeking to blame the dramatic failure of communism on poor old science because Soviet engineers and technocrats were involved in the Plan, and The Plan failed, science was blamed for the failure when it was actually state centralisation which was to blame.

Even if you reject the cynical reaction you are left with the depressing willingness of this programme to make common cause with the current frightening movement towards nationalism. It is one thing for Californian hippies and teenagers greenies to raise a cacophony of eco-habits and "new age" superstition, seeking to substitute astrology and aromatherapy for science (which, after all, simply means a rational approach to the unknown) but we expect something more level headed from BBC documentaries.

Among the 3,000 selections, old and new" in *Everybody's Book Of Jokes* on the shelf in my bathroom is this one: "I've read so much about the evils of drinking that I've decided to give up reading". That joke was told in the first edition of a

new series of *The Comedians* on ITV on Tuesday last week.

The cover of my edition of *Everybody's Book Of Jokes* says "Rector, Bills, Jests, Rhymes, Conundrums, Anecdotes, & Puns, London, Saxon & Co, Cloth Ed, Leather Ed, 120th Thousand". It was printed in 1990.

Those straws in the wind, identified here last week as the harbingers of the new, rougher age of market-driven competition in British television, keep on coming. This week we hear that Channel 4, the network for minorities, is to relaunch its breakfast show. And how will it fulfil that famous statutory requirement to "be different"? Will it differ from TV-am?

Not all the conclusions in last week's column were borne out this week, however. CA's new topical comment series *A Stab In The Dark* (don't say satire)



Bob Peck: up to his neck in meaty issues in *Natural Lies*

and BBC1 by concentrating on non-metropolitan material? No. Given television's current obsession with "youth", will it offer a service for the big and largely ignored growth area, the middle aged and elderly who have most of the disposable income that advertisers love? No.

What then? The producer will be Charlie Parsons, late of that archetypal youth series *The Word*, and the star presenters will be teen idol Bob Geldof and trendy youth presenter Paula Yates, one-time Penthouse model and, of course, Geldof's wife.

Before that arrives, some time in September, we shall be seeing the BBC's new soap opera, *Eldorado*. Though originally intended for the autumn season, this has been pulled forward to the first week in July in the hope, it is said, of avoiding it being swamped by all the other new autumn material. Not so long ago the BBC considered itself superior to the

or mention *TW3*) was considerably better second time round. David Baddiel even had a go at the medium of feminist comedy, with its endless repetition of "I just find male genitalia funny". After all the years of "little wifey" gags from this lot perhaps Baddiel could start a few about the vast capaciousness of feminist comics.

Time was when television drama meant either the single play or a good meaty serial running for 18 weeks or so. Now every broadcaster is said to want mini-series, so almost everything you see lasts for three or four hours. BBC1's *Natural Lies*, which ran across the last three Sunday evenings, lasted only 2 hours 45 minutes, but no doubt foreign broadcasters will strip it across the week in six half-hour slots, or over the weekend in two 90-minute slots.

It was one of those "Everyone's in league against me" stories with Bob Peck playing the man who, even with police,

sort of broadcaster that used soap to pull down the big ratings. Then, in 1985, came the twice weekly *EastEnders*, to be joined in 1988 by *Neighbours*, imported from Australia and shown twice weekly.

Now here comes *Eldorado*, with its famous film price tag, shot in a purpose-built hamlet in Spain and due for transmission on Mondays, Wednesdays and Fridays. This will take BBC1's soap output to 17 units a week and, if *Eldorado* is repeated, as seems likely, 20. Haystacks indeed.

Not all the conclusions in last week's column were borne out this week, however. CA's new topical comment series *A Stab In The Dark* (don't say satire)

ITV's four-hour drama *The Gulty* was shown on successive nights, wrapped around *News At 10*. I find this system with its half-hour compulsory news break annoying even though I would usually watch the news. I prefer my drama uninterrupted. On such occasions the question is whether it is really worth setting up the VCR to record all four bits given that, however careful you may be, some clown of a scheduler will ensure that one part, containing a crucial clue, will start early or end late and miss your tape.

This time the story was of a gay barrister (Michael Kitchen, world weary and exasperated as ever) who rapes a new young secretary just before being created the youngest judge in the country; like so much recent television drama it left a sour taste in the mouth. However, Colin Gregg's direction showed the sort of flair for urban nightscapes that we have come to associate with modern French cinema thrillers.

Time was when television drama meant either the single play or a good meaty serial running for 18 weeks or so. Now every broadcaster is said to want mini-series, so almost everything you see lasts for three or four hours. BBC1's *Natural Lies*, which ran across the last three Sunday evenings, lasted only 2 hours 45 minutes, but no doubt foreign broadcasters will strip it across the week in six half-hour slots, or over the weekend in two 90-minute slots.

It was one of those "Everyone's in league against me" stories with Bob Peck playing the man who, even with police,

or mention *TW3*) was considerably better second time round. David Baddiel even had a go at the medium of feminist comedy, with its endless repetition of "I just find male genitalia funny". After all the years of "little wifey" gags from this lot perhaps Baddiel could start a few about the vast capaciousness of feminist comics.

Time was when television

drama meant either the single play or a good meaty serial running for 18 weeks or so. Now every broadcaster is said to want mini-series, so almost everything you see lasts for three or four hours. BBC1's *Natural Lies*, which ran across the last three Sunday evenings, lasted only 2 hours 45 minutes, but no doubt foreign broadcasters will strip it across the week in six half-hour slots, or over the weekend in two 90-minute slots.

It was one of those "Everyone's in league against me" stories with Bob Peck playing the man who, even with police,

or mention *TW3*) was considerably better second time round. David Baddiel even had a go at the medium of feminist comedy, with its endless repetition of "I just find male genitalia funny". After all the years of "little wifey" gags from this lot perhaps Baddiel could start a few about the vast capaciousness of feminist comics.

Time was when television

drama meant either the single play or a good meaty serial running for 18 weeks or so. Now every broadcaster is said to want mini-series, so almost everything you see lasts for three or four hours. BBC1's *Natural Lies*, which ran across the last three Sunday evenings, lasted only 2 hours 45 minutes, but no doubt foreign broadcasters will strip it across the week in six half-hour slots, or over the weekend in two 90-minute slots.

It was one of those "Everyone's in league against me" stories with Bob Peck playing the man who, even with police,

or mention *TW3*) was considerably better second time round. David Baddiel even had a go at the medium of feminist comedy, with its endless repetition of "I just find male genitalia funny". After all the years of "little wifey" gags from this lot perhaps Baddiel could start a few about the vast capaciousness of feminist comics.

Time was when television

drama meant either the single play or a good meaty serial running for 18 weeks or so. Now every broadcaster is said to want mini-series, so almost everything you see lasts for three or four hours. BBC1's *Natural Lies*, which ran across the last three Sunday evenings, lasted only 2 hours 45 minutes, but no doubt foreign broadcasters will strip it across the week in six half-hour slots, or over the weekend in two 90-minute slots.

It was one of those "Everyone's in league against me" stories with Bob Peck playing the man who, even with police,

or mention *TW3*) was considerably better second time round. David Baddiel even had a go at the medium of feminist comedy, with its endless repetition of "I just find male genitalia funny". After all the years of "little wifey" gags from this lot perhaps Baddiel could start a few about the vast capaciousness of feminist comics.

Time was when television

drama meant either the single play or a good meaty serial running for 18 weeks or so. Now every broadcaster is said to want mini-series, so almost everything you see lasts for three or four hours. BBC1's *Natural Lies*, which ran across the last three Sunday evenings, lasted only 2 hours 45 minutes, but no doubt foreign broadcasters will strip it across the week in six half-hour slots, or over the weekend in two 90-minute slots.

It was one of those "Everyone's in league against me" stories with Bob Peck playing the man who, even with police,

or mention *TW3*) was considerably better second time round. David Baddiel even had a go at the medium of feminist comedy, with its endless repetition of "I just find male genitalia funny". After all the years of "little wifey" gags from this lot perhaps Baddiel could start a few about the vast capaciousness of feminist comics.

Time was when television

drama meant either the single play or a good meaty serial running for 18 weeks or so. Now every broadcaster is said to want mini-series, so almost everything you see lasts for three or four hours. BBC1's *Natural Lies*, which ran across the last three Sunday evenings, lasted only 2 hours 45 minutes, but no doubt foreign broadcasters will strip it across the week in six half-hour slots, or over the weekend in two 90-minute slots.

It was one of those "Everyone's in league against me" stories with Bob Peck playing the man who, even with police,

or mention *TW3*) was considerably better second time round. David Baddiel even had a go at the medium of feminist comedy, with its endless repetition of "I just find male genitalia funny". After all the years of "little wifey" gags from this lot perhaps Baddiel could start a few about the vast capaciousness of feminist comics.

Time was when television

drama meant either the single play or a good meaty serial running for 18 weeks or so. Now every broadcaster is said to want mini-series, so almost everything you see lasts for three or four hours. BBC1's *Natural Lies*, which ran across the last three Sunday evenings, lasted only 2 hours 45 minutes, but no doubt foreign broadcasters will strip it across the week in six half-hour slots, or over the weekend in two 90-minute slots.

It was one of those "Everyone's in league against me" stories with Bob Peck playing the man who, even with police,

or mention *TW3*) was considerably better second time round. David Baddiel even had a go at the medium of feminist comedy, with its endless repetition of "I just find male genitalia funny". After all the years of "little wifey" gags from this lot perhaps Baddiel could start a few about the vast capaciousness of feminist comics.

Time was when television

drama meant either the single play or a good meaty serial running for 18 weeks or so. Now every broadcaster is said to want mini-series, so almost everything you see lasts for three or four hours. BBC1's *Natural Lies*, which ran across the last three Sunday evenings, lasted only 2 hours 45 minutes, but no doubt foreign broadcasters will strip it across the week in six half-hour slots, or over the weekend in two 90-minute slots.

It was one of those "Everyone's in league against me" stories with Bob Peck playing the man who, even with police,

or mention *TW3*) was considerably better second time round. David Baddiel even had a go at the medium of feminist comedy, with its endless repetition of "I just find male genitalia funny". After all the years of "little wifey" gags from this lot perhaps Baddiel could start a few about the vast capaciousness of feminist comics.

Time was when television

drama meant either the single play or a good meaty serial running for 18 weeks or so. Now every broadcaster is said to want mini-series, so almost everything you see lasts for three or four hours. BBC1's *Natural Lies*, which ran across the last three Sunday evenings, lasted only 2 hours 45 minutes, but no doubt foreign broadcasters will strip it across the week in six half-hour slots, or over the weekend in two 90-minute slots.

It was one of those "Everyone's in league against me" stories with Bob Peck playing the man who, even with police,

or mention *TW3*) was considerably better second time round. David Baddiel even had a go at the medium of feminist comedy, with its endless repetition of "I just find male genitalia funny". After all the years of "little wifey" gags from this lot perhaps Baddiel could start a few about the vast capaciousness of feminist comics.

Time was when television

drama meant either the single play or a good meaty serial running for 18 weeks or so. Now every broadcaster is said to want mini-series, so almost everything you see lasts for three or four hours. BBC1's *Natural Lies*, which ran across the last three Sunday evenings, lasted only 2 hours 45 minutes, but no doubt foreign broadcasters will strip it across the week in six half-hour slots, or over the weekend in two 90-minute slots.

It was one of those "Everyone's in league against me" stories with Bob Peck playing the man who, even with police,

or mention *TW3*) was considerably better second time round. David Baddiel even had a go at the medium of feminist comedy, with its endless repetition of "I just find male genitalia funny". After all the years of "little wifey" gags from this lot perhaps Baddiel could start a few about the vast capaciousness of feminist comics.

Time was when television

drama meant either the single play or a good meaty serial running for 18 weeks or so. Now every broadcaster is said to want mini-series, so almost everything you see lasts for three or four hours. BBC1's *Natural Lies*, which ran across the last three Sunday evenings, lasted only 2 hours 45 minutes, but no doubt foreign broadcasters will strip it across the week in six half-hour slots, or over the weekend in two 90-minute slots.

It was one of those "Everyone's in league against me" stories with Bob Peck playing the man who, even with police,

or mention *TW3*) was considerably better second time round. David Baddiel even had a go at the medium of feminist comedy, with its endless repetition of "I just find male genitalia funny". After all the years of "little wifey" gags from this lot perhaps Baddiel could start a few about the vast capaciousness of feminist comics.

Time was when television

drama meant either the single play or a good meaty serial running for 18 weeks or so. Now every broadcaster is said to want mini-series, so almost everything you see lasts for three or four hours. BBC1's *Natural Lies*, which ran across the last three Sunday evenings, lasted only 2 hours 45 minutes, but no doubt foreign broadcasters will strip it across the week in six half-hour slots, or over the weekend in two 90-minute slots.

It was one of those "Everyone's in league against me" stories with Bob Peck playing the man who, even with police,

or mention *TW3*) was considerably better second time round. David Baddiel even had a go at the medium of feminist comedy, with its endless repetition of "I just find male genitalia funny". After all the years of "little wifey" gags from this lot perhaps Baddiel could start a few about the vast capaciousness of feminist comics.

Time was when television

drama meant either the single play or a good meaty serial running for 18 weeks or so. Now every broadcaster is said to want mini-series, so almost everything you see lasts for three or four hours. BBC1's *Natural Lies*, which ran across the last three Sunday evenings, lasted only 2 hours 45 minutes, but no doubt foreign broadcasters will strip it across the week in six half-hour slots, or over the weekend in two 90-minute slots.

It was one of those "Everyone's in league against me" stories with Bob Peck playing the man who, even with police,

or mention *TW3*) was considerably better second time round. David Baddiel even had a go at the medium of feminist comedy, with its endless repetition of "I just find male genitalia funny". After all the years of "little wifey" gags from this lot perhaps Baddiel could start a few about the vast capaciousness of feminist comics.

Time was when television

drama meant either the single play or a good meaty serial running for 18 weeks or so. Now every broadcaster is said to want mini-series, so almost everything you see lasts for three or four hours. BBC1's *Natural Lies*, which ran across the last three Sunday evenings, lasted only 2 hours 45 minutes, but no doubt foreign broadcasters will strip it across the week in six half-hour slots, or over the weekend in two 90-minute slots.

It was one of those "Everyone's in league against me" stories with Bob Peck playing the man who, even with police,

or mention *TW3*) was considerably better second time round. David Baddiel even had a go at the medium of feminist comedy, with its endless repetition of "I just find male genitalia funny". After all the years of "little wifey" gags from this lot perhaps Baddiel could start a few about the vast capaciousness of feminist comics.

Time was when television

drama meant either the single play or a good meaty serial running for 18 weeks or so. Now every broadcaster is said to want mini-series, so almost everything you see lasts for three or four hours. BBC1's *Natural Lies*, which ran across the last three Sunday evenings, lasted only 2 hours 45 minutes, but no doubt foreign broadcasters will strip it across the week in six half-hour slots, or over the weekend in two 90-minute slots.

It was one of those "Everyone's in league against me" stories with Bob Peck playing the man who, even with police,

or mention *TW3*) was considerably better second time round. David Baddiel even had a go at the medium of feminist comedy, with its endless repetition of "I just find male genitalia funny". After all the years of "little wifey" gags from this lot perhaps Baddiel could start a few about the vast capaciousness of feminist comics.

Time was when television

drama meant either the single play or a good meaty serial running for 18 weeks or so. Now every broadcaster is said to want mini-series, so almost everything you see lasts for three or four hours. BBC1's *Natural Lies*, which ran across the last three Sunday evenings, lasted only 2 hours 45 minutes, but no doubt foreign broadcasters will strip it across the week in six half-hour slots, or over the weekend in two 90-minute slots.

It was one of those "Everyone's in league against me" stories with Bob Peck playing the man who, even with police,

or mention *TW3*) was considerably better second time

FINANCIAL TIMES

Number One Southwark Bridge, London SE1 9HL
Tel: 071-873 3000 Telex: 922186 Fax: 071-407 5700

Wednesday June 17 1992

The choice of the Irish

THE PEOPLE of Ireland have never held so much power. Should they, like the Danes, reject the treaty on European Union in their referendum on Thursday, it would probably fail. But this makes their choice not only more important, but still more difficult. It is not now a choice between Ireland's being in the European Union and remaining outside it. It is between a European Union that might include 11 or even all 12 of the present members of the EC and either no such union or one far narrower in its membership.

Irish voters must be as clear as possible about the implications of their choice. What would happen to their country - and to Europe - if the current project for European Union were to fail?

Mr Albert Reynolds, the prime minister, has been apocalyptic. He has told the Irish people that rejection of the treaty "would put the whole future of European integration at risk and would also put a serious question mark over our place in Europe". Similarly, he has warned that "it is not realistic to think that we can reject the European Union treaty and still enjoy the benefits of full membership".

Yet it is not obvious why this hope must be unrealistic. Why should the EC not survive an Irish "no"? If it does survive, why should Ireland - a member in good standing just like Denmark - be excluded? Mr Reynolds' prophecies of doom should not be given complete credence.

Large stake

Nevertheless, they cannot be ignored, simply because Ireland's stake is so large. Ireland is the only poor country that benefits substantially from the Common Agricultural Policy. It receives a total transfer of some 6 per cent of its gross domestic product, not to mention six Irish pounds for every pound paid to the EC.

It would appear mad for the Irish to risk such sums. But while a "no" vote would risk such a loss, it would not ensure it. If the EC were to survive with Ireland still a member, but the project for union were to fail in its current form, Ireland would still benefit from existing EC policies.

What Ireland would lose would be the planned increases, particularly in the "cohesion fund".

So farewell then Neddy

NOTHING IN the turbulent lifetime of Britain's National Economic Development Office has surprised so much as the manner and timing of its abolition.

Had Neddy been despatched rather than mutilated by Mrs Thatcher and her Chancellor Nigel Lawson in 1987, no one would have wondered at the government's motives. As it is, with a more pragmatic prime minister in Downing Street and the most interventionist boss at the Department of Trade and Industry since 1979, there is much speculation about the temperature of the discussion which led to yesterday's announcement. Mr Michael Heseltine, after all, is on record as favouring a strengthened Neddy.

Ministers yesterday claimed there had been no disagreement, while some officials detected Treasury retaliation in advance of Mr Heseltine's timing to pump up the organisation. Still others observed cunning in the actions of the president of the Board of Trade in taking industry-government relations more firmly under his own wing.

There will, however, be few mourners at the passing of an organisation which has struggled for 30 years to find an art role in the British scheme of things.

Neddy began in 1962 as Harold Macmillan's answer to the French Commissariat du Plan, degenerated under the Wilson government to the slapstick incompetence of Labour's National Plan, before having its heart burned out by the failures of Labour's social contract and the attack upon the principle of even moderate northern European-style tripartism by Mrs Thatcher.

More vacuous

During the Thatcher years, the full National Economic Development Council met less frequently and spoke more vacuously. It was for the most part a true dialogue of the deaf, failing to exercise serious influence upon critical matters, such as pay-setting procedures, or even microeconomic concerns, like the crisis in training.

Even in its reduced state, however, the National Economic Development Office, the organisation's combined secretariat and think tank, continued to produce reports on supply side matters and

though the scale of those increases now looks uncertain. But if the Maastricht Treaty is ratified, Ireland expects to receive £6bn between 1994 and 1998 from the EC's structural and cohesion funds, compared to the £2bn it received between 1989 and 1990.

Lost transfers

Apart from the lost transfers, the other likely cost to Ireland would come via the effect on confidence in peripheral currencies. Ireland has made a heroic effort at economic convergence within the ERM. Consumer price inflation is down to 3½ per cent and, prior to the Danish vote, short term interest rates were less than 0.2 percentage points and long term rates less than a percentage point above German levels. Complete failure of the project for economic and monetary union would probably lead to wider differentials and higher real interest rates, even if the ERM itself were to survive.

Smaller transfers and higher interest rates: these are the most likely consequences of a "no" vote. If Ireland were forced out of the EC altogether, however, the losses would be far greater and not merely in budgetary and monetary terms. Ireland might then lose its access to the EC market as difficult and costly than expected.

Nevertheless, participation in ERM is itself not necessarily in Ireland's interest. The lower interest rates that are likely would help, as would the extra transfers. But Ireland's is a very different economy from those in the European core and the risks of an irrevocably fixed exchange rate are large. Without provision for substantial transfers to offset unforeseen economic shocks, participation in ERM would be a gamble.

Irish voters must recognise that a "no" vote is likely to end concerted moves towards European Union. For Ireland itself, the economic consequences of such a vote would depend largely on whether it could remain part of a still healthy EC: to be outside the EC would be a disaster; to be inside the EC, but not in ERM, need not be as great a disaster. The prime minister probably exaggerates how stark the choice facing the Irish people is. But of its importance for Ireland and for Europe there can be little doubt.

on individual industrial sectors. At their worst, these reports resembled lobbying briefs by trade associations; at their best, they provided well-researched conclusions which influenced the industrialists and trade union leaders who had co-operated in their construction.

Treasury's grasp

It was not clear from Mr Heseltine's words yesterday how he sees the post-Neddy world. There will be no more regular formal meetings, no comment on macroeconomic matters now again securely in the Treasury's grasp and probably, he suggested, not much dialogue with trade unionists. He will, however, talk to business as he thinks fit and is re-organising his department along more sectoral lines which may well increase the effectiveness of this process.

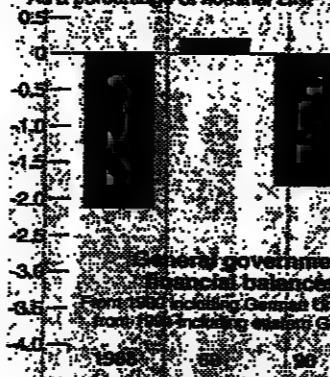
Two main drawbacks are immediately visible. The new arrangements will be conducted in the privacy of Mr Heseltine's salon and so research will presumably be carried out by or at the behest of the government machine and will be published if and when it suits government. This is a small but noteworthy step away from more open government and pluralistic thinking and one which will need to be remedied. The case for an independent council of economic advisers, a German-style panel of "wise men" and/or an independent central bank equipped to provide relief from the errors which have characterised the Treasury's judgment in recent years is stronger than ever now that Neddy is to die.

Second, by avoiding the involvement of organised labour in its deliberations, Mr Heseltine's endeavours will be denied the possibility of that commonality of purpose which Neddy has sometimes fostered. Managers, of course, bear the main responsibility for communicating with their companies' employees. But the British economy remains one bedevilled by delusion, not least in the area of pay.

Neddy may well have been something of a pantomime cart horse in the 30-year war to establish a British economy capable of low inflation and steady growth, but the load it was born to pull is still there.

Germany's deficits

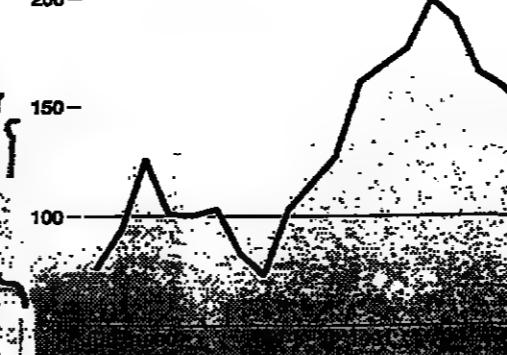
As a percentage of nominal GNP



Source: Bundesbank

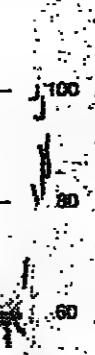
...eastern infrastructure investment...

Construction orders in the new Lander



...but not manufacturing output

Manufacturing output in the new Lander



Source: Bundesbank

Germany is trying to reconcile affluence and sacrifice, says Peter Norman

Arriving in Frankfurt, Germany, there is little to suggest that much is amiss in Europe's biggest industrial democracy.

The taxi from the airport is a top-of-the-range BMW 7 series. Poking above the modern skyscrapers that gave the city its nickname of "Mainhattan" is a pencil-shaped building taller than London's Canary Wharf that is nearly fully let. Department stores lure shoppers with ground-floor displays of gold jewellery and French perfumes rather than racks of modestly priced clothing as in previous years.

But Germany is experiencing problems. The recent wage conflict, which ballooned into an 11-day strike of public-service workers, upset the nation's social consensus and damaged its image abroad. The coalition in Bonn is in disarray. The Bundesbank's latest monthly report, published yesterday, shows how unification is much more difficult and costly than expected.

Germany has become a land of mixed fortunes. Huge transfer payments from public budgets in the west to consumers in the east have fostered private affluence and administrative despair. While supporting eastern living standards and production, in the west they have resulted in large and growing budget deficits and raised the question of how far Germany is capable of dealing with its problems.

A recent visit to Frankfurt, Leipzig, Dresden and Bonn, revealed the contrast between the west Germany of 20 years ago and today's unified country, but it raised more questions than answers.

Germany has changed greatly and not just because of unification. Some of the legendary discipline is still apparent, notably in the curiously reluctance of people to defy red signals at pedestrian crossings when there is no traffic. But recent tensions, such as the public-sector strike, show how western Germany has ceased to be a model of Stakhanovite effort and highlight its difficulties in reconciling its affluence with the sacrifices required to absorb the new eastern Lander.

As always, it is wrong to judge the nation by Bonn, the capital. Bonn, with its peculiar population mix of politicians, bureaucrats, diplomats and journalists, has been a hotbed of rumour and a fertile breeding ground for neuroses. It may be, as some long-resident observers maintain, that Chancellor Helmut Kohl's coalition of right-wing Christian parties and liberal Free Democrats is near collapse.

The handicaps facing the old industrial companies of eastern Germany are also great. They have lost their markets in the former Comecon trading area, been savaged by west German competition and obliged to pay wages approaching western levels. Mr Hans-Jürgen Alt, general manager of the Saxon Industry Federation and another recent arrival from the west, says his members' unit wage costs are twice those in the west.

Nor, so far, has there been any strong inflow of private investment to upgrade industrial productivity.

The Federal Economics Ministry in

after almost 10 years in office. While unsettling, this does not yet spell gloom for the entire country.

Indeed, Mr Klaus Friedrich, a senior economist in the Frankfurt headquarters of Dresdner Bank, maintains that foreigners rather than Germans are the ones now falling prey to "angst" about the state of Germany. Unification has created tensions and statesmanship is in short supply, he admits. But unification, although a shock, will be successfully managed. "It is like a python that has swallowed a sheep. It takes time to digest," he says.

A few hundred kilometres to the east, in Dresden - the bank's original home - gritty determination rather than confidence seems to be the order of the day. "Things are much worse than we expected," explains Mr Josef Höss, who has moved from Bavaria to be head of finance in the city administration. "But basically we should and can be optimistic. Dresden and Saxony have economic potential despite 40 years as part of east Germany."

But Mr Höss and his fellow city leaders have to overcome daunting difficulties to realise this potential. Holding up investments are 40,000 claims for restitution or compensation from former property owners in the city and he has only 80 officials to clear the backlog. The monotonous blocks of flats near his office are a constant reminder of the city's sub-standard housing stock. Dresden's infrastructure is inadequate even a properly managed rubbish dump is lacking.

The handicaps facing the old industrial companies of eastern Germany are also great. They have lost their markets in the former Comecon trading area, been savaged by west German competition and obliged to pay wages approaching western levels. Mr Hans-Jürgen Alt, general manager of the Saxon Industry Federation and another recent arrival from the west, says his members' unit wage costs are twice those in the west.

Indeed, the public-sector workers' strike showed how far Germany's powerful trade unions are from accepting sacrifice. The counterpart to the social peace and consensual industrial relations that characterise the outsiders' view of Germany has been the system's capacity to deliver steadily rising living stan-

dards. Any upset in this routine has invariably resulted in a struggle over how to share out the national cake and the recent strike action was no exception to this rule.

The unwillingness of west Germans to shoulder the cost of union puzzeled and hurt Mr Helmut Kohl, the chancellor. With hindsight, analysts agree that the government was wrong to create the impression that unification would be the tax-payer's little or nothing.

Some pundits believe the absence so far of solidarity between west and east reflects a more deep-seated problem of generational change, accentuated by the hedonistic nature of western German society.

According to Mr Meinhard Miegel, the director of the Institute for Economic and Social Research, a right-of-centre think tank in Bonn: "You are dealing with a society in western Germany in which ideas of patriotism have been deliberately de-emphasised over many years. It is difficult, therefore, for the government to play the patriotic card and tell west Germans why they must give something up."

But is this picture of a spoilt nation unwilling to cope with unforeseen problems universally applicable? Will German unification act as a running sore on the nation's polity and economy for decades to come? Or will Germany shake off its current malaise and succeed in a sense of unification?

There are some hopeful pointers:

- The new Lander are attracting a small but dedicated elite of officials and administrators from the west. People like Messrs Alt and Höss and Mr Rüdiger Thiele, who gave up a senior position in the federal chancery in Bonn to become state secretary in the Saxon economics ministry, are prepared to put up with less comfortable surroundings and long hours of work to help rebuild eastern Germany.

- Closer analysis of recent wage settlements suggests the struggle to share the national wealth is becoming less intense. Although high at 5.4 per cent, the public-service workers' settlement was well below earlier demands for double-digit pay

increases. The powerful IG Metall union's 21-month deal for 4m engineering workers was notable for including a 3 per cent wage increase covering the final nine months.

- Although companies in the east face a huge cost burden because the trade unions insist that they must bring their wage levels up to western levels by 1994, there are signs of a more pragmatic approach at local level. Mr Zschopau, a Dresden engineering company, where the local IG Metall branch has agreed that its workers should accept a temporary 10 per cent pay cut on the understanding that they will be paid the money, if and when the company makes a profit.

In Saxony, at least, there are hopes that private investment will pick up after a slow start. Some large plants, such as a new Volkswagen works in Zwickau due for completion in 1994, will encourage component suppliers. The region, unlike some other parts of the former east Germany, has a strong industrial tradition with a well-educated and hard-working labour force. While Saxony cannot offer low wages - unlike nearby Poland and Czechoslovakia - it has political and economic stability.

Psychologically and financially, much will depend on the ability of the Bonn government to cut its deficits. After two years of fiscal laxity, Mr Theo Waigel, the finance minister, is finalising plans for an austere budget to be announced early in July. By cutting spending sharply the government would show leadership. But such belt-tightening can only succeed if the west German public accepts that unification will mean lower or slower-growing living standards for many years through wage restraint and reduced public spending.

Meanwhile, estimates of the time needed to solve the problems of unification grow daily. Optimists now say adjustment could take 10 years. Others, including Mr Miegel, suggest that 20 or 25 years are necessary to bring the new Lander up to western German standards.

Chancellor Kohl and his embattled coalition must gain general acceptance of such unpalatable prospects before Germany's next national election in 1994. On the evidence of a recent visit, Germany's ruling class of officials, politicians and businessmen seems in no doubt that the country will ultimately make a success of unification. But so far there are only limited signs that the German public has the necessary patience to see the changes through.

PERSONAL VIEW

Boundaries of fair play

By David Butler

On Monday, the House of Commons gave a second reading to the Boundary Commissions Bill. The Home Secretary describes it as a desirable piece of administrative tidying up and it is not being officially opposed but some Labour MPs consider it a shameless gerrymander intended to decide the next general election.

Mutual agreement was behind the original rules for boundary-drawing in 1947. But those rules have proved unsatisfactory. Mutual agreement was, to some degree, behind their modification in 1968. And in 1948, and again in 1969, it was the Labour party that, unilaterally, engaged in what the Conservatives each time called a shameless gerrymandering by altering or delaying the commissioners' recommendations.

There are four boundary commissions, one each for England, Scotland, Wales and Northern Ireland. Since 1968 they have been required to recommend a new set of boundaries to the House of Commons at intervals of not more than 15 years. Mr Kenneth Clarke wants to change the term to 12 years to ensure that the current revision is complete by December 31 1994, leaving the prime minister free to call an election at the moment when the economy is at its most favourable in the fourth or fifth year of this parliament.

In last month's general election, successful Conservative candidates had on average 71,094 electors in their constituencies; Labour MPs had 61,546. A revision of boundaries that aims to equalise constituency size will necessarily cost Labour several seats. Labour city centres have depopulated; Conservative suburbs grow. Despite some whistling

in the wind by Mr Roy Hattersley and Walworth Road, it seems certain that Labour will lose between 10 and 20 seats - making a difference of between 20 and 40 to the majority in parliament. It is easy to see why the Conservatives are eager for the change and why some people are eager to obstruct it. When a government has an overall majority of 21 (or less after by-elections) a straight addition of 30 or so will look like a welcome bonus when the dissolution comes.

There is an administrative case for reforming the current arrangements quite apart from the partisan one. The existing procedures are cumbersome. The 1983 redistribution took more than seven years to complete: the new boundaries that came into force in June 1983 were based on registration figures compiled in October 1975. The delay produced anomalies in constituency size. In Australia in 1984, it took only seven months to redraw the political map, turning 125 constituencies into 148 with full judicial bearing for any objections to the changes. But in the UK, boundary commissioners have been unpaid and the High Court judge at their head is only allowed one day every six

Edward Mortimer

End this Maastricht agony

Ireland should follow Denmark and reject the treaty – because it is not federalist enough

FOREIGN AFFAIRS

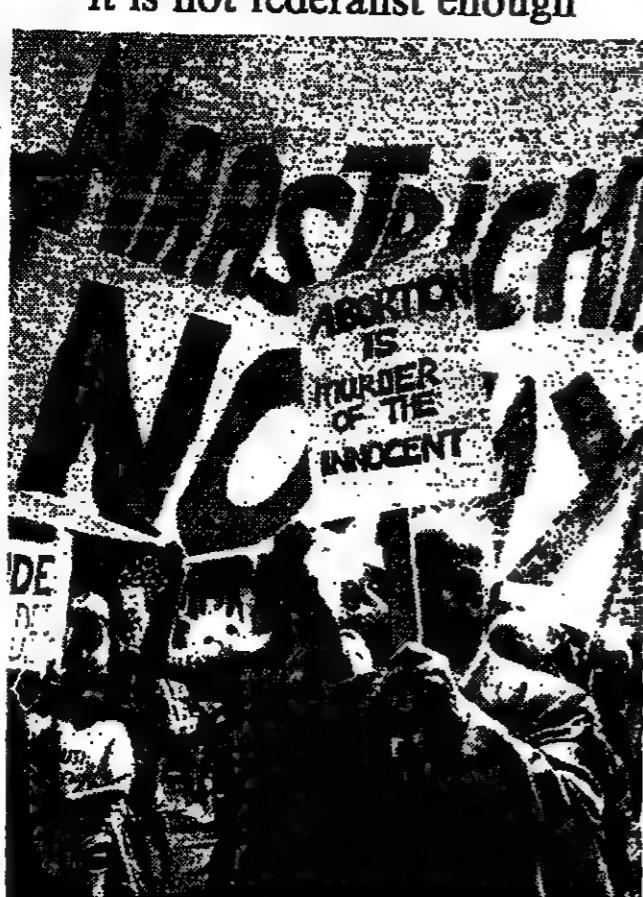
Jokes based on national stereotypes are usually in bad taste, and English jokes about the Irish are among the worst. Yet it has to be said that the Irish bishops in advising their flock how to approach tomorrow's referendum on the treaty of Maastricht have lived up to English expectations. Their argument can be summarised as follows:

- 1 "The substantive and fundamental issue is the right to life of the unborn child."
- 2 This will, whatever the outcome of tomorrow's vote, have to be settled by another referendum on a new amendment to the Irish constitution.
- 3 If Maastricht is approved, such an amendment may be ineffective.
- 4 If Maastricht is rejected, the issue will remain unresolved. So decide for yourselves.

I am not a bishop, nor even a Roman Catholic, but I think I can do better than that. The issue of the unborn child – unquestionably important though it is – has nothing to do with the case. The Irish government itself took great care to ensure that that would be so, by persuading its 11 partners to accept a protocol saying that nothing in the treaty should be interpreted as overriding the provisions of the Irish constitution on that matter.

Since then, Irish public opinion has been thrown into turmoil by the case of the 14-year-old rape victim. At the time most people in Ireland seemed to feel that she should be allowed to go abroad to have an abortion, and that if Maastricht guaranteed the right of European Community citizens to travel within the EC, then Irish citizens should not be excepted. Bowing to this wave of public feeling, the Irish government asked its partners to rescind the protocol, only to be told that as part of the treaty it was carved in letters of stone and could not be changed.

But that whole argument was based on a false premise. The right of EC nationals to be admitted to each other's countries is already guaranteed by the Single European Act, and the right of Irish citizens to leave the republic if they so wish is not dependent on anything to do with the EC at all. It is guaranteed by the European Convention on Human Rights, which binds all members of the Council of Europe. And since the Irish Republic forms a passport union with the UK, there is in any case no way to stop Irish citizens from going to the UK if they so wish, unless by subjecting them to preventive arrest, which would surely infringe their rights under other



Abortion anger: the argument is based on a false premise

articles of the constitution.

Finally, the Irish supreme court decided that the rape victim could legally have an abortion even within the republic, in spite of the constitutional prohibition, on the grounds that her life was in danger. This decision had nothing to do with Maastricht, and there is nothing in Maastricht that would prevent the constitution being amended to close this loophole, if that is what the Irish electorate really wants.

So, pace the bishops, tomorrow's referendum is not about the rights of the unborn child. In fact, legally it may turn out to be about nothing at all, since voters are being asked to ready a treaty which

so many reputations are involved, that some even more grotesque fudge might be dreamt up to rescue the treaty

become unavoidable. If on the other hand the Irish vote "yes", there is still a chance that some way will be found of salvaging the treaty, either by so sugarcoating it with interpretative declarations on subsidiarity that the Danes can be persuaded to change their minds, or by working out some legal fix which would enable 11 members to implement the treaty, while Denmark's reservations with them continue to be governed by the pre-Maastricht rules.

Personally, being now more a lawyer than a bishop, I very much doubt if either of these devices would work. But Maastricht itself is such a monumental fudge, and so

can only come into force if ratified by all 12 member states, and one of them has already rejected it.

Politically, however, it is very important. If the Irish voters follow the example of their Danish counterparts, Maastricht will be politically as well as legally dead. It is inconceivable that the other 10 member states will soldier on with the battle to ratify a treaty that two have already rejected. Renegotiation will have

many powerful people have invested so much of their reputations in it, that one should not rule out some even more grotesque fudge being dreamt up to rescue it.

So, bishop or no bishop, I hope the Irish voters will find the courage to strike the coup de grace, and put Maastricht out of its agony. Saying that will probably lose me quite a few good friends, who thought of me – rightly – as a fellow "European"; and will win me a few enemies, who thought of me – rightly – as a fellow "European".

John Stevens MEP

Chairman, European Monetary Institute

Editor, *Monetary union and the political dimension*

Editor, *Essential Britain*

Editor, *History in the Making*

Editor, *Comparative politics*

Editor, *Letter-writing through the ages*

Editor, *220*

Editor, *75000*

Editor, *for your copy of*

Editor, *History in the Making*

Editor, *Comparative politics*

Editor, *Letter-writing through the ages*

Editor, *220*

Editor, *75000*

Editor, *for your copy of*

Editor, *History in the Making*

Editor, *Comparative politics*

Editor, *Letter-writing through the ages*

Editor, *220*

Editor, *75000*

Editor, *for your copy of*

Editor, *History in the Making*

Editor, *Comparative politics*

Editor, *Letter-writing through the ages*

Editor, *220*

Editor, *75000*

Editor, *for your copy of*

Editor, *History in the Making*

Editor, *Comparative politics*

Editor, *Letter-writing through the ages*

Editor, *220*

Editor, *75000*

Editor, *for your copy of*

Editor, *History in the Making*

Editor, *Comparative politics*

Editor, *Letter-writing through the ages*

Editor, *220*

Editor, *75000*

Editor, *for your copy of*

Editor, *History in the Making*

Editor, *Comparative politics*

Editor, *Letter-writing through the ages*

Editor, *220*

Editor, *75000*

Editor, *for your copy of*

Editor, *History in the Making*

Editor, *Comparative politics*

Editor, *Letter-writing through the ages*

Editor, *220*

Editor, *75000*

Editor, *for your copy of*

Editor, *History in the Making*

Editor, *Comparative politics*

Editor, *Letter-writing through the ages*

Editor, *220*

Editor, *75000*

Editor, *for your copy of*

Editor, *History in the Making*

Editor, *Comparative politics*

Editor, *Letter-writing through the ages*

Editor, *220*

Editor, *75000*

Editor, *for your copy of*

Editor, *History in the Making*

Editor, *Comparative politics*

Editor, *Letter-writing through the ages*

Editor, *220*

Editor, *75000*

Editor, *for your copy of*

Editor, *History in the Making*

Editor, *Comparative politics*

Editor, *Letter-writing through the ages*

Editor, *220*

Editor, *75000*

Editor, *for your copy of*

Editor, *History in the Making*

Editor, *Comparative politics*

Editor, *Letter-writing through the ages*

Editor, *220*

Editor, *75000*

Editor, *for your copy of*

Editor, *History in the Making*

Editor, *Comparative politics*

Editor, *Letter-writing through the ages*

Editor, *220*

Editor, *75000*

Editor, *for your copy of*

Editor, *History in the Making*

Editor, *Comparative politics*

Editor, *Letter-writing through the ages*

Editor, *220*

Editor, *75000*

Editor, *for your copy of*

Editor, *History in the Making*

Editor, *Comparative politics*

Editor, *Letter-writing through the ages*

Editor, *220*

Editor, *75000*

Editor, *for your copy of*

Editor, *History in the Making*

Editor, *Comparative politics*

Editor, *Letter-writing through the ages*

Editor, *220*

Editor, *75000*

Editor, *for your copy of*

Editor, *History in the Making*

Editor, *Comparative politics*

Editor, *Letter-writing through the ages*

Editor, *220*

Editor, *75000*

Editor, *for your copy of*

Editor, *History in the Making*

Editor, *Comparative politics*

Editor, *Letter-writing through the ages*

Editor, *220*

Editor, *75000*

Editor, *for your copy of*

Editor, *History in the Making*

Editor, *Comparative politics*

Editor, *Letter-writing through the ages*

Editor, *220*

Editor, *75000*

Editor, *for your copy of*

Editor, *History in the Making*

Editor, *Comparative politics*

Editor, *Letter-writing through the ages*

Editor, *220*

Editor, *75000*

Editor, *for your copy of*

Editor, *History in the Making*

Cost-effective vans and trucks from 2 to 20 tonnes, all with unrivalled Back-Up
PERFECT FOR TODAY'S FINANCIAL TIMES

FINANCIAL TIMES

Wednesday June 17 1992

Watches

of Switzerland

The World's Premier Watch Specialist
Established 1850 - Emporium of the British Isles
For nearest showroom location telephone 0750 415 871
Agents for the major Swiss brands including
ROLEX • PATEK PHILIPPE • BELL & CHOPARD • TAG HEUER

Waigel backs plan to put back production of European fighter Germans may delay EFA decision

By Quentin Peel in Bonn

A COMPROMISE plan to keep Germany in the European Fighter Aircraft project could see a delay in aircraft production to allow time for Bonn's budget crisis to ease.

Proponents of the scheme in Britain and Germany hope to put off the final decision. This was to have been taken either next week, when the parliamentary parties of the ruling coalition meet, or on July 1 when next year's budget must be agreed in cabinet.

The overwhelming political consensus, however, remains opposed to the sophisticated fly-by-wire fighter, seen as a symbol of conspicuous defence consumption rendered obsolete by the end of the Cold war.

The idea of postponing a decision, understood to be backed by

Mr Theo Waigel, the finance minister and a supporter of the EFA, would be to include a budget line for the project, but to allocate no money to it.

Some DM100m (\$62m) is proposed to be included next year in preparation for full production of the aircraft.

A similar idea was put forward by British MPs visiting Bonn yesterday to lobby for the EFA, which is being jointly developed by Britain, Germany, Italy and Spain.

They suggested that full production could be delayed to allow a "pre-production" phase to go ahead. This would not require a final commitment by Bonn to take the aircraft.

"Discussions are going on whereby the decisions regarding the production phase can be put off," Mr Keith Mans, a British Conservative MP, and secretary

of the all-party aviation group in the House of Commons, said.

Germany was not proposing to pull out of the development phase of the aircraft, for which it had already allocated DM55m up to 1999, he said.

He detected a growing feeling in Bonn that, having paid the development costs, it would be absurd for Germany to pull out of full-scale production.

Supporters of the fighter admit that the choice is between a German decision to pull out of the project in the coming weeks, or a postponement of decision for at least a year.

They see no real possibility of the German government giving its approval, with the latest public opinion poll showing that more than 84 per cent of the population oppose buying the fighter for the Luftwaffe.

At the Berlin International

aerospace exhibition this week, Mr Waigel made an appeal for a calm assessment of the EFA project.

He warned against "laying waste" Germany's defence aerospace industry with an instant decision to pull out of the European fighter scheme.

The three political parties in the ruling coalition will meet on June 23 to produce a recommendation, with Mr Waigel's Christian Social Union fighting a furious rearguard action to save it.

A draft budget must be presented to the German cabinet on July 1.

By including an "empty line" for the EFA, Mr Waigel might succeed in putting off the final decision to pull out of the project, in spite of the expected recommendation to do so by Mr Volker Rühe, Germany's new defence minister.

UK announces abolition of tripartite economic council

By Philip Stephens and Michael Casson in London

THE UK government yesterday severed its last link with the consensual approach to economic management of the 1960s and 1970s by announcing the abolition of the National Economic Development Council.

Mr Norman Lamont, the chancellor, said the tripartite body, first established by Mr Harold Macmillan, then prime minister, in 1962 to encourage government, industry and trades unions to set a framework for economic policy, would be wound up at the end of this year.

In a parallel announcement Mr Michael Heseltine, the president of the board of trade, said his department would restructure its links with industry, taking on some of the work now done by the NEDC's sectoral working parties - known as little Neddies.

Some of the organisation's 100-strong staff will be offered posts at the Department of Trade and Industry and elsewhere in Whitehall but most face redundancy.

Mr Heseltine said his proposals - details will be announced before the parliamentary recess next month - would lead to "a

more direct and more effective relationship" between the DTI and the industries it sponsored.

He made clear, however, that he did not envisage any role for the trade unions in his new approach to maintaining a dialogue with industry. "I do not see the trade union part of the NEDC organisation being built into the relationship we have."

Speaking in the House of Commons, Mr Lamont said the National Economic Development Office and its governing council, the NEDC, no longer reflected the "needs and realities of the British economy".

He stressed that the government was determined to maintain close links with industry but not in the "highly publicised and highly politicised" forum provided by the NEDC. Emphasising the government's sole charge of macro-economic policy, he added: "The age of corporatism must be put firmly behind us."

That view was reinforced last night by Mr John Major, the prime minister, who used a lengthy policy speech to insist that there could be no return to the "corporatist days". Mr Major told the Adam Smith Institute, the rightwing think tank, that

his government would continue to take the state out of the market-place.

Industrial organisations shed few tears at the passing of the NEDC, which had its heyday in the early 1970s but which saw its role progressively diminished by Thatcherite economic policies during the 1980s. Some business leaders, however, expressed concern about the future of the detailed work carried out by the NEDC working parties.

Mr John Smith led the Labour party's attacks on what he called an "act of industrial vandalism" which underlined the government's indifference to the future of manufacturing industry.

Mr Lamont, who has long been a critic of the set-piece confrontations between government and trades unions which have characterised NEDC meetings, decided that it should be wound up.

But in what was seen as a political compromise with Mr Heseltine it was agreed that some functions should be preserved.

Background, Page 19
Editorial Comment, Page 18
Observer, Page 19

EC central bank chiefs put on a brave face

By Peter Marsh in Brussels

IT WAS brave faces all round this week among Europe's central bank governors.

Threatened with the premature demise of their pet project - European economic and monetary union - they responded by sowing the seeds for future squabbles of undreamed dimensions by establishing a working group to consider the design of pan-Euro bank notes.

The emotive subject of whose faces should appear on the notes - to be used assuming Europe moves as planned to a single currency by the end of the century - is likely to be considered by the group.

That could lead to grave differences among member states on whether, for example, Marie Curie, Goethe or Isambard Kingdom Brunel should be given pride of place.

One official of the Basic-based committee of EC central bank governors stressed yesterday that the initial task would be to examine technical questions, such as their potential use in automatic cash machines, and anti-counterfeiting measures.

But this business-as-usual approach could not dispel the difficulties ahead for Euro.

In a tortuous speech Mr Krik Hoffmeyer, governor of the Danish central bank, described how the entire project could quite easily draw to a close.

After his presentation, other governors closed ranks, noting the difficulties but deciding to carry on with technical preparations - chiefly for the European Monetary Institute, due to start in 1994 with the job of overseeing the move to full union.

But one banker said: "We don't know where to go from here." Others were more optimistic. Mr Lamberto Dino, deputy governor at the Bank of Italy, said: "Euro will not be born out of a clear sky. I am confident it will be refurbished with a new treaty."

Mr Wim Duisenberg, governor of the Netherlands Central Bank, thought Euro in its planned form would probably still go ahead, though perhaps with only a small number of countries.

But another central banker said: "I don't see how Euro can work without political union as well. Before the Danish decision, I would have given Euro a 50 per cent chance of coming off in a majority of EC nations by the end of the century - now I'd put the probability at 10 per cent."

Mr Horst Boekelmann, economic adviser at the Bank for International Settlements and a former Bundesbank official, said: "It seems to me you just can't proceed as though nothing has happened. If Euro is too big an undertaking to force it on people, if you push too strongly, you may make things worse and have a less, rather than a more, united Europe."

For now, central bankers can just take comfort in that if Euro is scuppered, some of their work will have strengthened the system of pegged currencies fixed by the European exchange rate mechanism.

Call for publication of secret report on Maxwell companies

By Norma Cohen and Raymond Snoddy in London

MR JOHN MAJOR, the UK prime minister, will today be called on to publish a confidential report on the regulatory supervision of companies headed by the late Robert Maxwell.

The request will come from Mr Frank Field, the opposition Labour MP who is leading the campaign for compensation for pensioners of the Maxwell companies.

The secret report produced by Imro, the self-regulatory body for the British fund management industry, is critical of its own performance over the Maxwell affair and the professional advisers who were in a position to warn regulators.

Mr Field, chairman of the parliamentary select committee on social security which held hearings on the Maxwell affair, will deliver a letter to the prime minister today.

The Imro report has already

been sent to the Securities and Investments Board, the US-based investment house, Coopers & Lybrand, BIM's auditor, said it acted properly in approving the accounts.

The report is mainly critical of Imro's own failure to concentrate on companies of high risk.

But it also points out that the trustees, directors and a range of professional advisers, including auditors, failed to alert regulators to irregularities dating as far back as two years before Mr Maxwell's death.

Among other things, liquidators to the Maxwell empire are examining the audited report for the year to April 1990 of Bishopsgate Investment Management, the Maxwell-owned company which managed the pension funds of other Maxwell companies.

The last audit of the pension funds was for the period ending in April 1990. Most of the eventual losses of £448m appear to have happened after that date.

That report notes a share-lending agreement between BIM

and Lehman Brothers, the US-based investment house, Coopers & Lybrand, BIM's auditor, said it acted properly in approving the accounts.

As required by Stock Exchange rules, the shares were lent through a licensed money broker, Shearson Lehman Equity Money Brokers. It was accompanied by a share lending agreement and Coopers confirmed that collateral was held.

Coopers, however, confirmed that the shares were lent for an indefinite period, unlike most stock lending which is done for one day at a time.

Coopers was auditor to all the Maxwell companies and pension funds, apart from the Liechtenstein trusts. To protect client confidentiality, it had four separate teams working on different parts of the Maxwell group.

The last audit of the pension funds was for the period ending in April 1990. Most of the eventual losses of £448m appear to have happened after that date.

That report notes a share-lending agreement between BIM

Major denies Maxwell intelligence claim

Continued from page 1

to the prime minister and other government departments. He told the FT last night:

"All that I told you about economic intelligence and the Bank [of England] being in receipt of that, I am utterly confident of." Mr Robson added: "As far as I am concerned the big issues are the way in which intelligence intercepts are made on companies, and who is in receipt of this information. I am very confident in my knowledge about JIC circu-

lation of material, and also how the system works."

Some MPs have suggested that pressure on the government over the involvement of the security services could detract from pressure on the banks to return pension fund assets used as collateral for loans.

But the FT's report was raised by Mr John McFall, a Labour backbencher, who said the allegations "proved" that the government had more responsibility than it had admitted, and urged Mr Major to make the Treasury

use its Banking act powers to force the banks to return the assets.

The Treasury has said it has no plans to become involved in exerting pressure on the banks, and that this is a matter for the special unit, led by Sir John Cuckney, in the Department of Social Security.

Yesterday there were signs at Westminster that MPs' campaigning on behalf of the Maxwell pensioners were now turning their attention to financial institutions in Liechtenstein.

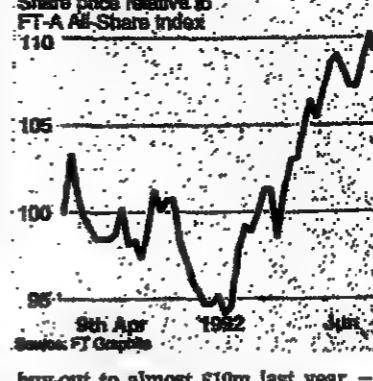
For now, central bankers can just take comfort in that if Euro is scuppered, some of their work will have strengthened the system of pegged currencies fixed by the European exchange rate mechanism.

PSBR in perspective

FT-SE Index: 2616.3 (+22.7)

National Power

Share price relative to FT-A All-Shares Index



It would be a comfort if May's £3.1bn PSBR was a sign that worries over government finances had been overcome. The figure is significantly lower than the market expected. Unfortunately, it has been compressed by distortions relating particularly to the timing of transfer payments to local government. The underlying picture remains depressing. Income tax and social security contributions are barely changed on a year ago, while corporation tax receipts have fallen by two thirds to £15bn. If that trend continues, the government could well be on course to exceed its full-year target of £3.6bn.

The only consolation is that this prospect is now largely accepted by the gilt market, especially after its correction following Denmark's Maastricht referendum. Indeed, the slippage in prices since then probably owes as much to the end of post-election euphoria as to concern about currency union. During that time gilts have outperformed French Treasury issues, but, unlike the UK, France is to hold a referendum on Maastricht.

Certainly the market took yesterday's Bank of England auction announcement in its stride. At £27.5bn, the total on offer is slightly above expectations, which in turn suggests the Bank believes that demand has returned at the longer end of the maturity spectrum. All the same, there will be some nail-biting in Threadneedle Street until the Irish vote is counted.

UK buy-outs

Anglian and Taunton Cider can obviously be accused of returning to market with indecent haste, respectively within 18 and 13 months of being purchased by their managers. But the speed with which these two companies have been readied for flotation surely says something for the success of the management buy-out phenomenon. A more interesting question for investors - given that these two, MFI and Kenwood Appliances currently make up a highly unusual MBO quartet - is whether such companies can retain sufficient motivation to provide attractive stock market returns.

The large quantity of debt taken on by many MBOs is often seen as hampering access to capital - but as the MFI team will testify the balance sheet structure provides a powerful incentive for operating efficiency. Taunton's interest costs jumped from just £100,000 in the year before its

National Power

There is no denying National Power's confidence. In part, the mood reflects the increasing likelihood that the government will sell its remaining 40 per cent stake in the two electricity generators once British Coal has been privatised. More generally, the company has much to be confident about. Yesterday's 10 per cent dividend increase was a curtail response to PowerGen's larger increase last week. While National Power's £10bn of extra provisions looked unnecessary in the short term, the company was admirably forthcoming about its desire to protect future profits. It is not just that several thousand more jobs are to be cut over the next two years. National

Eurotunnel

TML's confirmation that it will consider Eurotunnel shares as part of a claims settlement suggests this idea may well feature in any final deal. The trouble is that the UK members of the Anglo-French building consortium desperately want cash. Eurotunnel shareholders must hope that Sir Alastair Morton can persuade them not to dump any new holdings in the market, given the effect this would have on the already fragile share price.



"Somehow, the chap who manages my portfolio has got it into his head that I'm the risk-averse type."

At Charterhouse Tilney, we know that the only way to understand your investment objectives is to discuss them with you in detail. If you're looking for a genuinely personal stockbroking service, call John Norbury on 051-236 6000.

CHARTERHOUSE

Charterhouse Tilney, 1 Paternoster Row, St Paul's, London EC4M 7DH. Charterhouse Tilney is a Member of The Securities and Futures Authority and the London Stock Exchange. A Royal Bank of Scotland Company.

| World Weather | F | C | T | F | C |
<th
| --- | --- | --- | --- | --- | --- |

INTERNATIONAL COMPANIES AND FINANCE

Swiss to grant banking licences to Japanese

By Ian Rodger in Zurich

ALL Japanese banks and securities companies that qualify will be granted Swiss banking licences before the end of the year, according to a senior Swiss government official.

The large Japanese financial fraternity in Switzerland has been in a state of high tension in recent weeks because of the approach of a deadline under Swiss law obliging all non-banks to convert themselves into banks by the end of the year.

Applications from Japanese financial institutions have been blocked pending the completion of bilateral negotiations on various financial issues.

Mr Alexis Lautenberg, head of the Financial and Economic division of the foreign affairs ministry, said yesterday that the talks had been "successful" and so all the Japanese institutions that "qualified objectively" would get licences. "They should relax and be confident," he added.

In the talks, the Swiss sought an easing of Japan's tight restraints on overseas

deposits by individuals and the abolition of restrictions on ownership links between the securities and banking units of Swiss banks in Japan.

Mr Lautenberg noted in part the results, which hinge in part on the passage this week of a financial reform bill in the Japanese parliament.

Twenty Japanese banks and securities houses have Swiss banking licences as yet. Mr Lautenberg said that Switzerland would not issue 21 licences.

The conversion to bank status requires a sharp increase in capital and is expected that many institutions, suffering from a capital squeeze at home, will not apply.

The attraction of the Swiss licence to the Japanese is that, from the beginning of next year it will enable them to operate throughout Europe, provided that Switzerland joins the European Economic Area.

Japanese bankers and brokers believe that 10 licences will be offered. The Japanese MoF will then decide to whom they should be issued.

PolyGram pays \$25m for Philips CD plant

By Michiyo Nakamoto

POLYGRAM is buying a CD manufacturing plant in the US for \$25m from Philips, the Dutch electronics group, which owns 80 per cent of the record and entertainment group.

The acquisition follows earlier agreements between the two for PolyGram to acquire a CD factory in Germany and one in France for a total of around \$100m from Philips.

The US factory has a capacity of 80m discs per year and produced 50m CDs last year.

It employs 530 full-time staff, and 80 per cent of production from the factory went to PolyGram itself, with the remainder going to third parties.

The group's sales of CDs has

been growing and they have increased as a proportion of the overall product mix in unit terms, from 48 per cent in 1990 to 58 per cent last year.

The three recent acquisitions of CD manufacturing facilities from Philips was based on what PolyGram sees as a need to have a guaranteed fast and economical supply of CDs for its largest markets.

The group plans to make CD-I discs for interactive TV games and other programmes stored in compact discs.

PolyGram also announced plans recently to manufacture digital compact cassettes, the new audio cassette tape format to be introduced by Philips, at its Amersfoort plant in the Netherlands.

Foreign stake in Total set to rise

By William Dawkins in Paris

FOREIGN ownership of Total, the French oil company, will rise from 30 per cent to 40 per cent as a result of the forthcoming government share sale, the group said yesterday.

Mr Serge Tchuruk, chairman, welcomed the move as likely to improve the liquidity of the market for Total shares and help dispel an image of heavy state control. The sale, by far the biggest of the socialist government's programme of asset sales, will take place before July 10 if market conditions permit.

It will reduce the state held by the government and state controlled institutions from 33.9 per cent to 15 per cent. The state's direct stake will fall from 31.6 per cent to 5 per cent. State controlled banks and insurance companies will raise their stake from 2.3 per cent to 10 per cent, said Mr Tchuruk.

The existing state-owned investors are the insurance groups GAN and AGF, but it is not yet known which groups will buy the extra shares to be offered to the public sector.

The sale, organised by Paribas, is expected to raise up to FF1.1bn (\$1.24bn) to fund the government's employment policies, but there will be no fresh cash for the company.

Most of the new foreign shareholders will be British and American, said Mr Tchuruk. Of the 22.5m shares being sold, 35 per cent will be made available to the French market, 32 per cent will be for the US and 33 per cent for the rest of the world.

The government does not plan to create a golden share to defend Total against takeovers, but will have the right to suspend any board decision likely to modify control, said Mr Tchuruk. In addition, Total would be seeking to build up a larger core of loyal long term shareholders, he said.

The company's existing statutes oblige investors to declare shareholdings of 3 per cent.

Total did not envisage raising fresh capital for its own needs.

MADRID investment bankers, in the doldrums as a sluggish economy has taken its toll of acquisitions and stock market flotation, have been galvanised by news that the Kuwait Investment Office (KIO) is looking for a new investment partner in Spain.

KIO, based in London, needs help in Madrid to manage its vast Spanish holdings following the resignation earlier this month of its Spanish associate, Mr Javier de la Rosa, as deputy chairman of Grupo Torras, KIO's Spanish holding company. In keeping with the orthodox investment strategies being moulded by KIO's new post-Gulf war managers, it wants a partner, and is understood to be talking to J.P. Morgan, First Boston and possibly Banco Bilbao Vizcaya.

A partnership with any of these institutions would be a world away from the ride KIO experienced with the mercurial Mr De la Rosa for the past eight years.

KIO stumbled across him as a young banker in 1984 when he helped it buy a small paper company, Impacsa, in Catalonia. In the years that followed, KIO, with Mr De la Rosa as an independent point man, spent about \$2bn buying Spain's big-

gest chemicals group, ERT, creating the country's largest papermaker, Torras Hostent, and buying one of its largest foods groups, Ebro Agricolas.

The partnership was close. The bank he ran when they met collapsed in 1986 and, despite the resulting controversy, KIO stuck with him.

Its shares back two years later as Spain's economic boom began to falter and the market, having been tapped for large rights issues, began to worry about the effect Torras' acquisitions were having on profitability. Torras felt it was being undervalued in the markets, KIO stuck with him.

the state's fertiliser producer had not stabilised domestic prices and Ercros last year lost more than Pta50m. Grupo Torras is said to have lost Pta50m in 1991. Prima has also gone into debt as the property market has cooled.

Mr De la Rosa needed to stabilise Ercros before leaving

it is not clear whether the amicable parting will remain so.

But without Mr De la Rosa, even as an adviser, KIO's new management faces a tough time understanding the nature of its assets in Spain, and it needs time to decide what to do with them. Today KIO's leadership is meeting Mr Carlos Solchaga, the Spanish finance minister, to discuss its plans.

But Mr De la Rosa's impetuous style has made him powerful enemies and KIO may not find that time. Last February, in a move that could have alarmed KIO, Barnett Fernando, a London public relations company sent a note, on behalf of an unnamed client, to UK newspapers denouncing Mr De la Rosa's businesses and accusing him of plotting to topple the governor of the Bank of Spain.

A shrewd, secretive investor, KIO shuns from publicity and may have been content to bid farewell to Mr De la Rosa, now 44. And if the Kuwaitis do find a new partner in Spain, it might be to do no more than find a way out. Although Mr De la Rosa believes KIO will stay, he would take a hard look at any of the businesses they hold. He already knows them better than anyone.

Peter Bruce reports on the search following the resignation of KIO's investment manager

KUWAITIS seek a smoother ride in Spain

to quote in the markets but KIO and Mr De la Rosa had tight control of the Grupo Torras holding company. After the invasion of Kuwait in 1990, KIO injected some \$3bn into Grupo Torras to reassure foreign creditors. Last year, those loans were converted into equity, nearly doubling Torras' capital to Pta21bn (\$212m) and boosting reserves by some Pta15bn to Pta18bn.

By then Mr De la Rosa had begun to say he wanted to devote more time to his own expanding financial interests, but KIO, preoccupied by the war, was in no condition to assume close control of Torras.

The holding company, Torras, went public in 1988 and then, capitalised in the markets at around \$1.6bn, bought

Torras. Earlier this year he persuaded the US commodities group Freeport MacMorrison to pump new capital into a joint venture with the Ercros fertiliser and mining operations. To get support from Madrid, which had heavily subsidised part of Ercros, he persuaded Mr Jose Recio, a banker and member of the ruling socialist party, to become president.

Two days after Mr Recio arrived at Ercros, Mr De la Rosa announced he was leaving Torras, although he has bought 20 per cent of the profitable Ercros group this year and intends to keep it.

Also, Ercros had begun to go badly wrong. A merger with

Pechiney International sees 'clear improvement'

By William Dawkins in Paris

PECHINEY International, one of the world's largest packaging companies, yesterday forecast a "clear improvement" in 1992 from last year's group net profit of FF15.82m (\$110m). Mr Jean Gondard, chairman of the group, a subsidiary of Pechiney, the state-controlled aluminium maker, said profits were down slightly in the first half but that there would be a very significant net profits recovery in the second six months. Just how big the recovery will be depends on the strength of drink can sales in the summer and the value of the dollar, he told the annual shareholders' meeting.

He expected operating profits, FF13.3bn last year, to remain stable after a rise in

contributions from Howmet, the group's aerospace components division.

There will be a fall of between FF13.50m and FF14.00m in interest charges, thanks to a reduction in debts from FF11.2bn to FF11.1bn, according to a report issued at the meeting. The debt repayments are due to the recent sale of aluminium and metal trading assets to the Pechiney parent and the forthcoming conversion of warrants.

No large takeovers were planned in the short term.

• Rhône-Poulenc-Rorer, the pharmaceutical unit of the French state-owned chemicals group, yesterday said it was in line to meet analysts' forecasts of a \$420m net profit for this year. This compares with \$325m net on sales of \$3.8bn in 1991.

Framatome posts flat profits

By William Dawkins

FRAMATOME, France's supplier of nuclear reactors, yesterday announced stable profits for 1991 and its first order for five years.

The group reported a net profit of FF18.86m (\$12.25m) against FF19.84m in 1990, on turnover up slightly to FF14.26m from FF13.66m

over the same period.

State-controlled Framatome, subject two years ago to a failed bid for control by Alcatel Alsthom, the private sector telecommunications and engineering group, has suffered from the international decline in demand for nuclear plant. It expects turnover to fall again this year to FF12.1bn, on which it is forecasting

COMPANY NEWS IN BRIEF

CHRISTIAN Dior, the French luxury goods group, said it expected a rise in revenue and profit this year despite difficult situations in some key markets, especially Japan, AP-DJ reports from Paris.

Sales of perfumes, luggage and other key products of the luxury group are expected to hold up well, Mr Bernard Arnault, chairman, said.

Reuter reports from Brussels. This represents a 30 per cent increase on the previous year. According to its 1991 annual report, BF12.5bn (\$89m) would be used to renew information technology in its hypermarkets and supermarkets. GIB said last January a large part of this amount will be used to introduce electronic check-outs and scanning.

• GIB, Belgium's largest retailer, said it planned to invest BF6.4bn this year in modernisation and expansion,

Internationale Nederlanden Group

The results of Internationale Nederlanden Group for the first three months of 1992 showed a satisfactory increase. Compared with the first three months of 1991 net profit rose by 3.8% from NLG 329 million to NLG 351 million. Profit per share went up by 12% to NLG 149. Total assets increased by 3.6% to NLG 305.6 billion. A reasonable growth in business volume and a net profit which will at least equal the 1991 results is expected for the whole of 1992.

Amounts in Dutch guilders	First three months 1992	First three months 1991	% Change
(in millions)			
Total income	12,512	11,584	+ 8.0
Total expenditure	12,039	11,129	+ 8.1
Result before tax	473	443	+ 6.3
Net profit	358	329	+ 8.8
(in guilders)			
Net profit per share	1.49	1.33	+ 12.0
March 31, 1992 December 31, 1991			
Total assets	308,646	297,036	+ 3.6
Investments	123,359	120,105	+ 2.7
Bank lending	130,379	126,514	+ 3.1
Group capital base	16,048	15,022	+ 6.8

First quarter 1992

ING GROUP

The report for the first three months can be obtained at the following address:

Internationale Nederlanden Group, P.O. Box 810, 1000 AV Amsterdam, Holland. Tel.: (+31) 20 6462201, fax: (+31) 20 6462301.

Principal Paying and Conversion Agent
S.G.Warburg & Co. Ltd.
2 Finsbury Avenue
London
EC2M 2PA

Paying and Conversion Agents

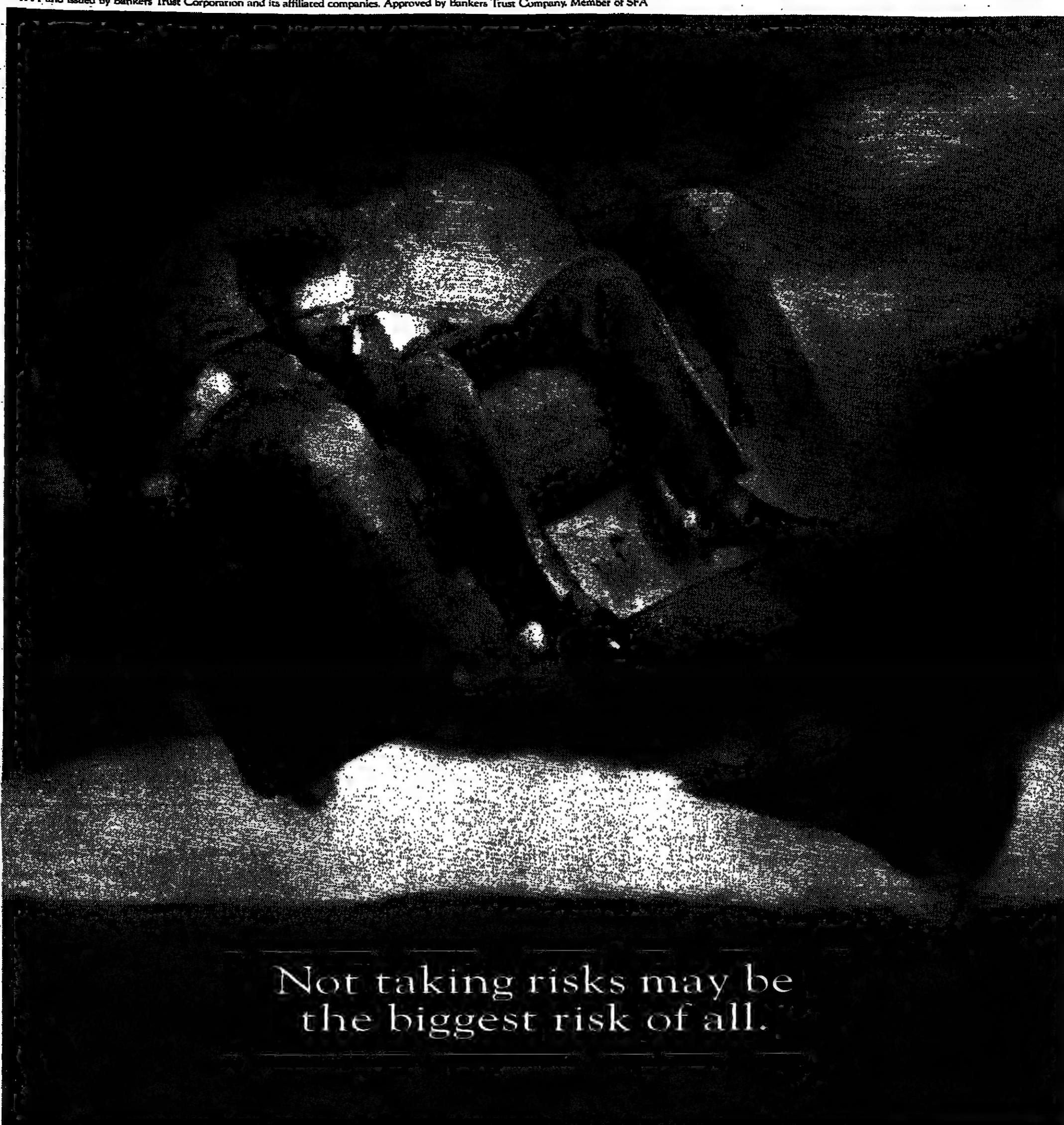
Kredietbank S.A.
Luxembourg
43 Boulevard Royal
L-2955 Luxembourg

Swiss Bank Corporation
Aeschenvorstadt 1
CH-4002 Basel
Switzerland

Issued by S.G. Warburg & Co. Ltd., a member of SFA, on behalf of Boots Finance Limited.

17th June, 1992

© 1991 and issued by Bankers Trust Corporation and its affiliated companies. Approved by Bankers Trust Company. Member of SFA



Not taking risks may be the biggest risk of all.

You have to leave the cosy and comfortable if you want to move ahead.

Make an acquisition, build a plant, tackle a new market. Rewards most often flow from risk.

That's where Bankers Trust comes in.

Our entire firm has a unique single focus: dealing with global risk. And turning it to your advantage.

We bring strengths to bear on the problems of risk. Analytical strength, to evaluate risk. Intellectual strength, to create ideas that make risk work for you,

not against you. Market strength, to accomplish everything we propose.

And the financial strength to keep the commitments we make.

So take the risk you can profit by. We'll help you deal with the risk you can't. When Bankers Trust is beside you, risk is not to be feared.

Bankers Trust
LEAD FROM STRENGTH.

All these securities having been sold, this advertisement appears as a matter of record only.

8,050,000 Shares

**USX-U.S. Steel Group
Common Stock
of
USX Corporation**

(per value \$1.00 per share)

1,437,500 Shares

This portion of the offering was offered outside the United States by the underwritten.

Goldman Sachs International Limited

Credit Suisse First Boston Limited

Lehman Brothers International

Commerzbank Aktiengesellschaft

Société Générale

S.G. Warburg Securities

ABN AMRO Bank N.V.

Daiwa Europe Limited

UBS Phillips & Drew Securities Limited

6,612,500 Shares

This portion of the offering was offered in the United States by the underwritten.

Goldman, Sachs & Co.

The First Boston Corporation

Lehman Brothers

**Alex. Brown & Sons
Incorporated**

Dillon, Read & Co. Inc.

A.G. Edwards & Sons, Inc.

Lazard Frères & Co.

J.P. Morgan Securities Inc.

PaineWebber Incorporated

**Smith Barney, Harris Upham & Co.
Incorporated**

**Wertheim Schroder & Co.
Incorporated**

**Robert W. Baird & Co.
Incorporated**

**The Buckingham Research Group
Incorporated**

**Legg Mason Wood Walker
Incorporated**

Rauscher Pierce Refnes, Inc.

**Tucker Anthony
Incorporated**

Sanford C. Bernstein & Co., Inc.

Sutro & Co. Incorporated

Edward D. Jones & Co.

C.J. Lawrence Inc.

Scott & Stringfellow Investment Corp.

Wedbush Morgan Securities

June, 1992

INTERNATIONAL COMPANIES AND FINANCE

Dasa to take stake in Loral venture

By Daniel Green

DASA, the aerospace arm of Daimler-Benz, is paying \$37m for a 12% per cent stake in Space Systems/Loral, the US commercial satellite manufacturer.

Loral, the defence electronics company and the biggest shareholder in Space Systems, is injecting another \$55m into the company to maintain its stake at 51 per cent.

Dasa is joining three other European space industry companies - Alcatel and Aerospatiale of France and Alenia of Italy - which also have stakes in Space Systems. With the arrival of Dasa, each will have 12% per cent.

The move by Dasa had been

triggered by increasingly tough international competition. Mr Rolf Armin, Dasa's managing director of communications satellite programme, said yesterday: "The European satellite industry must collaborate, and we have decided to do it with the US."

US satellite builders have repeatedly beaten their European rivals in winning contracts to build civil telecommunications satellites. Hughes Aircraft of Los Angeles is the industry leader with a market share of more than 60 per cent.

Dasa's decision is also the latest step in the consolidation of the European satellite manufacturing industry.

British Aerospace this month halved capacity at its satellite

manufacturing plant at Stevenage, north of London. Competitive pressures have also prompted it to enter merger talks with Matra-Marcou, an Anglo-French rival.

Space Systems was established in late 1980 by Loral, Alcatel, Aerospatiale and Alenia. The company got off to an encouraging start by winning a \$500m contract for a Japanese satellite programme.

Dasa decided to join them last month and is awaiting US regulatory approval.

"We do not believe this will be a problem because the other three European companies have already been approved," said Mr Armin. Dasa's stake will be satisfied with the issue of new shares, he said.

Loral, the parent, had sales of \$2.9bn in 1991 and profits of \$122m. Mr Bernard Schwartz, its chairman and chief executive, said last month that the company wanted to become further involved in non-military markets.

In March, Mr Schwartz visited Europe looking for potential acquisitions and collaborations. In 1990 Loral paid \$750m for Ford Aerospace and bowed its way into the commercial space arena.

Previously Loral had systematically acquired some of the defence activities of leading US "blue chip" companies which had decided to diversify into the military sector and are now refocusing activities on their core operations.

Digital buys UK broadcast technology concern

DIGITAL Equipment, the US computer group, has acquired EASTS Automation Systems from Independent Television News of the UK as part of an "aggressive growth strategy" for the media industry and the broadcast market in particular, Reuter reports from Maynard, Massachusetts.

Terms of the deal were not disclosed.

UK-based EASTS, which employs 160 people worldwide, supplies news automation and management systems in more than 400 broadcast newsrooms worldwide.

Digital and EASTS, which is in the broadcast automation market, will collaborate on such technologies as voice recognition, fibre-optic data-linking interface (FDDI), and Digital's recently announced Intelligent Building products.

FDDI is a standard for fibre-optic local area networks, which transmit data, including graphic images, at very high speed.

EASTS, which will operate as a wholly owned Digital unit, said Digital's investment, especially in open computer systems, will allow EASTS to expand product development efforts in areas such as multi-media workstations and databases, more aggressively.

Digital has been cutting costs and reducing staff in the face of a weakening world economy.

In April it reported a net loss for the third quarter of \$294m, or \$2.36 a share, compared with net income of \$116.5m, or 94 cents, in the corresponding period last year.

Three-unit structure for Caterpillar collaboration

THE JOINT venture agreed in March by Caterpillar, the US construction equipment group, Mitsubishi Heavy Industries, Japan's largest heavy machinery maker, and Mitsubishi Corp, the country's leading trading house, is to be set up as three separate companies, AP-DJ reports from Peoria, Illinois.

The joint venture companies will be based in the US, the Netherlands and Singapore. Each will begin operating on July 1.

Mitsubishi Caterpillar Forklift America will have its headquarters in Mentor, Ohio, with manufacturing facilities in Houston.

Mitsubishi Caterpillar Forklift Europe will be based in Almere, the Netherlands, and will cover European, African and Middle Eastern markets.

In Singapore, Mitsubishi Caterpillar Forklift Asia will cover Asia and Oceania and maintain a Japanese branch.

Carolco cuts Live shareholding

By Karen Zagor in New York

CAROLCO Pictures has cut its stake in Live Entertainment to a minority holding of 49.9 per cent by selling 300,000 shares in Live to three Carolco investors in yet another complex manoeuvre to keep the troubled, independent Hollywood studio in business.

Carolco said it sold the Live shares, for about \$2.19 each, to protect itself from a possible cross-default in its public and private debt.

This follows Live's failure to make the latest interest payment on its 14.5 per cent senior subordinated notes.

As a 53 per cent majority

shareholder in Live, Carolco was vulnerable to a possible default by Live, which is a video distribution company.

Earlier this year, the same three Carolco investors - Pioneer LDCA, an affiliate of Tokyo's Pioneer Electronics, Li Studio Canal Plus and RCS Video International Services, an affiliate of Italy's Rizzoli Corriere della Sera - agreed to a \$75.8m financing package for Carolco in a move to keep the company operating.

Carolco, however, still faces a serious cash shortfall.

In spite of the outstanding success of a number of Carolco films, including the Terminator movies and Basic

Instinct, Carolco is still struggling to survive.

The company has been hurt by a combination of factors, including its "open purse" policy of paying generous amounts for box-office stars, such as Arnold Schwarzenegger.

Earlier this month, Carolco said it could not draw on a \$22.8m line of credit because it had not met certain terms.

In the first quarter, a gain of \$4.5m from the purchase of debt helped Carolco reduce its net loss to \$4.3m, or 20 cents a share, from \$8.3m, or 27 cents, but the company's operating losses grew to \$8.2m from \$8.3m. Revenues were essentially flat at \$136.5m.

Tyson to acquire Arctic Alaska

TYSON Foods, the US fresh food and poultry group, is to acquire Arctic Alaska Fisheries in a merger deal valued at more than \$200m, Reuter reports from Springfield, Arkansas.

Under the terms of the deal, 0.5686 Tyson shares plus \$2.33 cash will be exchanged for each Arctic Alaska share.

Arctic Alaska said Tyson would issue about 9.47m Class A shares plus about \$37.2m in cash in the deal, which is valued at \$212.4m, based on the \$18.50 closing price of Tyson shares on June 15.

Arctic Alaska, which earned \$15.7m in 1991 on revenues of \$226m, operates a fleet of 31 fishing vessels mainly in the 200-mile US exclusive economic zone off Alaska, Oregon and

California. Tyson said it expected Arctic Alaska to post 1992 revenues of about \$265m.

Arctic Alaska also operates two Seattle-based reprocessing plants as well as shore-based fish processing plants in Oregon, British Columbia and China. It also has an Idaho-based aquaculture enterprise and several joint ventures overseas.

The merger is subject to certain conditions, including approval by two-thirds of Arctic Alaska shareholders and by regulatory authorities.

Both companies' boards have unanimously approved the deal.

• Nabisco Foods Group, a unit of RJR Nabisco Holdings, has agreed to exchange its 32 per cent interest in Grupo Gama, a

California biscuit and cracker company, for five of Gama's food and pet food businesses and an undisclosed amount of cash. Reuter reports.

The agreement is with PepsiCo's international snack food division, PepsiCo Foods International, Gama's other business. As a result, PepsiCo will own 80 per cent of the rest of Gama.

Nabisco will receive Gama's pasta, confectionery, dry desert mix, nuts and pet food businesses, plus cash.

The agreement returns to Nabisco two of its well-known cracker trademarks, Ritz and Premium.

Sales of the transferred businesses totalled \$85m in 1991, about 18 per cent of Gama's total sales.

Sammi wins Won130bn injection

SOUTH Korean banks are to inject Won130bn (\$165.3m) in Sammi Group, the debt-plagued owner of the country's largest speciality steelmaker, Reuter reports from Seoul.

The group had earlier asked its banks to extend Won14.4bn to rescue it.

The Commercial Bank of Korea, Sammi's primary lender, said the banks had agreed in principle to bail out Sammi, given its predictable adverse effects on other indus-

tries". Sammi said its total debts had snowballed to Won1.790bn at the end of 1991, against total assets of Won2.300bn. Some Won100bn of total was owed by Sammi Steel, its speciality steel subsidiary. Sammi is also engaged in trade, precision machinery, aircraft and car part manufacturing and electronics.

The group's financial position was hurt by rumours last year, denied by the company, that it might be forced to file

for bankruptcy protection from creditors.

Analysts blamed Sammi's difficulties on ambitious expansion in the 1980s in anticipation of a recovery in speciality steel which failed to materialise. They identified as pointers to trouble a heavy investment of \$260m in three steel companies in North America in 1989 and an injection of some Won300bn on increasing production of speciality steel in South Korea from 1988.

Sammi's 1991 net loss was \$1.1bn.

Reuter reports that the injection will be used to pay off debts and to help Sammi meet its obligations to its workers.

AMENDED NOTICE

**THE PRUDENTIAL BANK
OF SPAIN AND CHARTERHOUSE PLC**

US \$350,000,000 BOND PLACEMENT RATE

INTEREST RATE: 4.375% PER ANNUM

NOTES DUE: DECEMBER 1992

NOTES PRICE: US \$222.40 PER US \$100,000 NOTE

NOTES SIZE: US \$5,559.90 PER US \$250,000 NOTE

AGENT BANK: CHARTERHOUSE BANK LIMITED

A member of The Securities and Futures Authority

CHARTERHOUSE

**THE STATE OF WASHINGTON.
IT'S A SMART MOVE.**

**Aerospace.
Software.
Biotech.
Environmental. Food
and wood processing.
Research Parks. Washington
State is home to thousands of high-tech companies for a
lot of good reasons. Deep water container
ports and international airports. Close proximity
to Pacific Rim markets. No state corporate
income tax. The lowest energy costs in the U.S.**

**The Washington State European Office is a cooperative effort of the Port of Tacoma, the Port of Seattle,
the Washington State Department of Trade & Economic Development and Washington State Department of Agriculture.**

**And an experienced
work force. Not to
mention Washington
is also one of the best
places to live and recre-
ate in the world.**

**To better access U.S. and
Asian markets, make a smart
move, contact Steve Nadeau,
Director, Washington State European Office, Tour
Pacific Cedex 77, 92977 Paris La Defense, France.
Tel. (33 1) 46 35 11 91, Fax: (33 1) 46 35 11 92.**

Currency Fax - FREE 2 week trial</p

INTERNATIONAL COMPANIES AND CAPITAL MARKETS

Handelsbanken hit by credit losses

By Robert Taylor in Stockholm

SVENSKA Handelsbanken, Sweden's third largest commercial bank, has reported a 35 per cent fall in operating profits, to SKr634m (\$237m) for the first four months of 1992, from SKr1bn a year earlier.

The decline was mainly attributable to a 46.7 per cent jump in credit losses, to SKr1.5bn, from SKr1bn last time. The credit losses amounted to 1.6 per cent of total lending at the end of April.

Although Handelsbanken remains Sweden's most profitable bank, its rapid fall in operating profits contrasts sharply with its 1990 results, when it earned SKr1.558bn. This was the highest in its history, while at the same time its credit losses were a more modest SKr23m.

The bank's underlying position remains strong, with total assets at the end of April standing at SKr387.98bn, only slightly down from the SKr391.1bn a year before.

INTERNATIONAL CAPITAL MARKETS

Spain in largest D-Mark issue by foreign borrower

By Simon London

SPAIN yesterday launched the largest D-Mark bond issue by a foreign borrower, taking advantage of stable conditions in the German market to launch an aggressively-priced DMbba transaction.

The mandate to lead-manage the floating-rate issue was won by Dresdner Bank following a competitive bidding process. Deutsche Bank and Commerzbank, two giants of the German securities market, took part in the bidding but unusually declined to participate in the deal.

The 10-year notes pay 5.25 basis points less than the six-month London interbank offered rate. A Deutsche Bank official said a margin of 1 or 2 basis points under Libor was needed to sell an issue of this size.

However, six co-lead managers and 23 co-leaders joined the deal. Although the pricing was seen as aggressive by many participants, syndicate officials noted that paper

issued by sovereign borrowers carries a zero risk weighting under bank capital adequacy guidelines – banks to not have to set capital aside against holdings of the bonds.

Liquid, floating-rate bond issues by sovereign borrowers are also bought by investors as a low-risk method of investing currency reserves. From an issue price of 100.15, the bonds were quoted at par bid by the lead manager.

INTERNATIONAL BONDS

Elsewhere, dollar currencies continued to benefit from uncertainty in Europe over ratification of the Maastricht Treaty. Hydro Quebec, the Canadian utility, officially launched its C\$1.2bn, 30-year global bond issue.

The deal, larger than the C\$750m transaction expected by many firms, is lead-managed by Merrill Lynch and ScotiaMoced. The bonds will easily absorb.

basis points more than Canadian government bonds.

Canadian National Railways launched a \$200m five-year deal, increased from C\$150m, lead-managed by ScotiaMoced. The 8% per cent bonds were re-offered to investors at a fixed price of 99.75, where the yield is 85 basis points more than Canadian government bonds. This was considered fair by participants in the deal, which reported buying by both retail and institutional investors.

OKB, the Austrian state-backed financial institution, launched a \$300m, 10-year deal lead-managed by J.P. Morgan Securities.

The 7% per cent paper was re-offered to investors at a fixed price of 99.70, where the bonds yield 26 basis points more than US government paper. The yield was seen as tight by some syndicate officials. However, OKB carries a top triple-A credit rating and is one of the most popular borrowers in the Euromarket. This relatively small deal was easily absorbed.

Toyota Finance Australia, a consumer finance subsidiary of the top-rated Japanese motor manufacturer, launched a A\$100m four-year issue lead managed by Hambros.

The paper carries an 8 per cent coupon – the lowest in the history of the Euro Australian dollar market. In the late 1980s, Australian dollar bond issues often carried a coupon of more than 16 per cent.

While little new money is flowing into the Australian currency, retail investors are re-investing the proceeds of maturing bonds. Around A\$900m bonds mature in July, and \$1.125bn in August. The lead manager quoted the bonds at less 1.5 per cent bid, comfortably inside full fees of the deal; Japanese borrowers including City of Kobe and Kansai Airport are considering Eurodollar deals; the Asian Development Bank is still hoping to launch a \$500m 10-year issue next week.

The string of deals in dollar currencies looks likely to con-

Investment managers given access to Swift but may snub system

By Richard Waters

INVESTMENT managers have finally been allowed into Swift, the bank-owned international messaging system – but many say they no longer want to join.

The decision to give investment managers access to the worldwide telecommunications network of Swift was taken last week, when banks voted by a majority of 95 per cent to make the change. Access to Swift will make it possible for investors to confirm details of securities transactions direct with their custodians using a standardised electronic format.

– potentially reducing costs and settlement errors.

A public row erupted over the issue a year ago, when banks voted by a narrow margin to keep investment managers out of the network.

At least three banks with considerable weight in Swift – Barclays, Chase Manhattan and Citibank – had voted against letting in investment managers last year. All three changed their stance last week.

Investment managers claim that the banks kept them out of Swift before to force them to continue using individual banks' own in-house communications systems. The banks, however, counter that Swift already had too much on its plate and was not in a position to accept investment managers a year ago.

In recent months, a group of international investment institutions has banded together to a single global custodian.

sponsor its own electronic trade confirmation system – effectively making membership of Swift less necessary. The banks' change of heart is seen in some quarters as belated attempt to encourage institutions not to develop this system.

"The decision has come too late," said Mr David von SG Warburg, which handles the settlement for Mercury Asset Management. "They [institutions] appear to have found a cheaper way of doing it."

Many institutions regard the development of electronic trade confirmation as a more important development than linking to Swift, and so will concentrate their efforts in that direction. "Our resources are finite. We have to decide which will give us the quicker pay-back," said Mr Andrew Palmer, director of finance and operations at Legal & General, the UK insurer.

The cost of joining Swift, at £Fr1.3m, is also likely to put off all but the biggest investment institutions.

With communications links and message formats becoming increasingly standardised, it is becoming technically easier for investors to use a wider range of bank custodians to handle their securities transactions, or to switch between custodians more frequently.

However, banks maintain that this standardisation will not undermine their competitive position. Investment managers are increasingly turning to a single global custodian.

Treasuries buoyed by positive inflation commentsBy Patrick Harverson
in New York and
Sarah Webb in London

POSITIVE comments on inflation from Mr Alan Greenspan, the Federal Reserve chairman, and news of lower store sales helped Treasury bond prices recover from early losses yesterday.

In late trading the benchmark 30-year government bond

GOVERNMENT BONDS

was up 1/8 at 101 1/8, yielding 7.832 per cent. The two-year note was also higher, up 1/8 at 100%, yielding 4.971 per cent.

The market weakened early on after government data showed an 11 per cent rise in housing starts last month, the largest monthly rise since February 1991. Later in the morning, however, prices moved into positive territory on Mr Greenspan's written testimony to a Congressional committee.

He told the committee that the economy was "poised to make further advances"

in trimming inflation. The market was also helped by news of a 0.6 per cent rise in May industrial production, a figure in line with expectations, and a report from the Johnson Redbook Service that department and chain store sales fell 4.5 per cent during the first two weeks in June.

UK government bonds shrugged off funding worries and ended the day over one-eighth of a point higher at the long end, on healthy buying interest and better-than-expected Public Sector Borrowing Requirement figures.

The PSBR amounted to £2.134bn in May, compared with £2.464bn in the previous month. The figure was well below many City forecasters' expectations, some of whom had predicted a PSBR of £2.4bn.

The gilt-edged market has suffered recently due to the combination of funding worries and uncertainty about the prospects of European economic and monetary union in the wake of Denmark's vote against ratification of the Maastricht Treaty.

The yield spread over the 9 per cent German bond due 2000 widened

from 108 basis points to 116 basis points.

German government bonds traded narrowly, ending the day slightly higher. The Little bond future contract traded between 88.02 and 88.16.

HOPES of a cut in short-term interest rates nudged Japanese government bond prices

from 108 basis points to 116 basis points.

German government bonds traded narrowly, ending the day slightly higher. The Little bond future contract traded between 88.02 and 88.16.

HOPES of a cut in short-term interest rates nudged Japanese government bond prices

from 108 basis points to 116 basis points.

German government bonds traded narrowly, ending the day slightly higher. The Little bond future contract traded between 88.02 and 88.16.

HOPES of a cut in short-term interest rates nudged Japanese government bond prices

from 108 basis points to 116 basis points.

German government bonds traded narrowly, ending the day slightly higher. The Little bond future contract traded between 88.02 and 88.16.

HOPES of a cut in short-term interest rates nudged Japanese government bond prices

from 108 basis points to 116 basis points.

German government bonds traded narrowly, ending the day slightly higher. The Little bond future contract traded between 88.02 and 88.16.

HOPES of a cut in short-term interest rates nudged Japanese government bond prices

from 108 basis points to 116 basis points.

German government bonds traded narrowly, ending the day slightly higher. The Little bond future contract traded between 88.02 and 88.16.

HOPES of a cut in short-term interest rates nudged Japanese government bond prices

from 108 basis points to 116 basis points.

German government bonds traded narrowly, ending the day slightly higher. The Little bond future contract traded between 88.02 and 88.16.

HOPES of a cut in short-term interest rates nudged Japanese government bond prices

from 108 basis points to 116 basis points.

German government bonds traded narrowly, ending the day slightly higher. The Little bond future contract traded between 88.02 and 88.16.

HOPES of a cut in short-term interest rates nudged Japanese government bond prices

from 108 basis points to 116 basis points.

German government bonds traded narrowly, ending the day slightly higher. The Little bond future contract traded between 88.02 and 88.16.

HOPES of a cut in short-term interest rates nudged Japanese government bond prices

from 108 basis points to 116 basis points.

German government bonds traded narrowly, ending the day slightly higher. The Little bond future contract traded between 88.02 and 88.16.

HOPES of a cut in short-term interest rates nudged Japanese government bond prices

from 108 basis points to 116 basis points.

German government bonds traded narrowly, ending the day slightly higher. The Little bond future contract traded between 88.02 and 88.16.

HOPES of a cut in short-term interest rates nudged Japanese government bond prices

from 108 basis points to 116 basis points.

German government bonds traded narrowly, ending the day slightly higher. The Little bond future contract traded between 88.02 and 88.16.

HOPES of a cut in short-term interest rates nudged Japanese government bond prices

from 108 basis points to 116 basis points.

German government bonds traded narrowly, ending the day slightly higher. The Little bond future contract traded between 88.02 and 88.16.

HOPES of a cut in short-term interest rates nudged Japanese government bond prices

from 108 basis points to 116 basis points.

German government bonds traded narrowly, ending the day slightly higher. The Little bond future contract traded between 88.02 and 88.16.

HOPES of a cut in short-term interest rates nudged Japanese government bond prices

from 108 basis points to 116 basis points.

German government bonds traded narrowly, ending the day slightly higher. The Little bond future contract traded between 88.02 and 88.16.

HOPES of a cut in short-term interest rates nudged Japanese government bond prices

from 108 basis points to 116 basis points.

German government bonds traded narrowly, ending the day slightly higher. The Little bond future contract traded between 88.02 and 88.16.

HOPES of a cut in short-term interest rates nudged Japanese government bond prices

from 108 basis points to 116 basis points.

German government bonds traded narrowly, ending the day slightly higher. The Little bond future contract traded between 88.02 and 88.16.

HOPES of a cut in short-term interest rates nudged Japanese government bond prices

from 108 basis points to 116 basis points.

German government bonds traded narrowly, ending the day slightly higher. The Little bond future contract traded between 88.02 and 88.16.

HOPES of a cut in short-term interest rates nudged Japanese government bond prices

from 108 basis points to 116 basis points.

German government bonds traded narrowly, ending the day slightly higher. The Little bond future contract traded between 88.02 and 88.16.

HOPES of a cut in short-term interest rates nudged Japanese government bond prices

from 108 basis points to 116 basis points.

German government bonds traded narrowly, ending the day slightly higher. The Little bond future contract traded between 88.02 and 88.16.

HOPES of a cut in short-term interest rates nudged Japanese government bond prices

from 108 basis points to 116 basis points.

German government bonds traded narrowly, ending the day slightly higher. The Little bond future contract traded between 88.02 and 88.16.

HOPES of a cut in short-term interest rates nudged Japanese government bond prices

from 108 basis points to 116 basis points.

German government bonds traded narrowly, ending the day slightly higher. The Little bond future contract traded between 88.02 and 88.16.

HOPES of a cut in short-term interest rates nudged Japanese government bond prices

from 108 basis points to 116 basis points.

German government bonds traded narrowly, ending the day slightly higher. The Little bond future contract traded between 88.02 and 88.16.

HOPES of a cut in short-term interest rates nudged Japanese government bond prices

from 108 basis points to 116 basis points.

German government bonds traded narrowly, ending the day slightly higher. The Little bond future contract traded between 88.02 and 88.16.

HOPES of a cut in short-term interest rates nudged Japanese government bond prices

from 108 basis points to 116 basis points.

German government bonds traded narrowly, ending the day slightly higher. The Little bond future contract traded between 88.02 and 88.16.

HOPES of a cut in short-term interest rates nudged Japanese government bond prices

from 108 basis points to 116 basis points.

German government bonds traded narrowly, ending the day slightly higher. The Little bond future contract traded between 88.02 and 88.16.

HOPES of a cut in short-term interest rates nudged Japanese government bond prices

COMPANY NEWS: UK

National Power advances 18%

By Juliet Sychrava

NATIONAL POWER, the electricity generator, yesterday reported pre-tax profits up 18 per cent to £154m for the year to March 31 1992, the first full year since it was privatised.

Earnings per share increased by 22 per cent to 28.63p (23.54p), and the dividend goes up 10 per cent to 9.1p.

Mr John Baker, chief executive, said the results showed the company was competing successfully in the new privatised electricity market.

"Profits are beginning to reflect the major restructuring we are undergoing," he said.

The company's performance was achieved against the background of a 0.2 per cent growth

in the electricity market.

Its unit sales fell by 3.9 per cent, and it lost market share to rival generator, Nuclear Electric.

A sharp rise in electricity prices accounted for a 7.4 per cent increase in turnover to £4.7bn. Prices in the pool or wholesale market rose by nearly 25 per cent, while customers from direct sales to customers rose by 30 per cent.

Although costs rose by just over 5 per cent overall, fuel costs fall as the company used up old cheaply-priced coal stocks.

It also saved about £150m after shedding 21 per cent of its workforce, or 3,000 jobs, as part of a programme announced after privatisation. These man-

power savings boosted productivity by 13 per cent.

Improved turnover and cost savings together gave a 23 per cent increase in operating profits.

Good cash flow financed nearly £500m of capital expenditure, 22 per cent more than in the previous year. This was mainly spent on reducing emissions, and building new gas stations.

Borrowings at the year end fell by 5 per cent, although the average for the year was higher, giving an interest charge of £11m against net interest income of £7m the year before.

The outlook for the coming year was still uncertain, National Power said, because it

has not yet agreed a deal with British Coal, its main fuel supplier, or the regional companies, its main customers.

The electricity market would improve only slightly, Mr Baker said. That meant National Power had to rely on cost-cutting and lower fuel prices to provide short-term growth.

In the longer term, its strategy is to expand overseas, and Mr Baker said he hoped to invest £1bn in international generation ventures by the end of the decade.

City analysts expect a pre-tax profit of between £250m and £300m next year, giving earnings of between 31.5p and 34.5p per share, and a dividend of 10p to 12.5p.

Norweb almost doubles to £137.9m

NORWEB, the Manchester-based regional electricity company, yesterday announced pre-tax profits up by 96 per cent to £137.9m for the year to March 31 1992, writes Juliet Sychrava.

Earnings per share rose sharply from 24.5p to 51p and the dividend is increased by 13.2 per cent to 17.7p.

"This year's results demonstrate that high quality customer service and profits can, and must, go hand in hand," said Mr Ken Harvey, Norweb's chairman who noted that the company's had discontinued fewer customers than ever before.

The main reason for the leap in Norweb's profits was higher electricity prices. Like all 12 regional companies, Norweb increased prices sharply in April 1991 to recoup losses from undercharging the previous year.

Norweb's 9.9 per cent price increase was one of the lowest in the industry, but the company's profit rise will be one of the highest.

This is because exceptional items totalling some £30m also depressed profits last year. These related to bad debts relating to its retail business, as well as an accelerated depreciation charge.

If these items and the effect of recovering losses from the previous year were excluded, Norweb said, the underlying profit growth would be only 20 per cent.

The main underlying growth came in the core distribution business, where operating profit rose by nearly 75 per cent. But the retail business also made a strong improvement, with an £1.3m profit compared with a loss of £7.5m the previous year.

The low margin electricity supply business, which buys and sells bulk electricity, made £11.9m against £1.8m previously. The contracting business incurred losses.

Underlying growth was partly due to a 14 per cent increase in sales, mainly to commercial customers.

The company also recovered about half of the big customers it lost when privatisation meant the regional companies had to compete to keep local customers.

Costs were carefully controlled, Norweb said. Some 280 jobs were cut over the year, leaving a workforce of 7,387, and controllable costs fell 1 per cent in real terms.

Gearing fell from 32.2 per cent to 23.1 per cent, and capital expenditure was down £3.5m to £66.5m.

Analysts forecast pre-tax profits for the year ending March 1993 of between £145m and £155m, giving earnings per share of 55p to 64p. Dividend forecasts range between 13.5p and 20p.

COMMENT

Norweb's quietly tenacious emphasis on marketing and retailing should perhaps have won it more Brownie points from the City, which has historically favoured nearby Yorkshire's more forceful style.

Norweb should at least get points for doing what it promised with the retail business, which now has an £8.3m profit at a time when most companies' retail businesses are only just breaking even.

If the company can now fulfil its promise to turn retail into a £300m business contributing nearly 20 per cent of profits in 1993, then it will have what many regional companies so far do not - a good non-core business for the future and something to spend its cash on.

This promise might temper investors' reservations about the company's rather cautious dividend policy - like East Midlands yesterday it suggested this year's increase was a not-to-be-repeated windfall.

Vaccines have become an increasingly important market as companies have used biotechnology to create patentable products for which they can charge a premium.

SmithKline strengthens its position in vaccines

By Paul Abrahams

SMITHKLINE Beecham, the Anglo-American pharmaceuticals group, has completed two deals aimed at positioning itself as a significant force in the world vaccine market. The agreements mean it is now the second largest in the market after Merck.

The first deal, with the State of Michigan's department of public health, gives Sib exclusive rights to distribute the department's vaccines in the US outside Michigan. The products are for diphtheria, tetanus, whole-cell pertussis and rabies. The two organisations will also jointly research and develop other paediatric vaccines for US distribution.

The second deal with Pasteur Mérieux Serum et Vaccins and Connaught Laboratories, both subsidiaries of Institut Mérieux, gives Sib the US marketing rights for an influenza vaccine designed for children. The product is awaiting approval from the US Food and Drug Administration. Sib refused to give financial details of either agreement.

It said the deals meant all the elements were in place to provide a full range of childhood vaccines. The group had vaccine sales of £140m last year, according to Mr Jonathan de Pass, an analyst at Barclays de Zoete Wedd. He said the deals in themselves were not particularly big, but indicated Sib's strategy.

Vaccines have become an increasingly important market as companies have used biotechnology to create patentable products for which they can charge a premium.

A final dividend of 3.5p is

Dutch cockle restrictions leave Hazlewood Foods flat

By Maggie Utley

PRE-TAX profits at Hazlewood Foods were flat at £51.3m, against £51.2m, in the year to end March, as restrictions on Dutch cockle fishing and a decision to sacrifice margins to boost sales volume offset gains from the acquisition of Sutherland last summer.

The shares rose 3p to close at 140p.

Mr Peter Barr, chairman, described the year as one of consolidation and predicted that the group was "now poised for a period of steady earnings growth". The 30 UK businesses had been grouped into seven trading areas, and a similar plan had been written for the continental European subsidiaries.

Group sales rose 17 per cent to £232.4m, although Mr John Simons, finance director, said the underlying gain was 8 per cent, of which 2.3 percentage points were from price increases and the rest volume growth. Operating profits rose 4.5 per cent to £60.2m, with margins down from 10.6 to 9.5 per cent.

Sutherland, acquired for £36.7m in shares, was included for seven months and contributed profits of £2.5m fall in the second half. The impact of lower margins in the meat, produce and fish businesses knocked £3.4m from profits.

Operating profits from grocery fell from £13m to £10.9m, but ready meals profits were up to £11.8m (£10.1m) and convenience foods, which includes most of Sutherland, from £1.5m to £2.5m (£2.4m) and from fish to £7.8m (£10.6m). Produce profits rose to 9.4m (£3.2m) and non-food profits



Peter Barr: poised for growth after year of consolidation

were up from £3m to £4.6m.

COMMENT

Hazlewood was one of the highly acquisitive companies of the 1980s and has long needed the more coherent structure which is now beginning to take shape. That said, the group must prove itself as a quality growth stock, which will take rather longer. It is some 4 to 5 years behind Northern Foods, the company it considered bidding for in 1988. Not surprising, then, that its rating is well below its erstwhile target. However, a prospective p/e, on forecasts of £55m or so, of under 8 is discounting too much.

Lep pension fund has £900,000 shortfall after property deal

By Roland Rudd

THE PENSION fund of Lep Group is showing a £900,000 shortfall following a property deal last year with the freight-forwarding and security company.

Trustees of Lep Group's pension fund have written to members telling them of the shortfall.

They have calculated that if the pension fund and group had been wound up in January benefits for present employees were only 88 per cent covered. Transfers out of the pension fund by former employees have been suspended.

Last June the trustee company agreed to pay £12m for Coombe Hill House, just as Lep's problems began to emerge when off-balance sheet property finance came on balance sheet and the company's debt rose to more than £400m.

Profits collapsed and a standstill agreement was signed with its banks.

Coombe Hill House has now been valued at only £15m. Lep blames the continued weak property market.

The deal represented a high proportion of the pension fund's £28m of assets at a time when self-investment has been criticised in the pension industry.

Mr Paul Baines, director of Charterhouse, Lep's financial adviser, said: "I am sure that this was not the first case of a pension fund buying assets from the company."

Lep had also agreed to increase its contribution significantly in order to eliminate the shortfall within two to three years.

The group was now proposing that £180m of its £230m debts should be converted to equity. Details of the conversion have yet to be fixed, although the banks were likely to end up with a substantial portion of Lep's shares.

Mr Baines said he hoped the reconstruction would be in place by next month.

Volex at £3.7m as it repositions

By Peter Pearce

VOLEX, the specialist wiring and connection systems company, reported pre-tax profits down from £14.6m to £13.8m for the year to March 31, a period of "strategic repositioning" of the group's products and its markets.

In July it sold the loss-making Volex Accessories division to Hanson for an initial £8.8m. In January it gained access to both the data cable assemblies business and the US market with the acquisition of Cable Products for an initial £9.1m and maximum £14.6m. Mr Howard Poulsen, chief executive, said he was pleased with Cable's results so far.

The group also decided to change the emphasis of Volex

borrowings of £25m into cash of £2.5m and Mr Poulsen said he was looking to expand the Cable Products side with an acquisition on the west coast of the US, and to expand Commercial, agricultural and specialist vehicle industries.

The company started production on a contract for John Deere, and Mr Poulsen hoped this would be a "foothold" with the US tractor group.

Buoyed by a rise in exports to 40 per cent of sales, Picon emerged as the group's best performer. It also received a fillip from the government's decision to introduce safety legislation to make compulsory in the UK the fitting of plugs and moulded plugs where appropriate to electrical appliances.

Over the year Volex turned

Cost controls help LPA hold profits at £0.31m

By Peter Pearce

Tight cost controls enabled LPA Industries, the USM-listed industrial electrical connectors and accessories group, to hold pre-tax profits at £310,000 for the six months to March 31.

Turnover was down 7.7 per cent to £21.8m (£23.4m) and operating profits slipped by 2.3 per cent to £226,000.

Mr Michael Busch, chief executive, said that strict control on borrowings - the company is negligibly geared - pressure on debtors and increasing concentration on exports all helped counteract the "severe trading conditions" and produce a "most satisfactory" result.

Mr Busch said that customers' big projects were still few and far between, especially in railway engineering.

The interim dividend is held at 1.65p and is payable from earnings of 2.41p (2.31p) per share.

Compaq Computer Limited has selected Dana Commercial Credit Limited

to manage its national lease programme for Compaq Authorised Resellers under the name of Compaq Business Leasing.

DCC would like to thank Compaq for this opportunity and looks forward to a long and successful relationship.

COMPAQ**DCC**

DANA COMMERCIAL CREDIT

COMPAQ BUSINESS LEASING

Telephone: 0483 766133

Fax: 0800 515723

CONFIRMING OUR POTENTIAL

Preliminary results 1991/92

	1991/92	1990/91
Profit before tax	£137.9m	£70.3m
Profit after tax	£88.1m	£42.3m
Interim dividend for year (paid)	5.3p	-
Recommended final dividend per ordinary share	12.40p	10.94p

"With strong growth in earnings, costs under control, retailing firmly back in profit, a good performance against guaranteed standards of service and tariff increases from 1 April 1992 well below the rate of inflation, this year's results demonstrate that high quality customer service and profits can, and must, go hand in hand."

Ken Harvey Chairman and Chief Executive

NORWEB

Power behind the North West

The Annual Review and Summary Financial Statement, Directors' Report and Accounts for 1991/92 will be published in mid-July.

NORWEB plc. Registered Office Talbot Road, Manchester M16 0HQ. Registered No. 2366949 (England).

COMPANY NEWS: UK

Taunton Cider to join market with £150m tag

By Philip Rawstorne

TAUNTON CIDER, the UK's second largest cider maker, is expected to raise between £75m and £85m from its planned stock market flotation later this month.

The company, acquired by its management last year for £7.5m from a consortium of brewers including Bass, Courage and Scottish & Newcastle, will have a market capitalisation of about £150m.

Directors and more than 500 employees, who invested a total of £50,000 in the management buy-out backed by Samuel Montagu and Morgan Grenfell Development Capital, will emerge with a 10 per cent stake - worth about £15m - in the company. The original lending institutions will hold about 50 per cent of the enlarged share capital.

The share offer will be split equally between the public and a placing with institutional investors. The offer price will be announced on July 7.

About £70m raised by the issue of new shares will be used to pay off bank and other borrowings, reducing the company's debt to about £10m or less than 50 per cent of shareholders' funds. The sale of shares by existing shareholders is expected to amount to about £10m.

Mr Peter Adams, chief executive, who led the management buy-out, said yesterday that the increased financial flexibility provided by the flotation would enable Taunton to take advantage of further opportunities for growth.

Results for the year since the buy-out, published in the pathfinder prospectus yesterday, showed a 34 per cent increase



Peter Adams: capitalising on trends in the drinks market

in operating profits to £15.7m (£12.5m) on turnover 11 per cent ahead at £105.3m. Operating margins rose from 13.1 per cent to 15.9 per cent. Pre-tax profits fell from £10.3m to £7.4m, reflecting interest charges of £9.6m on the company's sales.

In recent years, Taunton has had a successful record of new product development, particularly in the higher-margin, premium sector, which is now dominated by its Diamond White brand.

Red Rock, launched in 1989, has been targeted on lager drinkers, and its most recent brand, Brody, launched nationally last month, has already achieved significant distribution.

Mr Adams said yesterday that the programme of new product development would continue with the introduction of brands to meet varying consumer tastes and to capitalise on trends in the drinks market.

Net cash from operations

rose from £1.3m to £1.5m.

Taunton's growth took off in the late 1980s and early 1970s

US side boosts Erskine House

By Peggy Hollinger

STRONG growth in the US helped Erskine House, the office equipment services company, to announce a 5 per cent advance in pre-tax profits to £12.7m for last year.

Mr Brian McGillivray, the chairman who transformed Erskine through a heady programme of acquisitions in the 1980s, said the company had benefited from cost-cutting in the US and £1.6m decrease group interest charges to £2.7m.

The savings offset a 6 per cent decline in group sales to £178.9m for the year to March 31.

Mr McGillivray said Erskine was seeing a slight improvement in the US after the severely depressed conditions of 1981. "We are a little more happy," he said.

The US contributed pre-tax profits of £2.7m (£4.2m).

The UK remained difficult,

and Mr McGillivray held out little hope for a significant improvement in the current year.

Machine sales in the UK had been "disappointingly low" and margins depressed by price-cutting. Furthermore, adverse publicity surrounding the leasing industry had cost Erskine between £750,000 and £1m in operating profits last year.

Servicing income rose slightly during the year, but UK pre-tax profits still fell almost 18 per cent to £5.1m. Erskine sold its laser printer business for £4.7m, which accounted for £200,000 in operating profits in 1991.

Germany suffered a 68 per cent decline in pre-tax profits to £871,000.

Debt fell from £41.3m to £38.8m, representing 50 per cent of shareholders' funds.

The dividend was maintained at 4.35p, for a total of 8.65p. Earnings per share were depressed from 14.5p to 11.7p.

by a higher tax charge.

COMMENT

Erskine House may be finding its way back into City affection. The results appear to show that the same management, accused of going too far too fast on the acquisition trail in the 1980s, can steer the company through a tough recession. Points in favour include the long-term nature of debt, and the steady servicing income in most markets.

Erskine is also unlikely to tread on toes with any big acquisitions in the next year or two. This said, the debt obligations and late cycle nature of copier leasing means Erskine will not show immediate dazzling growth. Forecasts for 1993 range from same again to about £15.5m. On yesterday's close of 88p, the prospective p/e looks almost too low at about 6 or 7 times. Shares are further supported by a healthy yield of more than 10 per cent.

The sale and placing are part of Erskine's strategy of focusing on its core businesses. Roundabout, the motor distributor, has been sold to its management and Redwood Press to the Bath Press Group.

Headline is Bookpoint's largest customer, accounting for 27 per cent of sales. Trading profits for the year to end-January were £441,000, against £280,000

on turnover of £3.97m.

The consideration was satisfied by the issue of 700,000 shares which have been conditionally placed. Headline is placing a further 100,000 shares to cover acquisition expenses. Its shares fall 3p to 20p.

The convertible loan stock has been placed with a wholly-owned subsidiary of USI Holdings, a Hong Kong-listed company which is controlled by Wing Tai, the Singapore clothing company.

The loan is redeemable at par on July 31 2000. USI can convert into shares at its option at any time up to three months before the redemption date at a rate of 2 shares for every £1 of loan stock.

A full conversion would give USI a holding of 26.8 per cent.

Wing Tai says it does not intend in the next 12 months to acquire shares that would take its holding above 29.9 per cent allowing for full conversion. It also does not intend to make a

full offer without the agreement of the Erskine board.

Group turnover was lower at £48.5m (£53.7m).

The pre-tax figure included losses of £234,000 (£1.1m) relating to the sold book and magazine manufacturers and the motor and petrol retailers.

Losses per share were 11.1p (8.1p). The final dividend is being passed as was the interim.

The loan is redeemable at par on July 31 2000. USI can convert into shares at its option at any time up to three months before the redemption date at a rate of 2 shares for every £1 of loan stock.

A full conversion would give USI a holding of 26.8 per cent.

Wing Tai says it does not intend in the next 12 months to acquire shares that would take its holding above 29.9 per cent allowing for full conversion. It also does not intend to make a

full offer without the agreement of the Erskine board.

Group turnover was lower at £48.5m (£53.7m).

The pre-tax figure included losses of £234,000 (£1.1m) relating to the sold book and magazine manufacturers and the motor and petrol retailers.

Losses per share were 11.1p (8.1p). The final dividend is being passed as was the interim.

The loan is redeemable at par on July 31 2000. USI can convert into shares at its option at any time up to three months before the redemption date at a rate of 2 shares for every £1 of loan stock.

A full conversion would give USI a holding of 26.8 per cent.

Wing Tai says it does not intend in the next 12 months to acquire shares that would take its holding above 29.9 per cent allowing for full conversion. It also does not intend to make a

full offer without the agreement of the Erskine board.

Group turnover was lower at £48.5m (£53.7m).

The pre-tax figure included losses of £234,000 (£1.1m) relating to the sold book and magazine manufacturers and the motor and petrol retailers.

Losses per share were 11.1p (8.1p). The final dividend is being passed as was the interim.

The loan is redeemable at par on July 31 2000. USI can convert into shares at its option at any time up to three months before the redemption date at a rate of 2 shares for every £1 of loan stock.

A full conversion would give USI a holding of 26.8 per cent.

Wing Tai says it does not intend in the next 12 months to acquire shares that would take its holding above 29.9 per cent allowing for full conversion. It also does not intend to make a

full offer without the agreement of the Erskine board.

Group turnover was lower at £48.5m (£53.7m).

The pre-tax figure included losses of £234,000 (£1.1m) relating to the sold book and magazine manufacturers and the motor and petrol retailers.

Losses per share were 11.1p (8.1p). The final dividend is being passed as was the interim.

The loan is redeemable at par on July 31 2000. USI can convert into shares at its option at any time up to three months before the redemption date at a rate of 2 shares for every £1 of loan stock.

A full conversion would give USI a holding of 26.8 per cent.

Wing Tai says it does not intend in the next 12 months to acquire shares that would take its holding above 29.9 per cent allowing for full conversion. It also does not intend to make a

full offer without the agreement of the Erskine board.

Group turnover was lower at £48.5m (£53.7m).

The pre-tax figure included losses of £234,000 (£1.1m) relating to the sold book and magazine manufacturers and the motor and petrol retailers.

Losses per share were 11.1p (8.1p). The final dividend is being passed as was the interim.

The loan is redeemable at par on July 31 2000. USI can convert into shares at its option at any time up to three months before the redemption date at a rate of 2 shares for every £1 of loan stock.

A full conversion would give USI a holding of 26.8 per cent.

Wing Tai says it does not intend in the next 12 months to acquire shares that would take its holding above 29.9 per cent allowing for full conversion. It also does not intend to make a

full offer without the agreement of the Erskine board.

Group turnover was lower at £48.5m (£53.7m).

The pre-tax figure included losses of £234,000 (£1.1m) relating to the sold book and magazine manufacturers and the motor and petrol retailers.

Losses per share were 11.1p (8.1p). The final dividend is being passed as was the interim.

The loan is redeemable at par on July 31 2000. USI can convert into shares at its option at any time up to three months before the redemption date at a rate of 2 shares for every £1 of loan stock.

A full conversion would give USI a holding of 26.8 per cent.

Wing Tai says it does not intend in the next 12 months to acquire shares that would take its holding above 29.9 per cent allowing for full conversion. It also does not intend to make a

full offer without the agreement of the Erskine board.

Group turnover was lower at £48.5m (£53.7m).

The pre-tax figure included losses of £234,000 (£1.1m) relating to the sold book and magazine manufacturers and the motor and petrol retailers.

Losses per share were 11.1p (8.1p). The final dividend is being passed as was the interim.

The loan is redeemable at par on July 31 2000. USI can convert into shares at its option at any time up to three months before the redemption date at a rate of 2 shares for every £1 of loan stock.

A full conversion would give USI a holding of 26.8 per cent.

Wing Tai says it does not intend in the next 12 months to acquire shares that would take its holding above 29.9 per cent allowing for full conversion. It also does not intend to make a

full offer without the agreement of the Erskine board.

Group turnover was lower at £48.5m (£53.7m).

The pre-tax figure included losses of £234,000 (£1.1m) relating to the sold book and magazine manufacturers and the motor and petrol retailers.

Losses per share were 11.1p (8.1p). The final dividend is being passed as was the interim.

The loan is redeemable at par on July 31 2000. USI can convert into shares at its option at any time up to three months before the redemption date at a rate of 2 shares for every £1 of loan stock.

A full conversion would give USI a holding of 26.8 per cent.

Wing Tai says it does not intend in the next 12 months to acquire shares that would take its holding above 29.9 per cent allowing for full conversion. It also does not intend to make a

full offer without the agreement of the Erskine board.

Group turnover was lower at £48.5m (£53.7m).

The pre-tax figure included losses of £234,000 (£1.1m) relating to the sold book and magazine manufacturers and the motor and petrol retailers.

Losses per share were 11.1p (8.1p). The final dividend is being passed as was the interim.

The loan is redeemable at par on July 31 2000. USI can convert into shares at its option at any time up to three months before the redemption date at a rate of 2 shares for every £1 of loan stock.

A full conversion would give USI a holding of 26.8 per cent.

Wing Tai says it does not intend in the next 12 months to acquire shares that would take its holding above 29.9 per cent allowing for full conversion. It also does not intend to make a

full offer without the agreement of the Erskine board.

Group turnover was lower at £48.5m (£53.7m).

The pre-tax figure included losses of £234,000 (£1.1m) relating to the sold book and magazine manufacturers and the motor and petrol retailers.

Losses per share were 11.1p (8.1p). The final dividend is being passed as was the interim.

The loan is redeemable at par on July 31 2000. USI can convert into shares at its option at any time up to three months before the redemption date at a rate of 2 shares for every £1 of loan stock.

A full conversion would give USI a holding of 26.8 per cent.

Wing Tai says it does not intend in the next 12 months to acquire shares that would take its holding above 29.9 per cent allowing for full conversion. It also does not intend to make a

full offer without the agreement of the Erskine board.

Group turnover was lower at £48.5m (£53.7m).

The pre-tax figure included losses of £234,000 (£1.1m) relating to the sold book and magazine manufacturers and the motor and petrol retailers.

Losses per share were 11.1p (8.1p). The final dividend is being passed as was the interim.

The loan is redeemable at par on July 31 2000. USI can convert

COMMODITIES AND AGRICULTURE

S African gold profits 'lowest since 1960s'

By Philip Gavith in Johannesburg

THIS PRICE of gold has fallen by 33 per cent in real terms since 1988, taking real profits in the South African gold mining industry to the lowest level since the 1960s. Mr Naas Steenkamp, the outgoing president of the Chamber of Mines, told members yesterday.

The nominal rand gold price had been virtually flat since 1988 at about R990 (\$350) a troy ounce.

Production last year, at 801 tonnes, was only 4 tonnes lower than in 1990. But output had only been maintained by increasing the average grade milled to 5.2 grams a tonne from 5.05 grams in 1990.

Mr Steenkamp praised the industry's "quite remarkable performance" in cost containment, with the average working cost per kilogram of gold

produced, at R26,136, only 1.6 per cent up from 1990. He pointed to this five years previously when the comparable increase was 26 per cent.

The downside of the picture was the 36,000 people who lost their jobs in the industry last year, with a further 15,000 already in 1992. Also of concern, said Mr Steenkamp, was the fact that capital expenditure and dividend payments declined by 16.9 per cent and 10.4 per cent respectively.

All South Africa's other large mineral exports - coal, platinum, diamonds, zinc, copper, nickel and lead - also faced difficult markets.

Despite these problems, Mr Steenkamp said he had no reason to believe that the mining industry "will have anything but an exciting and productive future". He is succeeded as president by Mr Bobby Godsell of Anglo-American.

MMB seeks rise for butter-making milk

By David Blackwell

THE MILK Marketing Board for England and Wales yesterday called for "a substantial increase" in the price of milk sold for butter following the collapse of plans to reform milk pricing.

The board had intended to introduce a new way of pricing milk earlier this year based on the supply profile, with a premium being charged for regular deliveries. Milk production peaks in May and falls off sharply in summer.

The plan would have ended the much criticised present pricing system under which 24 different levels are set according to the use to which the milk is put. But it ran into legal problems with the European Commission earlier this month. The MMB blames the collapse on the UK Dairy Trade Federation's refusal to give up a part of the plan providing continuity of milk supplies.

However, the Dairy Trade Federation, which has to agree on pricing methods with the MMB, said yesterday that its was disappointed at the MMB's abandonment of the plan, which it believed could still be salvaged. It also suggested that the latest pricing proposals were not in the interest of consumers or - following CAP reform - producers.

Milk will continue to be

priced under the "end-use" system, with the highest prices being charged for liquid milk consumption. At present liquid milk is 24.75p a litre, and butter-making milk is 17p a litre.

The MMB wants all prices to be raised, but it wants to narrow the gap between the liquid milk price and the bottom range.

The board pointed out that the wholesale price of liquid milk was last raised in December 1990. It believes that dairies can afford to absorb higher prices without raising prices to the consumer.

The collapse of the price reform plan means that end-use pricing is likely to remain in place until the 50-year-old MMB is wound up, probably in early 1994. The board plans to turn itself into a national voluntary co-operative.

• Preliminary results of the MMB show that £2.23bn was paid to wholesalers for 1991-92, up 1.3 per cent. The average price paid to dairy farmers rose 4 per cent to 19.95p a litre. Production fell 2.6 per cent to 11.46m litres, mainly because of quota cuts.

The board said continued high demand for milk for liquid consumption (50 per cent of the total) has concentrated the effect of the quota cuts on milk for manufacture, which suffered a 5 per cent cut in availability.

SFA expels oil futures broker

By Neil Buckley

HOPE COMMUNITIES, an oil futures broker on London's International Petroleum Exchange, and its director Mr Ahmad Al-Rahmani were yesterday expelled from membership by the Securities and Futures Authority on the grounds that they had "caused to be fit and proper persons".

The SFA, the securities industry regulator, has been investigating Hope Communities since it became aware of irregularities shortly before the company went into liquidation in January this year, with debts of £1.2m. An SFA official confirmed yesterday that it had passed information on to the Metropolitan Police.

Mr Al-Rahmani, Hope's sole director, is accused of having improperly used money deposited by a client with Hope for trading purposes. The authority says the broker admitted that the funds were used instead to meet margin calls and trading losses on other unnamed client accounts.

Information in financial returns submitted by Hope during 1991 was false and misleading, the SFA says, showing an excess of funds when in fact there was a substantial deficit. Mr Al-Rahmani is said to have admitted to the SFA that he deliberately failed to disclose these debts, and that Hope was probably insolvent from the beginning of 1991.

After watching the cash premium over three months metal climb from zero to nearly \$190 a tonne in two-and-a-half months the exchange stepped in to establish maximum daily premiums for the June/July period, ranging from \$15 to \$35 a tonne. A cash premium is normally associated with supply

Unrest hits Polish copper mines

By Christopher Bobinski in Warsaw

LABOUR UNREST hit Poland's LGHM copper combine yesterday as miners at two out of three copper ore pits staged a token two-hour stoppage backed by workers at the combine's smelters.

Unions leading LGHM's 40,000 strong workforce are demanding a 30 per cent wage increase and yesterday's protest preceded a shopfloor vote on June 24 to decide on whether to hold an all out strike to back the claim.

The unrest came after a visit last week to LGHM by the board of Australia's Western Mining Corporation designed to examine a possible investment in the combine. Sir Arvi Parbo, the company's chairman says of the 18-month long dialogue Western Mining has

been conducting with the Poles

that "we are still investigating the project" and adds that a joint venture would be on the cards "under the right conditions".

Last month Asarcos, the US metals producer, offered to sign a management contract with LGHM for three years after which decisions could be taken by the Polish authorities on whether to sell a share of the plant.

Polish officials are telling prospective investors that foreign capital is welcome but that final decisions have to be conducted with the Poles

await the opening of competitive procedures for bids from foreign companies.

LGHM is one of those rare Polish companies that are unencumbered by debt and last year showed a \$1.350bn (\$140m) gross profit.

Last month Asarcos produced 22.7m tonnes of copper ore and 345,000 tonnes of refined copper, of which 241,000 tonnes

were sold abroad, 18 per cent more than in 1990. Production plans this year are set at around 355,000 tonnes of which some 240,000 should be exported.

LME zinc price fall accelerates

THE FALL in zinc prices triggered by the London Metal Exchange's move on Monday to ease a market squeeze accelerated yesterday, and traders and analysts expect further losses in coming weeks writes Our Commodities Staff.

After watching the cash premium over three months metal climb from zero to nearly \$190 a tonne in two-and-a-half months the exchange stepped in to establish maximum daily premiums for the June/July period, ranging from \$15 to \$35 a tonne.

The immediate response to the LME's action on Monday was a \$24 fall in the cash price and a narrowing of the "back-

wardation", as the cash premium is known, to \$166 a tonne. Yesterday the cash price lost another \$56 to \$1,367.50 a tonne and the backwardation shrank further to \$163.25.

"We're seeing signs of liquidation - it's [the three months price] has gone through the \$1,250 support without too much difficulty," commented independent metals analyst Mr Robin Bhar.

"When you are a manufacturer it is difficult to appreciate what seems to be a game, and a highly expensive one at that," one producer said.

Cadmium market at 20-year lows

By David Blackwell

CADMIDIUM PRICES have fallen to the lowest levels for more than 20 years in the face of high stocks, environmental concerns and falling demand.

The bid price has fallen below 50 cents a lb. Some traders believe it could fall to about 30 cents and remain there for several years. In the late 1980s prices reached \$8 a lb (\$140/t).

"It's a metal that simply ran out of steam," said one trader yesterday. "All the news is bearish."

Produced stocks of cadmium are already high, with some estimates putting them at as much as 5,000 tonnes, compared with world consumption at between 16,000 and 17,000 tonnes a year.

cameras and portable telephones have made up the bulk of consumption. But improving technology has reduced the amount of cadmium needed in each battery, and new types of battery using no cadmium are on the horizon.

At the same time consumption in paint pigments and PVC stabilisers is also falling. One trader said yesterday that there was now only one major user for the metal in the UK - two other big plants had been closed recently because of environmental concerns.

Produced stocks of cadmium are already high, with some estimates putting them at as much as 5,000 tonnes, compared with world consumption at between 16,000 and 17,000 tonnes a year.

MINOR METALS PRICES

Prices from Metal Bulletin (last week's Monday's close)

ANTIMONY: European free market 99.6 per cent, \$ per tonne, in warehouse, 1,720-1,745 (\$125-1,750).

BISMUTH: European free market, min 99.9 per cent, \$ per lb, in tonnes in warehouse, 2,30-2,45 (\$20-30).

SELENIUM: European free market, min 99.5 per cent, \$ per lb, in warehouse, 480-500.

TUNGSTEN ORE: European free market, standard min 65 per cent, \$ per tonne unit, (10 kg) WO, cfr, 55-64 (same).

VANADIUM: European free market, min 91 per cent, \$ per lb V2O3, cfr, 20.5-21.5 (same).

URANIUM: Nuclear exchange value, \$ per lb, U3O8, 7.75.

market, min 99.9 per cent, \$ per 76 lb flask, in warehouse, 140-160 (same).

MOLYBDENUM: European free market, drummed molybdenum oxide, \$ per lb Mo, in warehouse, 2,30-2,45 (\$20-30).

CADMIUM: European free market, min 99.5 per cent, \$ per lb, in warehouse, 480-500.

COBALT: European free market, 99.5 per cent, \$ per lb, in warehouse, 22.5-23.5 (36-37).

MERCURY: European free market, min 99.9 per cent, \$ per lb, in warehouse, 1,720-1,745 (\$125-1,750).

market, min 99.9 per cent, \$ per 76 lb flask, in warehouse, 140-160 (same).

CHROMIUM: European free market, min 99.9 per cent, \$ per lb, in tonnes in warehouse, 1,720-1,745 (\$125-1,750).

INDIUM: European free market, min 99.9 per cent, \$ per lb, in tonnes in warehouse, 1,720-1,745 (\$125-1,750).

TELLURIUM: European free market, min 99.9 per cent, \$ per lb, in tonnes in warehouse, 1,720-1,745 (\$125-1,750).

LEAD: European free market, min 99.9 per cent, \$ per lb, in tonnes in warehouse, 1,720-1,745 (\$125-1,750).

INDIUM: European free market, min 99.9 per cent, \$ per lb, in tonnes in warehouse, 1,720-1,745 (\$125-1,750).

INDIUM: European free market, min 99.9 per cent, \$ per lb, in tonnes in warehouse, 1,720-1,745 (\$125-1,750).

INDIUM: European free market, min 99.9 per cent, \$ per lb, in tonnes in warehouse, 1,720-1,745 (\$125-1,750).

INDIUM: European free market, min 99.9 per cent, \$ per lb, in tonnes in warehouse, 1,720-1,745 (\$125-1,750).

INDIUM: European free market, min 99.9 per cent, \$ per lb, in tonnes in warehouse, 1,720-1,745 (\$125-1,750).

INDIUM: European free market, min 99.9 per cent, \$ per lb, in tonnes in warehouse, 1,720-1,745 (\$125-1,750).

INDIUM: European free market, min 99.9 per cent, \$ per lb, in tonnes in warehouse, 1,720-1,745 (\$125-1,750).

INDIUM: European free market, min 99.9 per cent, \$ per lb, in tonnes in warehouse, 1,720-1,745 (\$125-1,750).

INDIUM: European free market, min 99.9 per cent, \$ per lb, in tonnes in warehouse, 1,720-1,745 (\$125-1,750).

INDIUM: European free market, min 99.9 per cent, \$ per lb, in tonnes in warehouse, 1,720-1,745 (\$125-1,750).

INDIUM: European free market, min 99.9 per cent, \$ per lb, in tonnes in warehouse, 1,720-1,745 (\$125-1,750).

INDIUM: European free market, min 99.9 per cent, \$ per lb, in tonnes in warehouse, 1,720-1,745 (\$125-1,750).

INDIUM: European free market, min 99.9 per cent, \$ per lb, in tonnes in warehouse, 1,720-1,745 (\$125-1,750).

INDIUM: European free market, min 99.9 per cent, \$ per lb, in tonnes in warehouse, 1,720-1,745 (\$125-1,750).

INDIUM: European free market, min 99.9 per cent, \$ per lb, in tonnes in warehouse, 1,720-1,745 (\$125-1,750).

INDIUM: European free market, min 99.9 per cent, \$ per lb, in tonnes in warehouse, 1,720-1,745 (\$125-1,750).

INDIUM: European free market, min 99.9 per cent, \$ per lb, in tonnes in warehouse, 1,720-1,745 (\$125-1,750).

INDIUM: European free market, min 99.9 per cent, \$ per lb, in tonnes in warehouse, 1,720-1,745 (\$125-1,750).

INDIUM: European free market, min 99.9 per cent, \$ per lb, in tonnes in warehouse, 1,720-1,745 (\$125-1,750).

INDIUM: European free market, min 99.9 per cent, \$ per lb, in tonnes in warehouse, 1,720-1,745 (\$125-1,750).

INDIUM: European free market, min 99.9 per cent, \$ per lb, in tonnes in warehouse, 1,720-1,745 (\$125-1,750).

INDIUM: European free market, min 99.9 per cent, \$ per lb, in tonnes in warehouse, 1,720-1,745 (\$125-1,750).

INDIUM: European free market, min 99.9 per cent, \$ per lb, in tonnes in warehouse, 1,720-1,745 (\$125-1,750).

INDIUM: European free market, min 99.9 per cent, \$ per lb, in tonnes in warehouse, 1,720-1,745 (\$125-1,750).

INDIUM: European free market, min 99.9 per cent, \$ per lb, in tonnes in warehouse, 1,720-1,745 (\$125-1,7

FT MANAGED FUNDS SERVICE

* Current Unit Trust prices are available on FT Cityline. Calls charged at 36p/minute cheap rate and 48p/minute at all other times. To obtain a free Unit Trust Code Booklet ring (071) 925-2122.

AUTHORISED
UNIT TRUSTS

1992

1991

1990

1989

1988

1987

1986

1985

1984

1983

1982

1981

1980

1979

1978

1977

1976

1975

1974

1973

1972

1971

1970

1969

1968

1967

1966

1965

1964

1963

1962

1961

1960

1959

1958

1957

1956

1955

1954

1953

1952

1951

1950

1949

1948

1947

1946

1945

1944

1943

1942

1941

1940

1939

1938

1937

1936

1935

1934

1933

1932

1931

1930

1929

1928

1927

1926

1925

1924

1923

1922

1921

1920

1919

1918

1917

1916

1915

1914

1913

1912

1911

1910

1909

1908

1907

1906

1905

1904

1903

1902

1901

1900

1899

1898

1897

1896

1895

1894

1893

1892

1891

1890

1889

1888

1887

1886

1885

1884

1883

1882

1881

1880

1879

1878

1877

1876

1875

1874

1873

1872

1871

1870

1869

1868

1867

1866

1865

1864

1863

1862

1861

1860

1859

1858

1857

1856

1855

1854

1853

1852

1851

1850

1849

1848

1847

1846

1845

1844

1843

1842

1841

1840

1839

1838

1837

1836

1835

1834

1833

1832

1831

1830

1829

1828

1827

1826

1825

1824

1823

1822

1821

1820

1819

1818

1817

1816

1815

1814

1813

1812

1811

1810

1809

1808

1807

1806

1805

1804

1803

1802

1801

1800

1801

1802

1803

1804

1805

1806

1807

1808

1809

1810

1811

1812

1813

1814

1815

1816

1817

1818

1819

1820

1821

1822

1823

1824

1825

1826

1827

1828

1829

1830

1831

1832

1833

1834

1835

FT MANAGED FUNDS SERVICE

• Current Unit Trust prices are available on FT Cityline. Calls charged at 38p/min cheap rate and 48p/min at all other times. To obtain a free Unit Trust Code Booklet ring (071) 925-2128.

Unit Trust	Name	Price	Offer + %	Yield	Unit Trust	Name	Price	Offer + %	Yield	Unit Trust	Name	Price	Offer + %	Yield	Unit Trust	Name	Price	Offer + %	Yield	Unit Trust	Name	Price	Offer + %	Yield					
Stewart Jersey Unit Trst Mys Ltd (129031)	131.20 131.20	131.20 131.20	-	1.10	Allied Dealer Assurance Plc - Contd.	Country Life Plc - Contd.	Equitable Life Assurance Society	Horizon St. Anthony Fund 1992	1992	1992	Horizon St. Anthony Fund 1992	1992	1992	Horizon St. Anthony Fund 1992	1992	1992	Horizon St. Anthony Fund 1992	1992	1992	Horizon St. Anthony Fund 1992	1992	1992	Horizon St. Anthony Fund 1992	1992	1992				
45 Contracts Ltd. Edinburgh	121.20 121.20	121.20 121.20	-	1.10	Fund Inc Rep Acc.	121.20 121.20	121.20 121.20	-	1.10	Fund Inc Rep Acc.	121.20 121.20	121.20 121.20	-	1.10	Fund Inc Rep Acc.	121.20 121.20	121.20 121.20	-	1.10	Fund Inc Rep Acc.	121.20 121.20	121.20 121.20	-	1.10	Fund Inc Rep Acc.	121.20 121.20	121.20 121.20	-	
Acron Unit Trst	120.40 120.40	120.40 120.40	-	1.00	M & S Securities Ltd	Property Acc.	121.20 121.20	121.20 121.20	-	1.10	Property Acc.	121.20 121.20	121.20 121.20	-	1.10	Property Acc.	121.20 121.20	121.20 121.20	-	1.10	Property Acc.	121.20 121.20	121.20 121.20	-	1.10	Property Acc.	121.20 121.20	121.20 121.20	-
European Units	120.20 120.20	120.20 120.20	-	1.00	Globe Investors Ltd	Country Capital	121.20 121.20	121.20 121.20	-	1.10	Country Capital	121.20 121.20	121.20 121.20	-	1.10	Country Capital	121.20 121.20	121.20 121.20	-	1.10	Country Capital	121.20 121.20	121.20 121.20	-	1.10	Country Capital	121.20 121.20	121.20 121.20	-
Janet Unit Trst	120.20 120.20	120.20 120.20	-	1.00	Managed Acc.	121.20 121.20	121.20 121.20	-	1.10	Managed Acc.	121.20 121.20	121.20 121.20	-	1.10	Managed Acc.	121.20 121.20	121.20 121.20	-	1.10	Managed Acc.	121.20 121.20	121.20 121.20	-	1.10	Managed Acc.	121.20 121.20	121.20 121.20	-	
One Pacific	120.20 120.20	120.20 120.20	-	1.00	UK Equity Acc.	121.20 121.20	121.20 121.20	-	1.10	UK Equity Acc.	121.20 121.20	121.20 121.20	-	1.10	UK Equity Acc.	121.20 121.20	121.20 121.20	-	1.10	UK Equity Acc.	121.20 121.20	121.20 121.20	-	1.10	UK Equity Acc.	121.20 121.20	121.20 121.20	-	
Asian Growth	120.20 120.20	120.20 120.20	-	1.00	Am Equity Acc.	121.20 121.20	121.20 121.20	-	1.10	Am Equity Acc.	121.20 121.20	121.20 121.20	-	1.10	Am Equity Acc.	121.20 121.20	121.20 121.20	-	1.10	Am Equity Acc.	121.20 121.20	121.20 121.20	-	1.10	Am Equity Acc.	121.20 121.20	121.20 121.20	-	
Global Equity	120.20 120.20	120.20 120.20	-	1.00	Am Proprietary Acc.	121.20 121.20	121.20 121.20	-	1.10	Am Proprietary Acc.	121.20 121.20	121.20 121.20	-	1.10	Am Proprietary Acc.	121.20 121.20	121.20 121.20	-	1.10	Am Proprietary Acc.	121.20 121.20	121.20 121.20	-	1.10	Am Proprietary Acc.	121.20 121.20	121.20 121.20	-	
High Yield	120.20 120.20	120.20 120.20	-	1.00	Am High Income Acc.	121.20 121.20	121.20 121.20	-	1.10	Am High Income Acc.	121.20 121.20	121.20 121.20	-	1.10	Am High Income Acc.	121.20 121.20	121.20 121.20	-	1.10	Am High Income Acc.	121.20 121.20	121.20 121.20	-	1.10	Am High Income Acc.	121.20 121.20	121.20 121.20	-	
Mid Yield	120.20 120.20	120.20 120.20	-	1.00	Am Short Term Acc.	121.20 121.20	121.20 121.20	-	1.10	Am Short Term Acc.	121.20 121.20	121.20 121.20	-	1.10	Am Short Term Acc.	121.20 121.20	121.20 121.20	-	1.10	Am Short Term Acc.	121.20 121.20	121.20 121.20	-	1.10	Am Short Term Acc.	121.20 121.20	121.20 121.20	-	
Small Bond	120.20 120.20	120.20 120.20	-	1.00	Am Short Bond Acc.	121.20 121.20	121.20 121.20	-	1.10	Am Short Bond Acc.	121.20 121.20	121.20 121.20	-	1.10	Am Short Bond Acc.	121.20 121.20	121.20 121.20	-	1.10	Am Short Bond Acc.	121.20 121.20	121.20 121.20	-	1.10	Am Short Bond Acc.	121.20 121.20	121.20 121.20	-	
Large Bond	120.20 120.20	120.20 120.20	-	1.00	Am Long Bond Acc.	121.20 121.20	121.20 121.20	-	1.10	Am Long Bond Acc.	121.20 121.20	121.20 121.20	-	1.10	Am Long Bond Acc.	121.20 121.20	121.20 121.20	-	1.10	Am Long Bond Acc.	121.20 121.20	121.20 121.20	-	1.10	Am Long Bond Acc.	121.20 121.20	121.20 121.20	-	
Medium Bond	120.20 120.20	120.20 120.20	-	1.00	Am Medium Bond Acc.	121.20 121.20	121.20 121.20	-	1.10	Am Medium Bond Acc.	121.20 121.20	121.20 121.20	-	1.10	Am Medium Bond Acc.	121.20 121.20	121.20 121.20	-	1.10	Am Medium Bond Acc.	121.20 121.20	121.20 121.20	-	1.10	Am Medium Bond Acc.	121.20 121.20	121.20 121.20	-	
Small Bond	120.20 120.20	120.20 120.20	-	1.00	Am Short Gilt Acc.	121.20 121.20	121.20 121.20	-	1.10	Am Short Gilt Acc.	121.20 121.20	121.20 121.20	-	1.10	Am Short Gilt Acc.	121.20 121.20	121.20 121.20	-	1.10	Am Short Gilt Acc.	121.20 121.20	121.20 121.20	-	1.10	Am Short Gilt Acc.	121.20 121.20	121.20 121.20	-	
Large Gilt	120.20 120.20	120.20 120.20	-	1.00	Am Long Gilt Acc.	121.20 121.20	121.20 121.20	-	1.10	Am Long Gilt Acc.	121.20 121.20	121.20 121.20	-	1.10	Am Long Gilt Acc.	121.20 121.20	121.20 121.20	-	1.10	Am Long Gilt Acc.	121.20 121.20	121.20 121.20	-	1.10	Am Long Gilt Acc.	121.20 121.20	121.20 121.20	-	
Medium Gilt	120.20 120.20	120.20 120.20	-	1.00	Am Medium Gilt Acc.	121.20 121.20	121.20 121.20	-	1.10	Am Medium Gilt Acc.	121.20 121.20	121.20 121.20	-	1.10	Am Medium Gilt Acc.	121.20 121.20	121.20 121.20	-	1.10	Am Medium Gilt Acc.	121.20 121.20	121.20 121.20	-	1.10	Am Medium Gilt Acc.	121.20 121.20	121.20 121.20	-	
Small Gilt	120.20 120.20	120.20 120.20	-	1.00	Am Short Gilt Acc.	121.20 121.20	121.20 121.20	-	1.10	Am Short Gilt Acc.	121.20 121.20	121.20 121.20	-	1.10	Am Short Gilt Acc.	121.20 121.20	121.20 121.20	-	1.10	Am Short Gilt Acc.	121.20 121.20	121.20 121.20	-	1.10	Am Short Gilt Acc.	121.20 121.20	121.20 121.20	-	
Large Corp	120.20 120.20	120.20 120.20	-	1.00	Am Long Corp Acc.	121.20 121.20	121.20 121.20	-	1.10	Am Long Corp Acc.	121.20 121.20	121.20 121.20	-	1.10	Am Long Corp Acc.	121.20 121.20	121.20 121.20	-	1.10	Am Long Corp Acc.	121.20 121.20	121.20 121.20	-	1.10	Am Long Corp Acc.	121.20 121.20	121.20 121.20	-	
Medium Corp	120.20 120.20	120.20 120.20	-	1.00	Am Medium Corp Acc.	121.20 121.20	121.20 121.20	-	1.10	Am Medium Corp Acc.	121.20 121.20	121.20 121.20	-	1.10	Am Medium Corp Acc.	121.20 121.20	121.20 121.20	-	1.10	Am Medium Corp Acc.	121.20 121.20	121.20 121.20	-	1.10	Am Medium Corp Acc.	121.20 121.20	121.20 121.20	-	
Small Corp	120.20 120.20	120.20 120.20	-	1.00	Am Short Corp Acc.	121.20 121.20	121.20 121.20	-	1.10	Am Short Corp Acc.	121.20 121.20	121.20 121.20	-	1.10	Am Short Corp Acc.	121.20 121.20	121.20 121.20	-	1.10	Am Short Corp Acc.	121.20 121.20	121.20 121.20	-	1.10	Am Short Corp Acc.	121.20 121.20	121.20 121.20	-	
Large Ind	120.20 120.20	120.20 120.20	-	1.00	Am Long Ind Acc.	121.20 121.20	121.20 121.2																						

FT MANAGED FUNDS SERVICE

• Current Unit Trust prices are available on FT Cityline. Calls charged at 36p/minute cheap rate and 48p/minute at all other times. To obtain a free Unit Trust Code Booklet ring (071) 925-2128.

CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Dollar slips despite indicators

THE DOLLAR ended weaker against the D-Mark on the foreign exchanges yesterday after failing to draw strong support from favourable US economic figures, writes James Blitz.

Figures for housing starts and industrial production both showed higher gains than expected. The May housing starts data revealed an 11 per cent rise to 1.23m units when around 1.17m had been expected. Industrial production rose 0.6 per cent in May against forecasts of a 0.5 per cent gain.

After an early best level in Europe of DM1.5702, the dollar slipped to finish at DM1.5670, compared with a previous close of DM1.5710. It further declined in New York trading to end at DM1.5638.

Although the figures showed that a steady but slow recovery was under way, traders were not able to shrug off underlying fears that the Federal Reserve might ease short-term rates again. An analyst in London commented: "What the

market wants is a definitive signal of where rates are heading and the data were far from that." Others await today's "beige book" report, summing up the views of the regional Fed presidents, before taking a new view on the currency.

The dollar was not helped by the D-Mark's continued strong tone. The Bundesbank yesterday reiterated its determination to keep interest rates high as long as there is no indication that inflation has been brought under control. The central bank also revised its figure did not signal a real recovery yet.

An analyst at a German bank said: "The official spin being put on these numbers is that things look pretty good. But these numbers do not reveal the reality of the situation, which is that the (Japanese) economy is sliding into recession."

The market took a more bullish view of the data. The yen ended at Y126.6 to the dollar from Y126.7. In New York the dollar eased to Y126.45.

The market took a more

bullish view of the data. The yen ended at Y126.6 to the dollar from Y126.7. In New York the dollar eased to Y126.45.

The market took a more

bullish view of the data. The yen ended at Y126.6 to the dollar from Y126.7. In New York the dollar eased to Y126.45.

The market took a more

bullish view of the data. The yen ended at Y126.6 to the dollar from Y126.7. In New York the dollar eased to Y126.45.

The market took a more

bullish view of the data. The yen ended at Y126.6 to the dollar from Y126.7. In New York the dollar eased to Y126.45.

The market took a more

bullish view of the data. The yen ended at Y126.6 to the dollar from Y126.7. In New York the dollar eased to Y126.45.

The market took a more

bullish view of the data. The yen ended at Y126.6 to the dollar from Y126.7. In New York the dollar eased to Y126.45.

The market took a more

bullish view of the data. The yen ended at Y126.6 to the dollar from Y126.7. In New York the dollar eased to Y126.45.

The market took a more

bullish view of the data. The yen ended at Y126.6 to the dollar from Y126.7. In New York the dollar eased to Y126.45.

The market took a more

bullish view of the data. The yen ended at Y126.6 to the dollar from Y126.7. In New York the dollar eased to Y126.45.

The market took a more

bullish view of the data. The yen ended at Y126.6 to the dollar from Y126.7. In New York the dollar eased to Y126.45.

The market took a more

bullish view of the data. The yen ended at Y126.6 to the dollar from Y126.7. In New York the dollar eased to Y126.45.

The market took a more

bullish view of the data. The yen ended at Y126.6 to the dollar from Y126.7. In New York the dollar eased to Y126.45.

The market took a more

bullish view of the data. The yen ended at Y126.6 to the dollar from Y126.7. In New York the dollar eased to Y126.45.

The market took a more

bullish view of the data. The yen ended at Y126.6 to the dollar from Y126.7. In New York the dollar eased to Y126.45.

The market took a more

bullish view of the data. The yen ended at Y126.6 to the dollar from Y126.7. In New York the dollar eased to Y126.45.

The market took a more

bullish view of the data. The yen ended at Y126.6 to the dollar from Y126.7. In New York the dollar eased to Y126.45.

The market took a more

bullish view of the data. The yen ended at Y126.6 to the dollar from Y126.7. In New York the dollar eased to Y126.45.

The market took a more

bullish view of the data. The yen ended at Y126.6 to the dollar from Y126.7. In New York the dollar eased to Y126.45.

The market took a more

bullish view of the data. The yen ended at Y126.6 to the dollar from Y126.7. In New York the dollar eased to Y126.45.

The market took a more

bullish view of the data. The yen ended at Y126.6 to the dollar from Y126.7. In New York the dollar eased to Y126.45.

The market took a more

bullish view of the data. The yen ended at Y126.6 to the dollar from Y126.7. In New York the dollar eased to Y126.45.

The market took a more

bullish view of the data. The yen ended at Y126.6 to the dollar from Y126.7. In New York the dollar eased to Y126.45.

The market took a more

bullish view of the data. The yen ended at Y126.6 to the dollar from Y126.7. In New York the dollar eased to Y126.45.

The market took a more

bullish view of the data. The yen ended at Y126.6 to the dollar from Y126.7. In New York the dollar eased to Y126.45.

The market took a more

bullish view of the data. The yen ended at Y126.6 to the dollar from Y126.7. In New York the dollar eased to Y126.45.

The market took a more

bullish view of the data. The yen ended at Y126.6 to the dollar from Y126.7. In New York the dollar eased to Y126.45.

The market took a more

bullish view of the data. The yen ended at Y126.6 to the dollar from Y126.7. In New York the dollar eased to Y126.45.

The market took a more

bullish view of the data. The yen ended at Y126.6 to the dollar from Y126.7. In New York the dollar eased to Y126.45.

The market took a more

bullish view of the data. The yen ended at Y126.6 to the dollar from Y126.7. In New York the dollar eased to Y126.45.

The market took a more

bullish view of the data. The yen ended at Y126.6 to the dollar from Y126.7. In New York the dollar eased to Y126.45.

The market took a more

bullish view of the data. The yen ended at Y126.6 to the dollar from Y126.7. In New York the dollar eased to Y126.45.

The market took a more

bullish view of the data. The yen ended at Y126.6 to the dollar from Y126.7. In New York the dollar eased to Y126.45.

The market took a more

bullish view of the data. The yen ended at Y126.6 to the dollar from Y126.7. In New York the dollar eased to Y126.45.

The market took a more

bullish view of the data. The yen ended at Y126.6 to the dollar from Y126.7. In New York the dollar eased to Y126.45.

The market took a more

bullish view of the data. The yen ended at Y126.6 to the dollar from Y126.7. In New York the dollar eased to Y126.45.

The market took a more

bullish view of the data. The yen ended at Y126.6 to the dollar from Y126.7. In New York the dollar eased to Y126.45.

The market took a more

bullish view of the data. The yen ended at Y126.6 to the dollar from Y126.7. In New York the dollar eased to Y126.45.

The market took a more

bullish view of the data. The yen ended at Y126.6 to the dollar from Y126.7. In New York the dollar eased to Y126.45.

The market took a more

bullish view of the data. The yen ended at Y126.6 to the dollar from Y126.7. In New York the dollar eased to Y126.45.

The market took a more

bullish view of the data. The yen ended at Y126.6 to the dollar from Y126.7. In New York the dollar eased to Y126.45.

The market took a more

bullish view of the data. The yen ended at Y126.6 to the dollar from Y126.7. In New York the dollar eased to Y126.45.

The market took a more

bullish view of the data. The yen ended at Y126.6 to the dollar from Y126.7. In New York the dollar eased to Y126.45.

The market took a more

bullish view of the data. The yen ended at Y126.6 to the dollar from Y126.7. In New York the dollar eased to Y126.45.

The market took a more

bullish view of the data. The yen ended at Y126.6 to the dollar from Y126.7. In New York the dollar eased to Y126.45.

The market took a more

bullish view of the data. The yen ended at Y126.6 to the dollar from Y126.7. In New York the dollar eased to Y126.45.

The market took a more

bullish view of the data. The yen ended at Y126.6 to the dollar from Y126.7. In New York the dollar eased to Y126.45.

The market took a more

bullish view of the data. The yen ended at Y126.6 to the dollar from Y126.7. In New York the dollar eased to Y126.45.

The market took a more

bullish view of the data. The yen ended at Y126.6 to the dollar from Y126.7. In New York the dollar eased to Y126.45.

The market took a more

bullish view of the data. The yen ended at Y126.6 to the dollar from Y126.7. In New York the dollar eased to Y126.45.

The market took a more

bullish view of the data. The yen ended at Y126.6 to the dollar from Y126.7. In New York the dollar eased to Y126.45.

The market took a more

bullish view of the data. The yen ended at Y126.6 to the dollar from Y126.7. In New York the dollar eased to Y126.45.

The market took a more

bullish view of the data. The yen ended at Y126.6 to the dollar from Y126.7. In New York the dollar eased to Y126.45.

The market took a more

bullish view of the data. The yen ended at Y126.6 to the dollar from Y126.7. In New York the dollar eased to Y126.45.

The market took a more

bullish view of the data. The yen ended at Y126.6 to the dollar from Y126.7. In New York the dollar eased to Y126.45.

The market took a more

bullish view of the data. The yen ended at Y126.6 to the dollar from Y126.7. In New York the dollar eased to Y126.45.

The market took a more

bullish view of the data. The yen ended at Y126.6 to the dollar from Y126.7. In New York the dollar eased to Y126.45.

The market took a more

bullish view of the data. The yen ended at Y126.6 to the dollar from Y126.7. In New York the dollar eased to Y126.45.

The market took a more

bullish view of the data. The yen ended at Y126.6 to the dollar from Y126.7. In New York the dollar eased to Y126.45.

The market took a more

bullish view of the data. The yen ended at Y126.6 to the dollar from Y126.7. In New York the dollar eased to Y126.45.

The market took a more

bullish view of the data. The yen ended at Y126.6 to the dollar from Y126.7. In New York the dollar eased to Y126.45.

WORLD STOCK MARKETS

FRANCE (continued)										GERMANY (continued)										NETHERLANDS										SWEDEN (continued)										CANADA									
Aeris Airlines	2,260	+15			June 16	Frs.	+ or -			June 16	DM.	+ or -			June 16	Frs.	+ or -			June 16	Kroner.	+ or -			June 16	Kroner.	+ or -			June 16	Sales	Stock	High	Low	Clos.	Chng.	Sales	Stock	High	Low	Clos.	Chng.							
Creditanstalt Pf.	522	-1			SocGen Corp	3,195	-2			Dedcon (Fr.)	137	-4			ABF Aktie Holders	43.40	-0.10			Gambro B Free	258	-2			34600 Corus Sys	520.0	182.0	192.0	172.0	-14		400 Liornt Gp	52.5	52.5	52.5	-1	154,200 RykTrustco	58.7	58.7	58.7	-1								
ECA General	3,133	-3			Banque	602	-6			Denpassa	354	-20	-0.70		ACF Hldg Reps	34.00	+0.10			Innovitec B Free	100	-1			2350 CascadDev	35.4	128.0	132.0	132.0	-3		3400 Liornt Grp	52.5	52.5	52.5	+1	800 SLMon A	50.7	50.7	50.7	-1								
Emerson	850	-3			Deutsche Bank	1,099	+2			Deutsche Bawag	163	+3			ADM Corp	34.00	+0.10			Intec B Free	100	-1			101000 Comex Dev	35.4	128.0	132.0	132.0	-3		3400 Liornt Grp	52.5	52.5	52.5	+1	800 SLMon A	50.7	50.7	50.7	-1								
Europac	200	-1			Deutsche Kredit	1,099	+2			Dicker-Werke	147	+1			ADM Corp	36.00	+0.10			Intec B Free	100	-1			1100 Antipol Ind	318.0	161.0	161.0	161.0	-1		3400 Liornt Grp	52.5	52.5	52.5	-1	800 SLMon A	50.7	50.7	50.7	-1								
Europac	200	-1			Deutsche Kredit	1,099	+2			Dickens Hldgs	577	-7			ADM Corp	37.00	+0.10			Intec B Free	179	-1			11000 Agroindus	35.4	128.0	132.0	132.0	-3		3400 Liornt Grp	52.5	52.5	52.5	+1	800 SLMon A	50.7	50.7	50.7	-1								
Europac	200	-1			Deutsche Kredit	1,099	+2			Draegerwerk	331	+1			ADM Corp	38.00	+0.10			Intec B Free	179	-1			111000 Amcor	35.4	128.0	132.0	132.0	-3		3400 Liornt Grp	52.5	52.5	52.5	-1	800 SLMon A	50.7	50.7	50.7	-1								
Europac	200	-1			Deutsche Kredit	1,099	+2			Dresser	500	+1			ADM Corp	39.00	+0.10			Intec B Free	179	-1			112000 Amcor	35.4	128.0	132.0	132.0	-3		3400 Liornt Grp	52.5	52.5	52.5	-1	800 SLMon A	50.7	50.7	50.7	-1								
Europac	200	-1			Deutsche Kredit	1,099	+2			Dresser	500	+1			ADM Corp	40.00	+0.10			Intec B Free	179	-1			113000 Amcor	35.4	128.0	132.0	132.0	-3		3400 Liornt Grp	52.5	52.5	52.5	-1	800 SLMon A	50.7	50.7	50.7	-1								
Europac	200	-1			Deutsche Kredit	1,099	+2			Dresser	500	+1			ADM Corp	41.00	+0.10			Intec B Free	179	-1			114000 Amcor	35.4	128.0	132.0	132.0	-3		3400 Liornt Grp	52.5	52.5	52.5	-1	800 SLMon A	50.7	50.7	50.7	-1								
Europac	200	-1			Deutsche Kredit	1,099	+2			Dresser	500	+1			ADM Corp	42.00	+0.10			Intec B Free	179	-1			115000 Amcor	35.4	128.0	132.0	132.0	-3		3400 Liornt Grp	52.5	52.5	52.5	-1	800 SLMon A	50.7	50.7	50.7	-1								
Europac	200	-1			Deutsche Kredit	1,099	+2			Dresser	500	+1			ADM Corp	43.00	+0.10			Intec B Free	179	-1			116000 Amcor	35.4	128.0	132.0	132.0	-3		3400 Liornt Grp	52.5	52.5	52.5	-1	800 SLMon A	50.7	50.7	50.7	-1								
Europac	200	-1			Deutsche Kredit	1,099	+2			Dresser	500	+1			ADM Corp	44.00	+0.10			Intec B Free	179	-1			117000 Amcor	35.4	128.0	132.0	132.0	-3		3400 Liornt Grp	52.5	52.5	52.5	-1	800 SLMon A	50.7	50.7	50.7	-1								
Europac	200	-1			Deutsche Kredit	1,099	+2			Dresser	500	+1			ADM Corp	45.00	+0.10			Intec B Free	179	-1			118000 Amcor	35.4	128.0	132.0	132.0	-3		3400 Liornt Grp	52.5	52.5	52.5	-1	800 SLMon A	50.7	50.7	50.7	-1								
Europac	200	-1			Deutsche Kredit	1,099	+2			Dresser	500	+1			ADM Corp	46.00	+0.10			Intec B Free	179	-1			119000 Amcor	35.4	128.0	132.0	132.0	-3		3400 Liornt Grp	52.5	52.5	52.5	-1	800 SLMon A	50.7	50.7	50.7	-1								
Europac	200	-1			Deutsche Kredit	1,099	+2			Dresser	500	+1			ADM Corp	47.00	+0.10			Intec B Free	179	-1			120000 Amcor	35.4	128.0	132.0	132.0	-3		3400 Liornt Grp	52.5	52.5	52.5	-1	800 SLMon A	50.7	50.7	50.7	-1								
Europac	200	-1			Deutsche Kredit	1,099	+2			Dresser	500	+1			ADM Corp	48.00	+0.10			Intec B Free	179	-1			121000 Amcor	35.4	128.0	132.0	132.0	-3		3400 Liornt Grp	52.5	52.5	52.5	-1	800 SLMon A	50.7	50.7	50.7	-1								
Europac	200	-1			Deutsche Kredit	1,099	+2			Dresser	500	+1			ADM Corp	49.00	+0.10			Intec B Free	179	-1			122000 Amcor	35.4	128.0	132.0	132.0	-3		3400 Liornt Grp	52.5	52.5	52.5	-1	800 SLMon A	50.7	50.7	50.7	-1								
Europac	200	-1			Deutsche Kredit	1,099	+2			Dresser	500	+1			ADM Corp	50.00	+0.10			Intec B Free	179	-1			123000 Amcor	35.4	128.0	132.0	132.0	-3		3400 Liornt Grp	52.5	52.5	52.5	-1	800 SLMon A	50.7	50.7	50.7	-1								
Europac	200	-1			Deutsche Kredit	1,099	+2			Dresser	500	+1			ADM Corp	51.00	+0.10			Intec B Free	179	-1			124000 Amcor	35.4	128.0	132.0	132.0	-3		3400 Liornt Grp	52.5	52.5	52.5	-1	800 SLMon A	50.7	50.7	50.7	-1								
Europac	200	-1			Deutsche Kredit	1,099	+2			Dresser	500	+1			ADM Corp	52.00	+0.10			Intec B Free	179	-1			125000 Amcor	35.4	128.0	132.0	132.0	-3		3400 Liornt Grp	52.5	52.5	52.5	-1	800 SLMon A	50.7	50.7	50.7	-1								
Europac	200	-1			Deutsche Kredit	1,099	+2			Dresser	500	+1			ADM Corp	53.00	+0.10			Intec B Free	179	-1			126000 Amcor	35.4	128.0	132.0	132.0	-3		3400 Liornt Grp	52.5	52.5	52.5	-1	800 SLMon A	50.7	50.7	50.7	-1								
Europac	200	-1			Deutsche Kredit	1,099	+2			Dresser	500	+1			ADM Corp	54.00	+0.10			Intec B Free	179	-1			127000 Amcor	35.4	128.0	132.0	132.0	-3		3400 Liornt Grp	52.5	52.5</															

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

4:00 pm prices June 16



AMERICA

Dow retreats as May housing data is ignored

Wall Street

A BIGGER than expected rise in May housing starts failed to lift sentiment on US stock markets yesterday, and blue chip issues led equities into lower territory, writes Patrick Harrison in New York.

At the close Dow Jones Industrial Average was down 25.41 at 3,324.49. The losses on the more broadly based Standard & Poor's 500 were less extensive, the index finishing down 1.97 at 408.32. The American SE composite slipped 2.66 to 366.12 and the Nasdaq composite shed 4.94 to 567.07.

Turnover on the New York SE was thin again, at 1,79m shares, while declines outpaced rises by 96 to 742.

Although the morning's economic data - an 11 per cent rise in housing starts last month and a 0.6 per cent increase in May industrial production - should have been broadly positive for equities,

investors chose to ignore the data.

An afternoon report from the Johnson Redbook Service of a 4.5 per cent decline in early June department and chain store sales only added to the gloom.

Among individual stocks,

Compaq fell \$2 to \$26 after Alex Brown & Sons, the Baltimore-based broking house, lowered its investment rating for the stock and trimmed its 1992 earnings estimate from \$1.82 a share to \$1.45.

Other big computer stocks were mostly weaker, with IBM down \$1 at \$33 and Hewlett-Packard \$2.4 lower at \$68.25, but Digital Equipment bucked the trend with a modest gain of 3% to \$19.75.

Time Warner advanced 3.2% to \$109 on reports that analysts do not expect major changes at the top of the media group while Mr Steven Ross, Time Warner's chairman, is on temporary sick leave.

Arctic Alaska Fisheries

soared 84% to \$11 in heavy trading after the company agreed to be acquired by Tyson Foods in a stock and cash transaction which values each Arctic share at about \$12.50. The news sent Tyson shares down \$1 to \$17.75 on the Nasdaq market.

McDonnell Douglas, which fell sharply on Monday on news that it was delaying the launch of its MD-12 jet due to a lack of orders, recovered 8% to \$32.50.

Canada

TORONTO stocks slipped from afternoon highs, but weathered the weakness of Wall Street to end flat. Shares were boosted in morning trading by the rise in US housing starts for May, but the market quickly discounted the data.

The TSE 300 composite index closed just 2.5 down at 3,407.3, while falls led rises by only 290 to 280 after volume of 25m shares valued at C\$230m.

Telecoms weigh on Brazil and Mexico

BRAZILIAN equities stayed weak yesterday, the Bovespa index falling 2.1 per cent to 23,112 at noon following a drop of nearly 6 per cent on Monday, writes Bill Hinchberger.

Fresh corruption allegations involving President Fernando Collor de Mello compounded the fall on Monday, triggered by the expiry of stock options. The São Paulo market's poor performance was also put down to a shying away by investors, both foreign and domestic, from shares in Telesbras, the state telecommunications company.

Telesbras was down 2.7 per cent by midday yesterday, after a 6.8 per cent fall on Monday. Investors sold Telesbras shares at the start of June when the government suspended the company's ADR offering. There have been rumours that the government may privatise Telesbras's

subsidiaries, instead of selling off the holding company. Telesbras has also announced disappointing profit figures for April.

Meanwhile in Mexico, Telmex, the telephone company and bellwether stock, pushed the market down 3.7 per cent on Monday, the largest fall this year, writes Daniel Fraser.

While the stock was marginally higher early yesterday, the market is more than 8 per cent below the peak of 1,997 on March 26.

Mr Jorge Mariscal, of Goldman Sachs, attributed Monday's 3.7 per cent drop in Telmex to fears about the free trade agreement, and the weight of new equity that the market will have to accommodate. Next week, Bancazi, the financial group comprising Banamex, Mexico's largest bank, will offer \$1.5bn worth of stock to domestic and international investors.

Colombia in transition

Electricity rationing and tax reforms have curtailed an extraordinary run, writes Sarita Kendall

After an extraordinary run which peaked at the end of January, the Bogota equity market has dropped into an unsettled period. With electricity rationing to continue until the end of this year, tax reforms going through Congress and the latest economic growth estimate down to 3 per cent, hopes for a resurgence in the second half of the year have been dampened.

However, Colombian analysts see the current situation as a transition period - a breathing space after last year during which the market capitalisation index tripled. The sudden boom was due to a big increase in share prices which had been undervalued for tax reasons and which responded to changes in legislation, combined with government policies to open up the economy and attract foreign investors.

There are fewer than 200 companies listed on Colombia's Bogota, Cali and Medellin stock exchanges. Despite recent growth, fixed income instruments dominate and equities make up only 4 per cent of total trading - last year stock trading reached \$250m. Most of the larger registered companies are in banking, textiles, food and cement, with the top 10 accounting for about two-thirds of market cap-

italisation.

With equity prices now at a more realistic level and the first phase of expansion over, the limitations of such a small market have become clearer. Both domestic and foreign investors are drawn by the profitability of the market while restricted by the small

number of companies available.

Under normal circumstances, the liberalisation of the economy would have created demand for funds to finance the modernisation of industry and services. And the stock market would have been the natural place for many companies to turn; but the electricity shortage (caused by a mixture of drought and bad planning) and the resurgence of guerrilla activity have weakened the government, undermining its economic strategy.

Not only are companies reluctant to risk new ventures, but the privatisation process, which should give the market a boost, is moving very slowly. A strike by the telephone company trade union gave the government a foretaste of problems to come and led to the downfall of a cabinet minister.

The flow of returning capital continues unabated, with international reserves exceeding \$7bn.

The financial authorities have already approved more than a dozen foreign investment capital funds, but for the present only a tiny proportion of their potential can be channelled into the exchange.

Mr Fernando Arbelaez of the Bogota stock exchange says: "Now growth depends on new companies coming into the stock market. Some institu-

tional investors are going to be important too."

Under normal circumstances, the liberalisation of the economy would have created demand for funds to finance the modernisation of industry and services. And the stock market would have been the natural place for many

companies to turn; but the

electricity shortage (caused by a mixture of drought and bad planning) and the resurgence of guerrilla activity have undermined its economic strategy.

Not only are companies reluctant to risk new ventures, but the privatisation process, which should give the market a boost, is moving very slowly. A strike by the telephone company trade union gave the government a foretaste of problems to come and led to the downfall of a cabinet minister.

The flow of returning capital continues unabated, with international reserves exceeding \$7bn.

The financial authorities have already approved more than a dozen foreign investment capital funds, but for the present only a tiny proportion of their potential can be channelled into the exchange.

Mr Fernando Arbelaez of the

Bogota stock exchange says:

"Now growth depends on new

companies coming into the

stock market. Some institu-

tional investors are going to be important too."

Under normal circumstances, the liberalisation of the economy would have created demand for funds to finance the modernisation of industry and services. And the stock market would have been the natural place for many

companies to turn; but the

electricity shortage (caused by a mixture of drought and bad planning) and the resurgence of guerrilla activity have undermined its economic strategy.

Not only are companies

reluctant to risk new ventures, but the privatisation process, which should give the market a boost, is moving very slowly. A strike by the telephone company trade union gave the government a foretaste of problems to come and led to the downfall of a cabinet minister.

The flow of returning capital

continues unabated, with international reserves exceeding \$7bn.

The financial authorities

have already approved more

than a dozen foreign invest-

ment capital funds, but for the

present only a tiny proportion

of their potential can be chan-

nelled into the exchange.

Mr Fernando Arbelaez of the

Bogota stock exchange says:

"Now growth depends on new

companies coming into the

stock market. Some institu-

tional investors are going to be important too."

Under normal circumstances, the liberalisation of the economy would have created demand for funds to finance the modernisation of industry and services. And the stock market would have been the natural place for many

companies to turn; but the

electricity shortage (caused by a mixture of drought and bad planning) and the resurgence of guerrilla activity have undermined its economic strategy.

Not only are companies

reluctant to risk new ventures, but the privatisation process, which should give the market a boost, is moving very slowly. A strike by the telephone company trade union gave the government a foretaste of problems to come and led to the downfall of a cabinet minister.

The flow of returning capital

continues unabated, with international reserves exceeding \$7bn.

The financial authorities

have already approved more

than a dozen foreign invest-

ment capital funds, but for the

present only a tiny proportion

of their potential can be chan-

nelled into the exchange.

Mr Fernando Arbelaez of the

Bogota stock exchange says:

"Now growth depends on new

companies coming into the

stock market. Some institu-

tional investors are going to be important too."

Under normal circumstances, the liberalisation of the economy would have created demand for funds to finance the modernisation of industry and services. And the stock market would have been the natural place for many

companies to turn; but the

electricity shortage (caused by a mixture of drought and bad planning) and the resurgence of guerrilla activity have undermined its economic strategy.

Not only are companies

reluctant to risk new ventures, but the privatisation process, which should give the market a boost, is moving very slowly. A strike by the telephone company trade union gave the government a foretaste of problems to come and led to the downfall of a cabinet minister.

The flow of returning capital

continues unabated, with international reserves exceeding \$7bn.

The financial authorities

have already approved more

than a dozen foreign invest-

ment capital funds, but for the

present only a tiny proportion

of their potential can be chan-

nelled into the exchange.

Mr Fernando Arbelaez of the

Bogota stock exchange says:

"Now growth depends on new

companies coming into the

stock market. Some institu-

tional investors are going to be important too."

Under normal circumstances, the liberalisation of the economy would have created demand for funds to finance the modernisation of industry and services. And the stock market would have been the natural place for many

companies to turn; but the

electricity shortage (caused by a mixture of drought and bad planning) and the resurgence of guerrilla activity have undermined its economic strategy.

Not only are companies

reluctant to risk new ventures, but the privatisation process, which should give the market a boost, is moving very slowly. A strike by the telephone company trade union gave the government a foretaste of problems to come and led to the downfall of a cabinet minister.

The flow of returning capital

continues unabated, with international reserves exceeding \$7bn.

The financial authorities

have already approved more

than a dozen foreign invest-

ment capital funds, but for the

present only a tiny proportion

of their potential can be chan-

nelled into the exchange.

Mr Fernando Arbelaez of the

Bogota stock exchange says:

"Now growth depends on new

companies coming into the

stock market. Some institu-

tional investors are going to be important too."

Under normal circumstances, the liberalisation of the economy would have created demand for funds to finance the modernisation of industry and services. And the stock market would have been the natural place for many

companies to turn; but the

electricity shortage (caused by a mixture of drought and bad planning) and the resurgence of guerrilla activity have undermined its economic strategy.

Not only are companies

reluctant to risk new ventures, but the privatisation process, which should give the market a boost, is moving very slowly. A strike by the telephone company trade union gave the government a foretaste of problems to come and led to the downfall of a cabinet minister.

The flow of returning capital

continues unabated, with international reserves exceeding \$7bn.

The financial authorities